

King & Co. Industrial and Commercial Property Tel: 01-236 3000 Telex: 885485

Business in Germany?

Landesbanken Sparkassen

CONTINENTAL SELLING PRICES: AUSTRIA Sch 15; BELGIUM Fr 25; DENMARK Kr 3.5; FRANCE Fr 3.5; GERMANY DM 2.0; ITALY L 1.00; NETHERLANDS Fl 2.0; NORWAY Kr 3.5; PORTUGAL Esc 20; SPAIN Ptas 50; SWEDEN Kr 3.5; SWITZERLAND Fr 2.0; EIRE 20c

NEWS SUMMARY

GENERAL

UK to urge NATO boost

The Government gave a clear signal to its NATO partners that it would play a central role in plans to strengthen the alliance's nuclear forces in western Europe.

Thorpe 'knew of gunman'

Former Liberal leader Jeremy Thorpe knew that his close friend, David Holmes, had hired a gunman to kill Norman Scott, Thorpe's alleged lover, it was claimed at the Old Bailey.

Chancellor Sir Geoffrey Howe said in Brussels that he viewed the rise in the cost of ERM membership with "a sense of astonishment" which he believed ought to be shared by other members of the Community.

Spy aircraft bid

The U.S. is seeking permission to use high-flying spy aircraft in Turkish air space to monitor Soviet nuclear weapon tests, the Turkish foreign ministry announced.

Namibia move

South Africa's Administrator-General in Namibia (South West Africa) proclaimed a National Assembly in the territory, describing it as a vital step on the road to independence.

Killing witness

The woman known as Kathy who has telephone police investigating the killings of Derbyshire teenagers Lorraine Underwood and Peter Thomson several times has now told them she witnessed the murders.

Dearer milk

The price of milk is expected to increase by 1p a pint—possibly next month—to prevent the dairy industry running into serious losses by the end of the year.

Cyclone toll

The death toll from the cyclone and floods which hit the south-east Indian coast rose to 103 but the final count could be much higher. Rescue workers are still trying to reach many flooded villages.

Nicaragua loan

The International Monetary Fund approved a \$60m loan for Nicaragua to provide balance of payments financing, the U.S. Treasury announced in Washington.

Cooling off

Britain's heatwave is expected to end today with cloud and rain sweeping down from the north, reaching London by dusk. In London yesterday temperatures reached 27C (81F) making it the capital's hottest day since July 1977.

Briefly...

Woman shot and wounded two people and hit three others with a steel pipe before being overpowered at Los Angeles airport. Lion mauling to death a 12-year-old boy in a Melbourne game park. Two people were killed and 28 injured by a bomb blast in Tiberias on the Sea of Galilee.

CHIEF PRICE CHANGES YESTERDAY

Table with columns for RISES and FALLS, listing various commodities and their price changes.

BUSINESS

Inflation fears depress Gilts

EQUITIES reacted to a scarcity of buyers, and the FT ordinary index reached its lowest at noon, for an 8.1 fall. Better-than-expected figures from Unilever steadied the index to close 7.4 down at 525.4.

GILTS were lower on fears of further inflation ahead and the Government Securities Index fell 0.35 to 73.42.

STERLING rose 10 points to \$2.0440 but its trade-weighted index eased to 66.1 (66.2). The dollar's index eased to 85.9 (86.0).

GOLD rose \$13 to \$251 in London. The IMF has said it will reduce the amount of gold sold at monthly auctions to 44,000 ounces from June.

WALL STREET was 4.46 down at 827.10 just before the close.

COUNCIL for the Securities Industry, the City's new self-regulatory body, is to charge 60p on transactions conducted in UK securities.

NEW YORK STATE Assembly is to consider banning foreign acquisitions of banks over a certain size, in response to the Hong Kong and Shanghai Bank's bid to acquire 51 per cent of Midland Marine of New York.

BANK of Adelaide has been advised by the Australian Reserve Bank, the country's central bank, to seek a merger in order to overcome the problems of its finance offshoot, the Finance Corporation of Australia.

TRIBUNAL inquiring into losses of more than £200m incurred by the Crown Agents after its involvement in secondary banking and property between 1967 to 1974, is to hear evidence later this week from Mr. Alan Challis, a former Crown Agents finance director.

REC COMMISSION predicts that the Community's deficit on trade with Japan could rise to more than \$8bn (£3.9bn) this year from \$6.6bn in 1978.

CHINA and the U.S. have initiated a mutual trade agreement which establishes formal commercial relations between them for the first time for 30 years.

BUILDING SOCIETY receipts last month reached their highest level since last October, with net receipts of £345m against £257m in March.

LABOUR

ACAS has been told by the Appeal Court that it should proceed with a union recognition investigation at GEC Reactor Equipment without awaiting the outcome of legal action against the TUC.

NUPE conference next week is expected to reject Conservative plans for reaching "no strike" agreements with unions in vital public services.

COMPANIES

UNILEVER has raised profit by 83 per cent in the first quarter of 1979 to £60.7m.

Dowgate victim of chairman's misconduct—DoT report

Keyser accused of incompetence over £21m Selmes loan

BY CHRISTINE MOIR

Dowgate and General Investments was the victim of misconduct by its chairman, Mr. Christopher Selmes, and his fellow directors, during their takeover of Grendon Trust in 1973, according to a Department of Trade report.

Investigation, the Department's two inspectors unburdened themselves of a 371-page document which catalogues in stylishly measured tones, a tangle of lies, bribes, incompetence, self-interest and irresponsibility. It covers three public companies, two merchant banks and their assorted professional advisers.

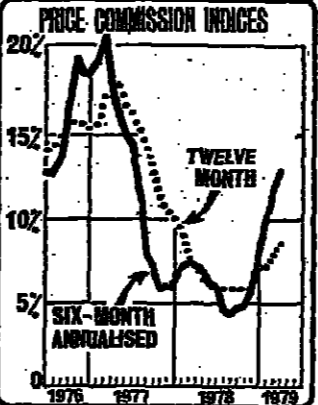
to finance the takeover of Grendon. When the deal began to collapse, he treated the assets of Dowgate and other companies as if they were his own. But the biggest loser was Keyser Ullman, the merchant bank which through "incompetence" lent over £21m to Mr. Selmes for Grendon, and was left with a valueless personal guarantee when Grendon collapsed during the property market slump.

Blow to Egypt as Arab arms concern is dissolved

BY OUR FOREIGN STAFF

ARAB EFFORTS to isolate Egypt economically and politically because of its peace treaty with Israel took their most serious turn so far yesterday with the announcement that the Arab Organisation for Industrialisation was to be dissolved.

contracts at stake involve at least \$1bn (£480m). The main companies involved are American Motors, for the production of 12,000 jeeps a year; Westland and Rolls-Royce for the production of the Lynx helicopter and its Gem engine; British Aerospace for the construction of the Spangolux anti-tank guided missile; Dassault-Breguet of France for the Franco-German Alpha jet, and possibly the advanced Mirage-2000; and in the organisation's sole venture outside Egypt, Thomson CSE of France for military electronics and missile systems.



Prices forecast 12.9%

By David Churchill, Consumer Affairs Correspondent

THE UPWARD TREND in the inflation rate is set to continue, according to the latest Price Commission index of the level of price rises notified to it.

As the index reflects price rises, notified by large manufacturing companies, which usually take two or three months to reach the shops, it is considered a reliable guide to the future trend in retail prices.

Table showing price index for May 11 and Previous periods.

CBI opposes large public borrowing cut

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

SIR GEOFFREY HOWE, the Chancellor of the Exchequer, has been advised not to make too large an immediate cut in public sector borrowing.

The CBI calls for a broadly neutral Budget. Expansionary action is ruled out because there has been no lessening of inflationary pressures, and there is still no case for contraction because of the existing low level of demand.

The Confederation proposes cuts in income tax throughout the range, costing £1bn in the current financial year and £1.67bn in a full year.

The commission's index showed that the increase in prices notified to it in the six months to the end of April, expressed as an annual rate, was 12.9 per cent.

As the index reflects price rises, notified by large manufacturing companies, which usually take two or three months to reach the shops, it is considered a reliable guide to the future trend in retail prices.

It suggests, therefore, that the inflation rate as expressed by the retail price index will continue to rise in the coming months.

But the rate of increase in the Price Commission's index has slowed—between February and March there was a two point rise—indicating that the upward trend will be gradual.

Power men reject 14%

BY PAULINE CLARK AND PHILIP RAWSTORNE

THE GOVERNMENT was faced yesterday with the threat of problems with one of the most powerful industrial groups when a ballot of 96,000 power workers overwhelmingly threw out a 14 per cent pay offer.

The rejection of the offer and the handing of the teachers' pay dispute appear to have been the central issues discussed at a meeting yesterday of Ministers in Downing Street.

Other claims which could pose some problems for the Government, particularly after the increases awarded to the police and armed forces, were also considered, including those from the construction workers, post and telecommunications staff and local government officers.

The power workers' three-to-one rejection in a postal ballot of the Electricity Council's offer of a 9 per cent increase on basic rates plus consolidation of some bonus payments by October 1980 and other fringe improvements.

The Ministers who attended yesterday's meeting were Mr. William Whitelaw, Home Secretary; Sir Keith Joseph, Industry Secretary; Mr. James Prior, Employment Secretary; Mr. Peter Walker, Minister for Agriculture; Mr. John Nott, Trade Secretary; Mr. David Howell, Energy Secretary; Mr. John Biffin, Chief Secretary to the Treasury; Lord Carrington, Foreign Secretary; and Lord Soames, Lord President of the Council.

Dutch pay £15m for Gresham

BY ERIC SHORT

THE SECOND largest Dutch insurance group, N. V. AMEV, is to enter the British traditional life and pensions market with the purchase of Gresham Life Assurance Society for £15m.

build up a conventional life company from scratch without investing extremely heavily. The extensive financial guarantees make new business very expensive to acquire. The only means of entering the conventional life field quickly is to buy an established company.

Olympia brings you the intelligent typewriter.

(It thinks before it inks—at 200 wpm.)

Advertisement for Olympia typewriter, featuring an image of the typewriter and descriptive text about its features and performance.

Table of Contents listing various articles and their page numbers.

Bottom right advertisement for Olympia Business Machines Co. Ltd., including contact information and a form for requesting more details.

EUROPEAN NEWS

Turkey's industrialists declare war on Ecevit

BY METIN MUNIR IN ANKARA

TURKEY'S top industrialists and businessmen have publicly declared war on Mr. Bülent Ecevit, the Prime Minister, with the apparent intention of helping to bring about his Government's downfall.

destroy free enterprise. Behind both moves are the most illustrious industrialists in Turkey, including Vehbi Koc, Sakip Sabanci, Nejat Ecizbasli and Halit Narin, as well as about a hundred others.

Industrial officials said the industrialists do not believe Mr. Ecevit has the right approach towards containing the recession. They are particularly unhappy about what they consider to be the expansion of the public sector.

Belgium expected to float \$2bn foreign loan

By Giles Merritt in Brussels

THE BELGIAN Government is expected to announce soon that it will float a massive foreign loan in late September to help finance the growing State deficit and the investment programme for such alluring industries as steel.

Italy's radicals promise a surprise

BY PAUL BETTS IN ROME

IN BAD VOICE after addressing 11 electoral rallies in Sicily in 30 hours, Sig. Marco Pannella, the unconventional leader of the equally unconventional Radical Party, yesterday claimed that his party would pull off the biggest surprise in the Italian general election next month.

and with determination to introduce legislation on divorce and abortion, and have supported a wide range of causes, from women's liberation and homosexual rights to the protection of the environment.

It is the emphasis on human rights, pacifism and criticism of the conventional political forces and militant extremists which is, perhaps, at the root of the Radical Party's revival.



Sig. Marco Pannella, leader of the Radical Party

driver—a peculiarly individualistic group—and he will tell you: "Pannella is a good guy."

New pay offer for striking Irish postmen

By Our Dublin Correspondent

IRELAND'S Post Office workers' three-months' old strike has escalated seriously with several scuffles between members of the Post Office union and the police.

However, there was hope of a break in the dispute as Mr. Faulkner, Minister for Transport and Power, made the Post Office workers a new pay offer.

The strike has had a crippling effect on all sectors of the economy, especially exports and tourism.

Yugoslav earthquake

A strong earth tremor, the third in four days, shook the southern Adriatic region of Yugoslavia yesterday, damaging buildings but causing no casualties, according to first official reports, Reuter reports from Belgrade.

UK farm policy outlined

BY MARGARET VAN HATTEN IN BRUSSELS

BRITAIN PRESENTED a conciliatory face to its EEC partners yesterday, as Mr. Peter Walker made his public debut here in Perpignan as Britain's Agriculture Minister.

He was speaking to a group of French journalists about the Conservative Government's attitude to the coming farm price negotiations.

EEC acts on aerosols

BY GUY DE JONQUIERES, COMMON MARKET CORRESPONDENT, IN BRUSSELS

THE EUROPEAN Commission has called on EEC Governments to reduce the use of chlorofluorocarbons in aerosol sprays, between now and the end of 1981, to 30 per cent below the level prevailing in 1976.

The proposal, which may be discussed by EEC Environment Ministers at their next meeting in Luxembourg on June 19, is inspired by growing concern about the chemical's possible harmful effect on the environment.

Bonn Cabinet prepares N-plant strategy

BY ROGER BOYES IN BONN

THE WEST German Government yesterday held a special session of its "nuclear council" to prepare a common strategy on the controversial plans for a nuclear fuel reprocessing and waste disposal plant at Gorleben in Lower Saxony.

A decision on the plant is expected to be announced today by Herr Erich Albrecht, the Christian Democrat State Premier in Lower Saxony.

The Federal Cabinet will discuss Herr Albrecht's decision on Wednesday but the "nuclear council," which groups those

Bonn Cabinet prepares N-plant strategy

BY ROGER BOYES IN BONN

ministers most closely concerned with energy policy, will have to tackle some of the most fundamental issues first.

It is believed that Herr Albrecht reached a compromise agreement with Bonn during talks with Chancellor Helmut Schmidt earlier this month.

The Gorleben affair—and the question of nuclear power in

general—has opened up considerable rifts within the ruling coalition parties, the Social Democrats (SPD) and the Free Democrats (FDP).

Criticism of the Gorleben plans has now unexpectedly come from the trade unions which have traditionally defended the need for nuclear power with its rich employment possibilities.

The union approach to the nuclear issue reflects what many SPD politicians have been saying over the past month.

end the nuclear option should be foregone if there were serious doubts about safety.

The union approach to the nuclear issue reflects what many SPD politicians have been saying over the past month.

that would need test drillings to a depth of 2,000m, this could mean a delay of several years.

E. Berlin expels TV man

BY LESLIE COLT IN BERLIN

RELATIONS BETWEEN East and West Germany have deteriorated further following the expulsion from East Berlin of a West German television correspondent for broadcasting a statement by a prominent East German writer who is critical of the Government.

Nearly all East Germans watch West German TV and much of the information about their own country stems from West German correspondents.

The West German Government spokesman has called the move a clear violation of the final act of the 1975 Helsinki agreement while East Germany has cancelled a meeting scheduled for Wednesday between East and West German officials.

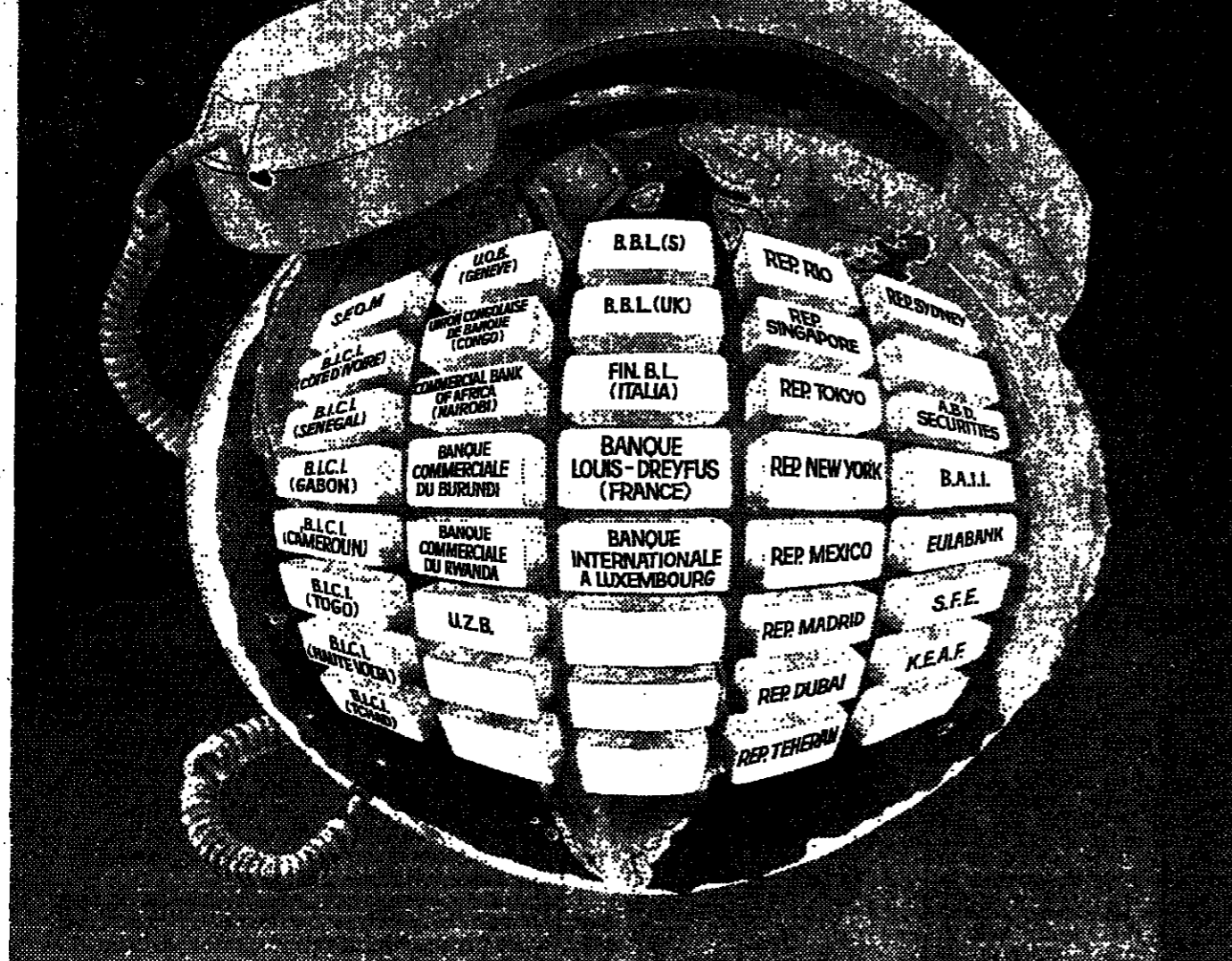
The newly-arrived correspondent for West Germany's second TV channel, Herr Peter van Loven, was told by an East German Foreign Ministry official that his broadcast over the week-end violated East Germany's new journalist regulations, which forbid interviews

with East Germans without prior government approval.

The TV broadcast in the West German evening news consisted of a statement by Herr Stefan Heym, the East German novelist, after criminal proceedings were begun against him and Prof. Robert Havemann, another well-known critic of the Communist government for alleged currency violations.

Herr Heym, 66, is a former naturalised American who went to East Germany as a convinced Marxist in the early 1950s.

In recent years he has been unable to publish in East Germany and has had his works appear in West Germany, Britain and the U.S.



We've got the connections. Our network can reach all four corners. Our name may imply we're Belgian, but our network says we're international. It says we have the ability to service clients not just through 1060 branches in Belgium, but also through our subsidiaries, affiliated and associated banks. As well as through representative offices in major business centers, stretching from Rio to Tokyo.

Austrian interest row reopened

By Paul Lendvai in Vienna

LEADING AUSTRIAN bankers have started a public dispute about the future shape of interest rates on savings deposits, only two months after the conclusion of an agreement on the issue.

Several prominent bankers, including Dr. Hellmuth Klauhs, Director-General of the GZB, the central institute of the farmers' credit co-operatives, and Dr. Wolfgang Erndl, chairman of the board of the Oesterreichische Laenderbank, have spoken out in favour of revising the agreement.

The money is available on demand, yet the going rate on savings deposits is 4 per cent while bank sight deposits carry interest of only 0.25 per cent.

Dr. Klauhs suggests that bank accounts should have an interest rate of 1 per cent and that a limit should be introduced for the amount that can be withdrawn from a savings account without notice.

Dr. Erndl suggested a limit of Sch 100,000. The maximum interest rate at present on savings deposits with a notice of 3 years is 6.5 per cent, but, according to the banking law, it should always be at least 1 per cent below the bond rate.

Dr. Klauhs suggests that bank accounts should have an interest rate of 1 per cent and that a limit should be introduced for the amount that can be withdrawn from a savings account without notice.

FINANCIAL TIMES, published daily except Sundays and holidays. U.S. subscription rates \$100 per annum. Second class postage paid at New York, N.Y. and at additional mailing offices.

LLOYD'S LIST. Pollution - oil companies get summons rap. IF YOU'RE IN AIR TRANSPORT OR ENERGY WE'LL GIVE YOU YOUR DAILY NEWSPAPER FREE FOR FOUR WEEKS. Someone in your organisation should be taking Lloyd's List every day. Perhaps it's you.

Form for requesting Lloyd's List newspaper: NAME, COMPANY, ADDRESS, NEWS/GENERAL ADDRESS, TELEPHONE.

150

EUROPEAN NEWS

NATO presses Britain to decide defence policy

BY REGINALD DALE, EUROPEAN EDITOR, IN BRUSSELS

MR FRANCIS PYM, the new British Defence Secretary, will be asked to take vital decisions on the strength of Europe's nuclear forces, and the UK's role in a new atomic build-up, in the coming months.

Britain and West Germany are widely seen at NATO HQ here as the key countries in determining the alliance's response to the ever-growing strength of Soviet nuclear fire power now directed at western Europe.

Mr Pym, who will be meeting his NATO colleagues for the first time over the next two days here, is unlikely to be able to give an immediate detailed reply. Final decisions are not in any case expected before the end of the year. But the military here is already welcoming what it sees as a much tougher line from the Tory government across the board on defence issues.

Defence ministers were gathering here last night for the spring meeting of NATO's Defence Planning Committee, which is expected to endorse the view of military experts that the alliance must react to the mounting nuclear threat to Western Europe posed by Soviet medium-range weapons such as the SS20 missile and the Backfire bomber.

Mr Pym will be holding separate bilateral talks with Mr Harold Brown, the U.S. Defence Secretary, Mr Willem Scholten, the Dutch Defence Minister, and Herr Hans Apel, his West German counterpart. The talks with Herr Apel are seen as particularly important in view of Bonn's repeated insistence that it will only accept new NATO nuclear weapons on West German soil if other countries do so too.

For both political and

military reasons, the UK is an obvious choice as a base for new weapons like the American Cruise missile which other NATO countries might reject. It is accepted, however, that public opinion will have to be carefully prepared for such a decision.

At a meeting of the alliance's 11-nation Eurogroup here yesterday Mr Pym expressed strong support for continued defence co-operation between West European countries. UK officials were hoping that Eurogroup discussion could lead to important orders for British industry to supply the alliance with 105 mm ammunition for tank guns.

There were also hopes for agreement on joint production of American Sidewinder all-terrain missiles in the UK, Germany, Italy and Norway.

Romanian staff officers in Pact manoeuvres

By Leslie Collett in Berlin

EAST EUROPEAN military attaches in Berlin confirm that the five-nation Warsaw Pact manoeuvres taking place this week in Hungary include Romanians, but only a small number of Romanian staff officers and support personnel. Independent-minded Romania has refused to take part in larger Warsaw Pact manoeuvres, or to allow them to be staged inside the country. The exercises in Hungary include, all the Warsaw Pact countries except East Germany and Poland.

The manoeuvres, under the direction of the Hungarian Defence Minister, are said by the military attaches to be joint staff manoeuvres similar to those which have been attended by the Romanians all along, and do not signify a change in Romanian policy towards the Warsaw Pact.

Last December, Mr Nicolae Ceausescu, Romania's President and Communist Party leader, said not a "single soldier" of the 181,000-man Romanian army would ever take orders from outside the country. His remarks came after pressure from Soviet President Leonid Brezhnev to get Romania to raise its defence budget, along with the other Warsaw Pact countries, and integrate its armed forces into the pact.

At previous Warsaw Pact staff manoeuvres, Romania was represented by a limited number of officers. The commander-in-chief of the Warsaw Pact forces, Soviet Marshal Viktor Kulikov and the chief-of-staff of the pact, Soviet Gen. Anatoli Gribkov are both in Hungary for the exercises.

Paul Lendvai adds from Vienna: A conference of the Warsaw Pact Foreign Ministers began in Budapest yesterday, the first ministerial meeting since the April 1978 talks in Sofia. The meeting is expected to focus on East-West relations, with special stress on Europe and the consequences of the SALT II agreement. A communiqué is expected to be released this evening.

TITO'S VISIT TO MOSCOW

Bridging a growing gap

BY ANTHONY ROBINSON, EAST EUROPE CORRESPONDENT

YUGOSLAVIA'S seemingly indefatigable President Josip Broz Tito sets off for Moscow on Wednesday for two days of talks with the allied Soviet leader Mr. Leonid Brezhnev followed by a short holiday in the Crimea.

This summit meeting between the Soviet leader and the man whose place in history is assured primarily for having stood up to Stalin and initiated the end of Moscow's unchallenged domination of a monolithic world Communist movement will not be an easy one.

It was originally planned for the summer of last year but was indefinitely postponed because of Soviet wrath at the swing through the Balkans and Iran by Chairman Hua Guofeng of China last August. Since then, relations between the two countries have been further strained by events in South East Asia and what Yugoslavia perceives as a persistent attempt by the Soviet Union, through its ally Cuba, to subvert the non-aligned movement and make it an instrument of Soviet influence in the Third World.

The grounds of contention between the Soviet Union and Yugoslavia are probably as deep now as at any time since the original schism 31 years ago.

One indirect, but clear, indicator of Soviet displeasure is the resurgence of the long-simmering dispute between Yugoslavia and Bulgaria over the existence of the Macedonian nation. Bulgaria is the Soviet Union's closest ally in eastern Europe and past experience has taught the Yugoslavs that re-awakening this question, with its implied threat to Yugoslav sovereignty, always coincides with a deterioration of relations with the Soviet Union itself.

But the prospect of a further cooling in Soviet-Yugoslav bi-lateral relations as a consequence of fundamental differences of opinion in foreign policy issues appears to have induced both sides to seek a summit meeting to air their differences.

Before agreeing to set up a formal summit meeting however, President Tito despatched a top level diplomatic negotiating team to Moscow in April which was received by Mr.

Andrei Gromyko, Soviet Foreign Minister. The Yugoslav team was headed by Mr. Milos Minc, the former Yugoslav Foreign Minister who is now top foreign policy adviser to President Tito and member of the Presidium of the Central Committee of the League of Communists. After three days of talks, the two sides came out with a communique which spoke of "meaningful, frank and exhaustive talks" — a formula which implies some very tough talking on both sides. Discussion at the summit is likely to be equally outspoken.

moderating influence in South East Asia by seeking, above all, to improve relations with China. Yugoslavia expressed strong disapproval at what it described as the invasion of Cambodia by Vietnam and called on both China and Vietnam to respect the principle of non-interference and non-intervention in the affairs of sovereign nations. This led the Soviet Union to charge Yugoslavia with taking China's side in the Sino-Vietnamese border war. Yugoslavia insists, on the contrary, that it has been completely even handed in denouncing the respective aggressions of both

is what they see as the opening up of the Balkans to great power competition with China thanks to Hua Guofeng's visit to Romania and Yugoslavia last year and the close contacts which have been maintained since.

Yugoslav and Romanian insistence that there was no anti-Soviet intention behind the visit are seen as intransigent. In Moscow, with a certain amount of justification as both Yugoslavia and Romania clearly see improved ties with China as one more plank in their overall attempt to ensure their independence.

Yugoslavia's championship of the non-aligned movement also reflects the Yugoslav belief that defence of the principle of non-alignment and the cultivation of relations with the 86 non-aligned countries is not only a good thing of itself but also central to Yugoslavia's policy of independence. Hence the intensive diplomatic effort which has been conducted by Yugoslav diplomats over the past two years to counter efforts by the Soviet Union's ally Cuba to split this non-aligned movement into progressive and non-progressive nations and link the former category with "the socialist camp." President Tito himself went on an exhausting four nation Middle East trip through Kuwait, Iraq, Syria and Jordan in February to drum up support for the principle of true non-alignment and support for this line at the forthcoming non-aligned summit in Havana this September.

While the Balkans, the non-aligned movement and relations with China are expected to dominate much of the discussions, talks are also expected to range over the Middle East, where Yugoslavia has urged the other Arab states not to be too harsh with Egypt in the wake of the Camp David agreement, and great power relations in the light of the SALT-II agreement. Given the age of the two participants, an ailing health of Mr. Brezhnev, this could well be their last meeting. The message that President Tito will try to get over is that Yugoslavia is determined to defend its independence now and in the future. It is a message he has passed onto Mr. Brezhnev's successors.



Kiss and make up—Tito on his last visit to Moscow.

President Tito can be expected to underline Yugoslavia's right to take an independent stand in foreign affairs, express concern at the controversy over Macedonia and sound out the Soviet leader on prospects for future co-operation between Yugoslavia, Bulgaria and Greece in the light of Mr. Constantinos Karamanlis, the Greek Prime Minister's current efforts to revive the idea of Balkan co-operation.

Further afield he is also expected to underline concern about the possibility of another round of fighting between Vietnam and China and press the Soviet Union to act as a

Vietnam in Cambodia and China in Vietnam.

What is not in dispute is the fact that Yugoslavia and China have come much closer together over the past few years. Yugoslavia insists that this is principally because of a radical change of heart by the Chinese. Having reviled Yugoslavia as an arch revisionist for decades, China has now paid Yugoslavia the ultimate compliment of acknowledging the validity of the Yugoslav self-management system and attempting to introduce parts of the Yugoslav system into its own four modernisations programme.

Galling though this must be to the Russians on an ideological level what really disturbs them

SALT's promise for Moscow

BY DAVID SATTER IN MOSCOW

THE SOVIET UNION clearly welcomes the new Strategic Arms Limitation Agreement for which it worked for 8½ years. But there is little likelihood that the leadership's strangely muted response will give way to open enthusiasm in the foreseeable future.

Just as SALT II holds great promise for the Soviets, who desperately need to limit arms expenditure to free resources for domestic economic needs, it also brings with it a set of different political problems.

The promise of SALT II includes a further lessening of East-West tension and greater flexibility for the Soviets in upgrading their industrial base and developing Siberia. But these advantages—as important as they are—will only be realised in the long term.

The political costs of the agreement, however, have already begun to be paid. They will never be as evident to the Soviet public, which is exposed to Western radio broadcasts and to the world generally, as during the next six to 12 months as the U.S. Senate ponders the record and decides whether to ratify it.

When the first SALT agreement ushered in the era of

detente in 1972, neither the U.S. nor the Soviet Union understood how the process of establishing a network of ties between a democracy and a dictatorship with a totalitarian structure would work out in practice.

The military-political SALT agreements were seen as the lynchpin of detente from which a set of economic, political and social ties were to develop.

Although the first SALT agreement has effectively been in force since 1972, the economic, scientific and cultural ties which were supposed to follow have proved fragile. Ties have been quickly abrogated in retaliation for what was seen in the U.S. as Soviet abuse of human rights.

The most important example of this was the Jackson-Vanik amendment to the 1974 Trade Act which tied Most Favoured Nation trading status for the Soviet Union and U.S. Export-Import Bank credits to explicit Soviet assurances on Jewish emigration which the Soviets would not make.

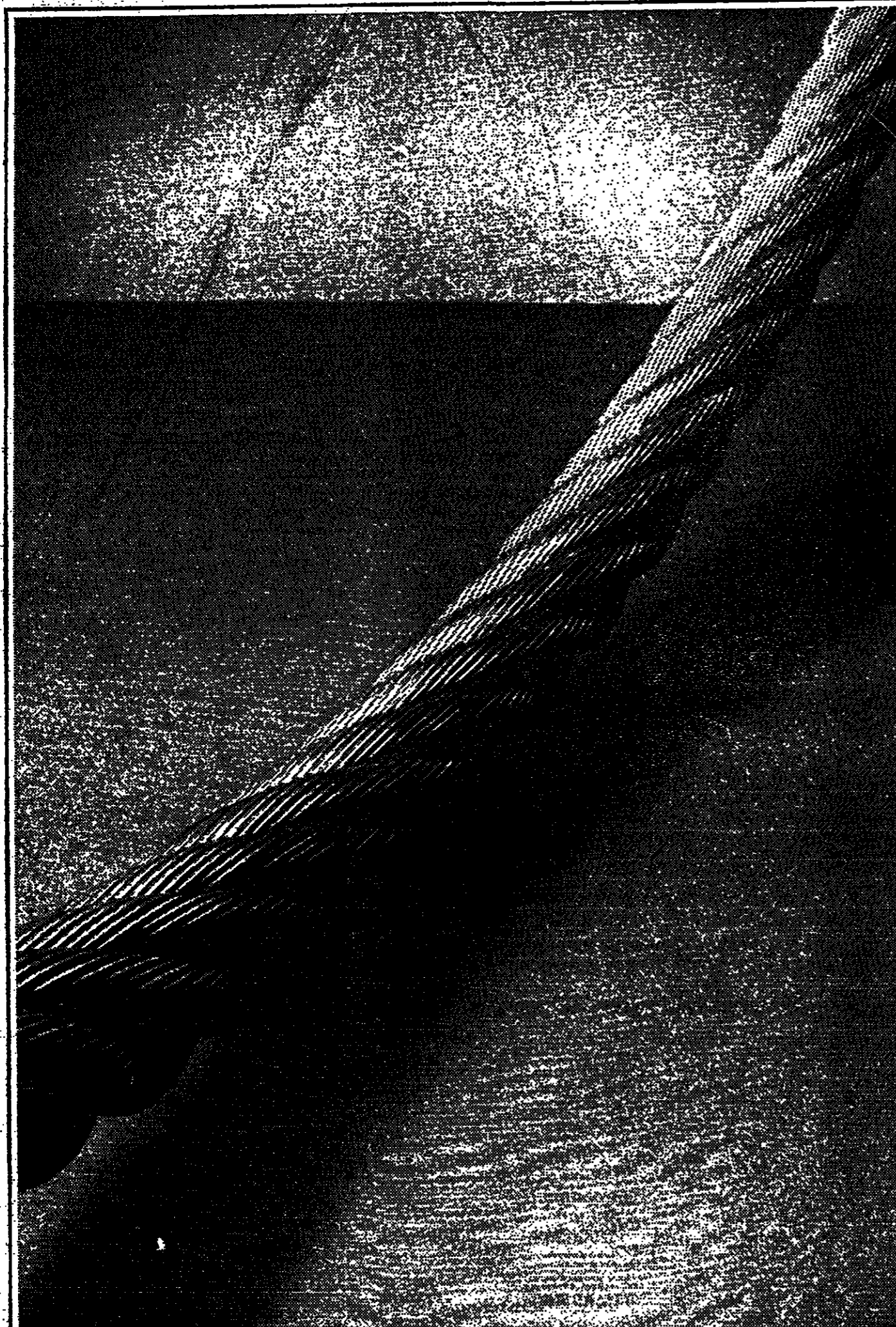
Another, more recent example was President Carter's action in ordering the cancellation of the sale of a Sperry Univac computer to the news agency

and a freeze on the sale by Dresser Industries of a \$144m plant for making drill bits for oil exploration in retaliation for last summer's trials of dissidents.

The Soviets denounce what they describe as interference in their internal affairs but, in the interests of detente, frequently yield to it. Jewish emigration last month reached 5,000, with the early easing of restrictions in this area almost certainly connected with the Soviet campaign to get the Jackson-Vanik amendment repealed.

Now, however, the Soviets need to do what they can to assure U.S. Senate approval of the SALT accord. Whereas previously the country faced pressure largely on human rights questions, it is virtually certain that the SALT debate in the Senate will be expanded to include an evaluation of Soviet behaviour in the international arena as well.

Concern for the ratification of SALT-II was probably one of the factors inhibiting the Soviet response to the Chinese invasion of Vietnam in February. Such concern may also restrain greater Soviet intervention in Afghanistan.



Deutsche Bank, a century of universal banking.

Multiplicity makes for strength.

Just as the multiplicity of services offered by a universal bank gives it its strength, Deutsche Bank has at its disposal all the skills and services that will give your international financing the strong support it requires.

Versatility, experience and financial strength are the basis of our many services — and your guarantee that even the most complicated forms of financing are given the strong foundation that they require.

If you're bidding for a major project, our services begin with the bid bond. They range from advice on all aspects of the financing, through advance payment guarantees and letter of credit confirmations to export financing in the form of supplier or buyer credits.

Come to Deutsche Bank and give your business the strong security it needs.



Deutsche Bank

Central Office: Frankfurt (Main)/Düsseldorf

- Deutsche Bank AG
Succursale de Bruxelles
Boulevard du Régent 60
Boite Postale 1405
B-1000 Brussels
Tel. 02/5118168
- Deutsche Bank AG
Filial Amsterdam
Finkenklei 155
Postbus 228
B-2000 Antwerp
Tel. 03/3418294
- Deutsche Bank AG
Succursale de Paris
10, Place Vendôme
F-75001 Paris
Boite Postale 489
F-75026 Paris/Cedex 01
Tel. (06) 3 61 82 02
- Deutsche Bank
Compagnie Financière Luxembourg
25, Boulevard Royal
Boite Postale 586
Luxembourg
Tel. 48 44 11
- Deutsche Bank AG
London Branch
10, Moorgate - P.O. Box 44
London EC2P 2 AT
England
Tel. 608-4422

OVERSEAS NEWS

S. Africa grants National Assembly to Namibia

BY QUENTIN PEEL IN WINDHOEK

SOUTH AFRICA'S Administrator-General in Namibia (South West Africa), Judge Martinus Steyn, yesterday proclaimed a National Assembly in the territory, describing it as a vitally important step on the road to independence.

His proclamation goes as close as possible to establishing an interim Government in Namibia, without actually devolving executive authority on the assembly. It will have its own budget, and be "the highest legislative body in the territory," he said.

Judge Steyn's announcement follows last week's decision by the South African Government to press ahead with a National Assembly, and to reject the latest United Nations proposals for a ceasefire.

A full UN General Assembly debate in Namibia is due on May 23, and is expected to result in a call for a Security Council meeting to discuss punitive measures against South Africa.

Judge Steyn said the National Assembly would meet for the first time next Monday

and would supersede the existing Constituent Assembly which was elected in South African-sponsored elections last December.

The new assembly will be dominated by South Africa's major ally in the territory, the Democratic Turnhalle Alliance. One of the first issues to be discussed is expected to be the banning of the South West Africa People's Organisation (SWAPO) in the territory, following the killing of several whites on farms in the northern area.

Damascus talks crucial for Lebanon

By Ihsan Hijazi in Beirut

TALKS in Damascus yesterday between President Hafez al-Assad of Syria and Lebanon's President Elias Sarkis are regarded in Beirut as crucial to the future of Lebanon.

It is the fifth meeting between the two leaders since Mr. Sarkis was elected to the Lebanese Presidency with Syrian backing three years ago. While no immediate, dramatic results are expected, the subjects under consideration reflect the gravity of conditions here.

Damascus has been pressing President Sarkis to take drastic action against the Israeli-backed Christian militias in the South. Mr. Sarkis, in turn, has asked Damascus and other Arab States to persuade the Palestinian guerrillas to discontinue all operations against Israel from the Lebanon.

President Assad met Mr. Yasser Arafat, the Palestinian Liberation Organisation's leader in Damascus yesterday after talks with the Lebanese Prime Minister, Mr. Selim al-Hoss. The PLO has no wish to make concessions to Beirut and there has, in fact, been an increase in guerrilla activity against Israel from southern Lebanon.

Another subject on the agenda of the Damascus talks was the status of more than 20,000 Syrian soldiers serving in Lebanon. As the sole remaining contingent of the Arab League deterrent force. Their present mandate expires in July.

AOI demise and Western contracts

BY OUR FOREIGN STAFF

SAUDI ARABIA'S announcement that the Arab Organisation for Industrialisation (AOI) is to be dissolved is the most severe blow on an immediate, practical level which Egypt has suffered as a result of signing its peace treaty with Israel. The AOI has 15,000 employees in Egypt, and was a model of pan-Arab co-operation, well funded and efficient.

The AOI was set up in 1975 by Saudi Arabia, Egypt, Qatar and the United Arab Emirates (UAE) with an initial subscribed capital of \$1,046m. The four participants had equal shares, but whereas the three oil-rich states provided cash, Egypt promised to provide some industrial facilities and much of the skilled manpower.

The decision has serious implications for British, French and U.S. companies. The various deals concluded have joint venture structures with separate companies overseeing each individual project. But all contracts have substantial penalty clauses to cover the circumstances in which a contract is withdrawn or halted. The chief contracts are:

1. With American Motors for the production of 12,000 jeeps a year. Contract probably worth, with spares, about \$10m a year. Production has started but expansion is unlikely in the event of a lack of funds.
2. With Westland and Rolls-Royce for the production of the Lynx twin-engine, multi-purpose helicopter. RR would supply the Gem engine. The value of the deal could exceed \$400m. The finance is reported to be available for the first 20, manufactured in Britain, and for the local assembly of 30 more.
3. With the Dynamics Group of British Aerospace. BA formed with AOI a joint venture, the Arab-British Dynamics (AOI 70 per cent, BA 30 per cent), for the assembly and then construction of the Swingfire anti-tank missile. Deal worth more than \$40m. The missiles are in the process of delivery.

4. An agreement initiated with Dassault-Breguet of France for the purchase and assembly of the Franco-German Alpha-Jet which can also be used in a low-level intercept and strike role. There have also been negotiations over the purchase of the sophisticated Mirage-2000. No value has been put on this deal.
5. A joint venture by Saudi Arabia with Thomson CSF of France for the manufacture of military electronics and even-fully guidance systems at Kharij, south of the capital, Riyadh. This will now be taken over by the Saudi Defence Ministry.

Iran given execution guidelines

BY ANDREW WHITLEY IN TEHRAN

A DECREE by Ayatollah Khomeini, Iran's religious leader, limiting death sentences by the revolutionary courts to members of the Shah's regime directly involved in killings, is expected to have an immediate effect on the working of the courts.

The Ayatollah, who issued the decree on Sunday, is understood to have done so following intercession by Mr. Assadollah Mobasher, the Justice Minister, who spoke of growing domestic

and international disquiet over the nature of the charges on which Iranians have been executed recently. The Khomeini also appears to have been persuaded of the need to re-establish unity within the ranks of the clergy, which has been divided by the conduct of the trials.

Simon Henderson adds: Iran has claimed that Israel still owes it \$780m for secret oil purchases and its shareholdings in a pipeline across Israel from the Gulf

of Eilat to the Mediterranean.

Mr. Hassan Nazih, chairman of the National Iranian Oil Company, made the allegation in an interview with a Tehran newspaper yesterday, saying that so far Iran has not had any contact with Israel on the issue.

At the time of the February revolution, Iran broke all diplomatic ties with Israel and has since refused to sell it oil. Its contracts with other oil companies also prohibits them from passing on Iranian oil to Israel.

Israel and Egypt hold oil talks in Sinai

BY DAVID LENNON IN TEL AVIV

ISRAELI and Egyptian delegations began talks yesterday on the smooth transfer of the Alma oil field in the Gulf of Suez which will be handed back to Egypt in six months.

Officials from the two countries met at A-Tur in Sinai to discuss the future of the field, which currently produces 33,000 barrels daily.

The Alma field was discovered by Israel late in 1977, and was brought on stream 14 months ago. Egypt has agreed to sell

the oil from the fields after the return of the Gulf to Egyptian sovereignty, though the quantities and price have yet to be determined.

Israel is anxious to continue the development of the field during the coming months. However, as this project will require an investment of \$30m, it was decided to seek Egyptian participation in the project.

The Israeli officials explained that this is in Egypt's interest, as ultimately it will benefit from

the improvements which will be made.

A second issue which was taken up at yesterday's meeting was the price which Egypt would pay for the equipment which Israel has in the Alma field. Israel claims that this equipment, including a drilling rig, is worth \$30m.

Executives from the American company, Superior Oil, and Neptune, its subsidiary which operates the Alma field, held talks on Sunday with Mr.

Menahem Begin, the Prime Minister, and Mr. Yitzhak Mordechai, the Energy Minister, about the Government decision to let Egypt survey the area, even before it is handed over.

Superior has already surveyed the area, and had hopes to sell Egypt its findings about the oil potential there. The company is now considering legal action against the Government for breach of the contract giving it exclusive rights to the area, which is under Israeli control.

We had to know all the costs for a ship's crew before we financed a \$100 million loan for an international shipping group. And we did it by arranging syndication in London, New York and Tokyo while providing multi-currency management advice.



Member FDIC

For Marine Midland Bank, this kind of transaction is all in a day's work. We're an international network of bankers doing business in the largest money centers in the world, for the largest corporations in the world, all over the world. So wherever you need us, count on us. You'll get the response that's right for you.

MARINE MIDLAND BANK

New York City, Buffalo, Miami, Beirut, Bogotá, Buenos Aires, Caracas, Frankfurt, Hong Kong, Jakarta, London, Madrid, Manila, Mexico City, Nassau, Panama, Paris, Rio de Janeiro, Rome, São Paulo, Seoul, Singapore, Sydney, Tehran, Tokyo, Toronto.

Vietnam's economy is being shifted from peace to war and this has caused unavoidable dislocation, reports K. K. SHARMA, who recently visited Hanoi.

Repairing the damage pushes Hanoi closer to the Soviet Union

IF ONE of China's aims during its recent invasion was to harm Vietnam's already battered economy—and Hanoi firmly believes this was the principal objective—it is probably the only one that has been achieved.

The second Five Year Plan, now in its third year, is being reformulated to adapt to wartime conditions "and it will unavoidably mean lower targets," confided one economist in Hanoi. He declined to say which targets would be scaled down since exercises are incomplete but hinted that a new plan could result.

The new plan will have new priorities, with food production remaining at top position to eliminate a major constraint. A Hanoi-based diplomat who has closely studied the country feels that for strategic reasons the emphasis could shift from development of the North to injection of resources into the South, which is less vulnerable to attack. This is not a new concept for the Vietnamese, who have made similar shifts in the past.

One senior official told me: "We think that Hanoi is too near the frontier." This does not necessarily mean that a change in the capital is being discussed, but it shows the way the official mind is thinking.

In reformulating the plan, industry will be mainly affected, and plans to establish engineering units in each province are bound to suffer. The machine tools plant planned in the North may now be moved to the South, if it comes off at all.

Apart from a major rethinking on economic policies and priorities to enable the country to wage a war and still retain the focus on development, Vietnam must deal with the direct devastation and the secondary effects of the war with China.

The damage is immense. When the Vietnamese say the Chinese troops embarked on systematic destruction of occupied territories, they are not exaggerating. At Lang Son, I saw the results. Power plants, factories and bridges destroyed by Chinese sabotage were totally flattened while there were also many partly damaged buildings as a result of shell-fire.

The Vietnamese list of the damage is long and detailed. The Government says, for instance, that 10,000 families were displaced and 2m square metres of housing space was destroyed. Rice fields extending over 85,000 hectares had to be abandoned and 250,000 head of cattle were lost. Six state farms were flattened and 38 forest "farms" burnt. The Vietnamese also give figures for looting on a vast scale. This is impossible to check. Other serious damage includes the loss of a tin mine and a super phosphate mine, but the Chinese failed to reach the colonies in the North-west.

The destruction of the railway bridge in Lang Son through which ran the main link with China means the disruption of trade and supplies from Russia and East Europe since Vietnam was part of the Socialist rail co-operation system. Until the link was broken, both at Lang Son and at the "Friendship Gate" bridge on the border, the bulk of goods from East Europe came in trains via China and Russia. All goods are now being shipped via the long sea route and Vietnam's ports are not

equipped to handle all the traffic.

The 1m strong regular army has been put on full alert, leading to a loss of vital disciplined labour, both skilled and unskilled. The economy is bound to suffer as a result.

Generally, the economy is being switched from peace to war and this is causing unavoidable dislocation.

Large shipments from Russia and India of rice and wheat and help from Comecon countries have helped alleviate food shortages. There has also been an intensive campaign to increase the arable area and last year an estimated 100,000 hectares were added. If natural calamities do not ruin the crop again, there are hopes for a bumper crop next month.

The final effect on the



Le Duan, leader of Vietnam's Communist Party, who now faces the task of restoring the nation's economy.

economy is the reluctance of foreigners to invest in Vietnam. In 1976, Vietnam invited investment from non-Socialist countries and offered surprisingly liberal terms such as guarantees against nationalisation and on repatriation of profits. The response was poor, except in offshore oil drilling, and a further drop in interest is now expected.

All this means that Vietnam will be drawn further into the Russian embrace. If China aimed at driving a wedge between Russia and Vietnam, it has plainly failed.

The rise in Soviet assistance could mean that Moscow will demand a quid pro quo through increased facilities for its fleet at the U.S.-built port in Cam Ranh Bay. The Vietnamese deny they have allowed any military base to anyone but add significantly: "This does not mean we will not let our friends visit us."

Comecon countries have already stepped in to help Vietnam to complete many projects abandoned by the Chinese last year, including the strategic Thanh Lang bridge over the Red River near Hanoi.

The Vietnam economy was never particularly strong and depends on permanent external support which is perhaps why Hanoi has an eye on Kampuchea's rice fields. But ties with Comecon are considered important since other friendly Third World countries have limited resources to help Vietnam.

Handwritten signature or mark in a box.

Handwritten note: 150

Dole joins presidential race as Crane falters

BY JUREK MARTIN, U.S. EDITOR, IN WASHINGTON

SENATOR ROBERT DOLE from Kansas yesterday became the seventh Republican formally to declare his presidential ambitions, while the campaign of the first official contender, Congressman Philip Crane from Illinois, appeared on the verge of grinding to a halt.

Mr. Dole was President Ford's surprise choice as running mate in 1976. He is generally a conservative, a believer in strong defence and a more aggressive U.S. posture in the world.

His acerbic speaking style was probably more of a liability than an asset to President Ford in 1976 and certainly contrasted unfavourably in the eyes of the voters with the more measured approach of Mr. Walter Mondale on the Carter ticket. For this reason, combined with the apparent lead enjoyed by other conservative Republicans, such as Mr. Ronald Reagan and Mr. John Connally, he is at this stage rated as something of an outsider.

Mr. Crane, meanwhile, was never given much of a chance when he first declared last year. He was seen by some as a stalking horse for Mr. Reagan. Nonetheless, the arch-conservative young congressman appeared briefly to be making some headway as he assiduously campaigned across the country as the new true blue hope of the Republican party.

Everything has fallen apart in recent weeks however. He has fallen out with Mr. Richard Viguier, the Conservative fund raising genius, and now has seen almost all his senior campaign staff resign in protest over the role being played by the candidate's wife, Arlene.

Mr. Crane said over the weekend that he intends to persevere, but with the campaign in disarray and debt and, in spite of all his efforts to imitate Mr. Carter's path to the presidency, his recognition

in the polls hardly visible, the prognosis looks bad.

Meanwhile, on the Democratic side, there was further evidence over the weekend of Senator Edward Kennedy's popularity inside the party. A poll in New Hampshire, which holds the first primary next February, gave him a lead of more than 20 points over Mr. Carter, while the Boston Globe reported that a write-in campaign would be launched in his name in Massachusetts shortly. Similar efforts are underway in other states.

Mr. Kennedy still insists that he has no intention of running. Also Mr. Carter said the other day that he did not think the Senator would run. But speculation is bound to continue on his ambitions both because of Mr. Carter's indifferent standing in the opinion of regular Democrats and because Mr. Kennedy consistently stakes out political



Senator Robert Dole

ground different from the President.

Yesterday, for example, he announced that he would again be introducing in congress his national health insurance bill (in a slightly modified form), thus contrasting his enthusiasm with Mr. Carter's more cautious attitude. Over the weekend, too, he again sharply assailed Mr. Carter's decision to remove federal price controls from domestic oil.

Challenge to Carter on Rhodesia

By David Buchan in Washington

PRESIDENT Jimmy Carter's policy of playing for time on Rhodesia could be rudely preempted today when the U.S. Senate is expected to vote on an amendment to lift trade sanctions on the new Salisbury Government immediately.

Under present law, the President must lift sanctions if he finds that the black majority Government in Rhodesia has been installed after free and fair elections and has shown itself open to negotiations.

Mr. Carter has said he will make a decision on whether these conditions have been met by June 15. This would give him time to digest the assessment by his Secretary of State, Mr. Cyrus Vance, of the new British Conservative Government's attitude.

But this timetable may be upset by Senator Jesse Helms, a leading conservative Republican. Senator Helms intends to try to tack an amendment, to lift the U.S. trade boycott, on to a routine State Department budget authorisation.

Allocations ordered to ease diesel fuel shortage

BY DAVID LASCELLES IN NEW YORK

THE FUEL shortage gripping many parts of the U.S. is now making itself felt in the area of diesel fuel. Special allocations have been ordered by the Department of Energy, which may be extended if the shortage persists, as the oil companies say it will.

At the end of last week, the DOE ordered that farmers and companies in the food industry receive their full requirements to avoid a food shortage.

In an accompanying statement, Mr. Bob Bergland, the Agriculture Secretary, said that the bad spring weather had put planting several weeks behind and that any shortage of fuel just now could reduce the size of the harvest.

The DOE also announced that it was considering allocations for ground transport, and invited comments. There are already signs that the fuel shortage is affecting bus and lorry companies, made worse as people turn to public transport because

of high price and scarcity of petrol.

The DOE has the authority to allocate diesel because, unlike petrol, it has been a deregulated fuel since 1976. Mr. Carter's attempts to ration petrol founded in Congress at the end of last week.

The diesel shortage stems from the same cause as those affecting petrol, crude oil supplies are down because of the Iranian cut-off, and consumption is rising fast. The growth in other things, the rising popularity of diesel-engined cars which are winning a bigger share of the market.

Although production of distillate fuels, which include diesel, has risen slightly in the last two or three weeks, it is still below last year's level, 2.9m barrels a day compared with 3m. Stocks are also down sharply, at 117.3m barrels against 136.8m last year. These statistics are for the week ending May 4, the latest from the

American Petroleum Institute, the oil industry trade association.

Exxon, the country's largest oil company, has steadily cut back its allocations of distillate fuels, from contracted levels in March to 95 per cent in April and 90 per cent this month. A company spokesman said yesterday: "Industry-wide expansion expects that motor gas supplies will continue to be tight at least through summer."

Other companies are allocating even less. Shell has cut back supplies to 85 per cent of earlier levels in many parts of the country, and some smaller companies have reportedly cut supplies by half.

If the DOE goes ahead with its ground transport allocation programme, supplies for remaining consumers of diesel oil, mainly private motorists and the marine, are expected to be very tight. Prices are also rising fast because of the absence of regulation.

John Wyles reports on the spring Business Council meeting at Hot Springs, Virginia

Unruffled capitalism flourishes at The Homestead

Backing for car industry on fuel economy standard

BY JOHN WYLES IN NEW YORK

EUROPEANS WHO spend any time at all in the U.S. are constantly surprised by the strength of, for want of a better term, the capitalist ethic. A reverence for private enterprise and a sharp taxpayers' aversion to financing a large public sector are deeply ingrained in the culture. This means, among other things, that few top businessmen feel bound to apologise for their profits or their hefty salaries.

But neither are they inclined to be complacent about public support for business and its objectives. Lobbying on Capitol Hill and corporate propaganda are the mainstays of these efforts to maintain a healthy environment for business, but so also is a four day sojourn at an extremely expensive, palatial hotel nestling in the mountains of the most southwestern part of Virginia, some 250 miles from Washington DC.

In the spring and autumn of each year the chairmen and

chief executives of 65 or more of the largest U.S. corporations abandon sober business suits for jackets of somewhat noisier checks and trousers of many hues, and with golf clubs and wives head for The Homestead at Hot Springs, Virginia.

The Homestead is a far cry from the humble and stereotypical ranch house from which one of the jewellers in its shopping arcade would buy a decent spread out West, and the menus in its vast dining room owe a great deal more to French cuisine than simple American home cooking. But the corporate chiefs who are assembled there by the Business Council are not these days men of particularly simple tastes. Most are regular globe-trotters whose membership of the Business Council underlines their elite status. Founded in the 1830s as an advisory arm of government, the Council safeguards its independence during the

Kennedy Administration and exists now as an informal but highly influential forum in which business talks to itself, to government and through carefully controlled public relations to the country.

Last week-end's spring gathering brought together Mr. Reg Jones, chairman of General Electric, Mr. Thomas Murphy, chairman of General Motors, Mr. Clifton Garvin, chairman of Exxon Corporation, Mr. Rawleigh Warner, chairman of Mobil, Mr. Lewis Foy, chairman of Bethlehem Steel, Mr. Irving Shapiro, chairman of Dupont, and Mr. Donald Seibert, chairman of J. C. Penney, to name but a few. Heading the list of visitors from Washington was Mr. Michael Blumenthal, the Secretary of the Treasury, who was joined by Senator Russell Long, chairman of the Senate's Finance Committee, and Mr. G. William Miller, chairman of the Federal Reserve Board.

Traditionally the exchanges between Council members and

visiting luminaries are in private session, but in the last few years the Council's organisers have woken up to the opportunities which the meeting provide for putting across a message to the country about the preoccupations of business and its view of the world. The attractions of the media of finding a veritable Who's Who of U.S. business under one roof are obvious and each meeting now attracts more than 20 journalists from leading newspapers, magazines and news agencies.

But since the occasion is meant to be informal and relaxing for the participants, the Council has devised procedures which skilfully satisfy the media's basic appetite for a story and for contact with the great, but which minimise the opportunities for any kind of confrontation which might be embarrassing or uncomfortable for business. At 10 pm on a Thursday evening the Council traditionally holds a Press briefing on the latest prognostica-

tions of its panel of economists which is now focusing on a probable recession in the third and fourth quarters of this year. Last Thursday's Press conference was handled with characteristic adroitness by Mr. Jones, of General Electric, whose opinion that government deficits and monetary policies create inflation was dutifully recorded by the assembled scribes. But the occasion was also a heaven-sent opportunity, duly taken, for two of the country's top oilmen, Mr. Garvin and Mr. Warner, to point up the deficiencies of President Jimmy Carter's oil decontrol proposals.

At noon on Friday, the Council stages an even more highly stylised Press briefing at which the main performers in the closed session are encouraged to outline their remarks for the benefit of the media. Last Friday, Messrs. Miller and Blumenthal gently dissented from the recession forecast from the Council's economists, Senator Long sum-

marised his advocacy of a restructuring of the American tax system based on the introduction of value-added tax and Mr. Llewellyn King, publisher of the Energy Daily, eloquently re-stated his case that the U.S. faced the possibility of serious decline through a manic desire to prevent the oil industry from doing its proper job of providing more energy.

There were no embarrassing questions about record corporate profits at a time when wage earners are being encouraged to accept a cut in their standards of living through pay restraint, no taking business to task for its mediocre record of capital spending and spending on research and development, no probing of attitudes towards investment in South Africa and no questioning of muscular uses of its lobbying powers.

The only unscheduled intervention came in the form of a crashing thunderstorm, which made some of the proceedings inaudible.

its policy office at the request of the car companies. It relies heavily on the industry's calculations in concluding that the present rules would add more to the costs and prices of new cars than the value of the petrol that would be saved—an estimated \$2bn, assuming an average annual price of \$1 per gallon.

The Department of Transportation's National Highway Traffic Safety Administration has so far set its face against any changes in the rules it wrote after Congress set a general requirement in 1975 for 20 mpg in 1980 and 27 mpg by 1985.

The problem for the car industry is that the agency has consistently refused to accept its calculations that the current standards will add about \$590 to the cost of a new car. The agency says the costs of designing and developing a new lightweight, fuel-economical models will be about \$400 per vehicle in 1985 and that the petrol savings through the lifetime of the car will be \$914.

The Commerce Department study has been carried out by

Senator. The small circle of exclusive cars has grown a little.

Once, not so long ago, you could count the number of true prestige cars on the fingers of one hand.

Now there's a genuinely new contender.

The car that won Germany's coveted 'Golden Steering Wheel' award before a panel of automotive experts from all over the world, for safety, comfort and performance.

The Senator.

From one of Europe's most successful car manufacturers - Opel. That the Senator can only add to the marque's success is confirmed by 'Car' magazine: 'Do the much respected Mercedes-Benz 280SE and BMW 730 have anything to fear from the svelte new Opel Senator

3.0E? You bet they do!

The Senator offers you a three-litre, six-cylinder, fuel-injected engine capable of 0-60 in under 10 secs without a murmur. ('Car' figures.)

That's something you, or your chauffeur, will appreciate.

So is the mood of sheer opulence that surrounds you. From the deep velour seats, the rich pile carpets, to the tinted, electrically operated windows.

Suffice to say, the Senator is equipped with everything you've every right to expect from a luxury car.

When you get behind the wheel (power assisted, of course, and adjustable) you'll be cosseted by front-seat

heating and height adjustment, full instrumentation and driver information systems, a cassette radio, centralised locking, plus everything else that can transform modern motoring from an ordeal into a pleasure.

In purely practical terms, the Senator at around £10,000, with its automatic transmission, can do a great deal to make the business of getting from A to B more comfortable, more efficient, less time consuming.

And do it in style.

We suggest you write to the Opel Information Service, PO Box 2, Central Way, Feltham, Middlesex TW14 0TG, for a comprehensive information package on the Senator.

After that, we'll let a test drive do the talking.



SENATOR by Opel

U.S., China initial trade pact

CANTON—China and the U.S. have initiated a mutual trade agreement, establishing formal commercial relations between the two countries for the first time in 30 years.

China's Foreign Minister Li Qiang initiated the pact in Peking, and U.S. commerce secretary, Mrs. Juanita Kreps, initiated the document in Canton.

"Today marks a major step on the road towards normalising U.S.-China economic relations," Mrs. Kreps told guests at a reception held to celebrate the initiating.

Mrs. Kreps said the agreement established a framework for orderly trade and business and provides for reciprocal Most-Favored-Nation status. "In short, as a result of this agreement we shall be able to expand trade between our countries up to its full potential," Mrs. Kreps concluded.

Trade between the U.S. and China, which amounted to about \$1bn last year, is expected to reach \$2bn this year and \$4bn to \$5bn within about five years, American officials predict.

Most Favoured Nations status for China will greatly reduce the tariffs on many Chinese goods entering the U.S.

The agreement also removes a major obstacle to the granting of Export-Import Bank and commercial credits for China.

The U.S. Trade Act of 1974 has numerous detailed requirements that the Chinese have never before faced in a trade agreement. It requires that U.S. business receive multiple exit and entry visas and other aids. It requires protection of the U.S. market from disruption by imports and it requires protection for U.S. patents, trademarks and copyrights.

Mrs. Kreps and Mr. Richard

N. Cooper, Under-Secretary for Economic Affairs at the U.S. Commerce Department, said that before the signed trade agreement is submitted to Congress the Administration wants a textile agreement. Textile negotiations resume next Wednesday in Peking. Mr. Cooper said that if the textile negotiations go well and are signed during this session, the trade agreement could be submitted to Congress by late May or early June.

Agencies

David Buchan adds from Washington: Two considerations may delay Congressional approval of MFN and export credit, and of Export-Import Bank credits for U.S. exports to China, contained in the new U.S.-China trade agreement just initiated.

The Carter Administration will want, and Congress may demand, China's agreement to

regulate future growth of its already considerable textile exports to the U.S.

The second issue is that President Carter wants to link credit and tariff concessions to Peking with the same treatment for Moscow, as a measure of his political even handedness to both Communist super powers. The snag is that the present law requires Communist countries to show they do not restrict emigration, in order to get these U.S. concessions.

While there is virtually a consensus in Congress that China permits its citizens to leave freely, this is not the case over the Soviet Union, even though the annual rate of emigration that Moscow is now allowing is close to 50,000.

Colina MacDougall writes: From the last-minute intervention by vice-president Deng

Xiaoping it is clear that the Chinese leadership was anxious to move trading relationships with the U.S. on to a new stage to get the benefits of MFN and Eximbank financing.

This implied that in spite of China's current re-assessment of its economic planning, when the agreement is passed by Congress, the U.S. is likely to get important contracts for the supply of industrial equipment and will become a serious competitor for Japan and Europe in this field. There may even be a honeymoon period in which the U.S. is especially favoured. Already last year the U.S. was China's third most important supplier.

The new Sino-U.S. agreement does not appear to set a target value for trade, but it provides a framework for trade much more precisely than the pact the Chinese signed with the EEC last year.

Leyland S. Africa head resigns

By Bernard Simon in Johannesburg

LEYLAND South Africa's problems took a new turn today with the announcement that its chief executive, Mr. Richard Newby has resigned.

Mr. Newby's departure comes only a week after Leyland called off merger talks with Sigma Motor Corporation.

Mr. Newby said that his decision to leave Leyland was made before the negotiations with Sigma were broken off. He is to become chief executive of the South African subsidiary of another international group.

The chairman of Leyland S. Africa and executive vice chairman of B.L. Mr. Frank Andrew, said a replacement for Mr. Newby would be announced "as soon as possible."

Leyland emphasised again today that it has no intention of withdrawing from the S. African market. There is growing speculation, however, that it may discontinue the manufacture of passenger cars and concentrate on its profitable bus and truck

Japan's two biggest car makers, Toyota and Nissan, announced yesterday that exports to Britain had risen sharply in April. Lisa Wood writes.

Toyota said its shipments to Britain rose 24.4 per cent to 3,595 units over April 1978. Nissan's exports to Britain nearly tripled to 14,000 units over the same month last year.

UK merchants pessimistic after S. Korea trade tour

BY RICHARD C. HANSON, RECENTLY IN SEOUL

THE MOST important mission of British industrialists and financiers ever to visit South Korea came away with what appears, on balance, to be a pessimistic view of the prospects of UK investment in that country.

The group, led by Sir Kenneth Keith, the chairman of Rolls-Royce, was impressed by much of what it saw during the week-long visit, but troubles now emerging within the South Korean economy seem to have dampened business possibilities.

The total investment by UK concerns there is estimated at \$6m (\$2m) with industrial investment at a bare minimum. Japanese investment, by contrast, amounts to more than \$500m, with the U.S. ranking number two among foreign interests with \$150m.

The UK accounted for 1.7 per cent of South Korea's imports last year. The UK's exports there amount to just a little more than a half what the UK imports from South Korea.

The group did not see the economy at its best during their trip, as South Korea was still feeling repercussions from the failure of the Yulsan trading group.

Government economic planners have also been forced to consider a scaling down or delay in a number of major heavy industrial projects in the

light of economic disruption caused by inflation.

At the same time, however, members of the mission were impressed by the dimensions and ambitiousness of the industrial developments now in operation or awaiting completion in South Korea, such as the country's giant shipyards, a modern steel mill and heavy industrial machinery complexes.

In addition to Rolls-Royce, the companies on the tour included Northern Engineering Industries, Smiths Industries, the Dowty Group, the ABMTM Group, Imperial Chemical Industries, Hawker Siddeley, Rotaprint, Samuel Montagu and Hill Samuel.

On the other hand, the impression was that the Hyundai shipyard may also be one of the world's biggest, while elephants, losing enormous amounts of money. While there are many private industries in

the country, the largest weight of investment indicates how much of the economy must remain Government-supported.

The strongest interest displayed by British businessmen at present is in the metal industries area. For example, the largest exhibition of British machine tools ever to be held outside Europe opens in Seoul this week. A broader industrial exhibition is being planned for 1980.

At the end of the tour, the visitors were questioning whether a more aggressive sales approach to South Korea should be in order if the country were to succeed in creating a stable and highly competitive economy. It was noted that these doubts existed over Japan, when it was struggling to become an international economic giant, and that many amounts of money were missed during those years.

Hopes for energy sales rise

BY COLINA MCDUGALL

CHINA'S new priorities in its modernisation programme will be energy, agriculture and light industry according to Mr. Bernard Buckman, leader of the London Chamber of Commerce mission to China.

Although the mission which arrived at the end of March, took place at a bad time, as the Chinese were reassessing their priorities, Mr. Buckman felt that in some areas such as energy the prospects for orders had increased. However competition from the U.S. was likely to be strong.

The mission represented companies with marine and water supply and pollution interest.

Though aware of pollution the Chinese appeared interested in limiting rather than eliminating the problem and prospects of sales of water and anti-pollution equipment seemed distant.

Mission members commented on the difficulty of meeting end-users in China and of seeing a cross-section of industries in which they were interested.

A large Chinese mission headed by Vice-Premier Geng Biao has begun a four-nation tour of Sweden, Norway, Finland and Iceland, Reuter reports from Stockholm.

The mission will visit major industrial installations in Sweden. Mr. Geng is expected to sign a long-term trade and industrial co-operation framework agreement during his stay.

Meanwhile a Bank of China delegation led by its president, Mr. Qiao Pei Xin, arrived in Rome yesterday to resume negotiations on a \$1bn (\$90m) loan from Italy to China. Italian bankers have said they were ready to grant China such a credit provided the proceeds were used to purchase Italian goods.

Sanwa Bank will provide China's Kanshi Construction Materials Supply Company with a ¥1bn (£23m) loan to help finance China's purchase from Japan of materials needed for the development of tals. Reuter reports from Tokyo.

The Bank of China has guaranteed the yen-denominated loan, the Sanwa Bank said. Terms of the loan were not disclosed.

Japan last year imported a total of 400,000 tonnes of talc, half of which came from China.

Export slowdown widens deficit

BY RON RICHARDSON IN SEOUL

SOUTH KOREA'S trading performance continued to be sluggish during April as exports dipped by 10 per cent from the previous month's level while imports declined by only 3 per cent. As a result, the country recorded a deficit of \$440m, its fourth large trade deficit of the year, taking the deficit for

the first four months to \$1.66bn. Exports during April were \$1.13bn while imports totalled \$1.57bn. The export total was 12.3 per cent higher than that in April, 1978. However, imports showed a 43.5 per cent increase on a year ago as a result of the Government's policy of liberalising imports.

The selling price of the Aluminium Bahrain (ALBA) shares is likely to be "conservative." This means it would be based not on an evaluation of the smelter's current worth, but on a portion of the original equity investment of \$13m, plus an element of compensation for past losses. Saudi participation was first discussed in 1976, but ALBA was not then such an attractive investment.

The Bahrain Government may also transfer to the Saudi Arabian Basic Industries Corporation a 26 per cent share holding in its aluminium marketing company.

Bahrain's Minister for Development and Industry Mr. Yusuf Shirawi told the Financial Times this week, "Our partnership will avail the new

project of all the experience and wisdom gathered over the last 10 years. It will be possible to save millions of dollars in design, construction and training."

Negotiations on \$2bn Japanese loan near conclusion

BY CHARLES SMITH, FAR EAST EDITOR, IN TOKYO

JAPAN'S state-owned Export-Import Bank expects to sign a memorandum on a "substantial" loan to China today.

The Bank has revealed no details of the amount or other terms but it is thought that negotiations have been in progress on a low-cost yen denominated \$2bn (£980m) loan which would finance Chinese oil and other natural resource development.

The Ex-Im bank is hosting a high level Chinese banking delegation headed by Mr. Bu Ming, the Bank of China's vice-chairman and general manager, who arrived on Monday. China is also expected to sign a \$2bn syndicated loan agreement with a consortium of 22 Japanese commercial banks.

The Japanese Ex-Im Bank apparently sees the development loan as being untied, or available for use on the purchase of non-Japanese equipment. It therefore falls outside the scope of the OECD "gentleman's agreement" which sets floor levels for interest rates on long-term export financing loans extended to developing countries.

Meanwhile, Suntory, Japan's largest whisky distiller, will start its first shipments to China later this month. The company expects to ship 500 crates valued at \$20,000 (£9,800) during the month. It hopes sales will continue at the same rate making China a \$240,000 per year market for Suntory.

Singapore buys more Airbus

By Michael Domes, Aerospace Correspondent

SINGAPORE AIRLINES has raised its order for European Airbus A-300 from eight to 12 aircraft (six firm and six on option), estimated to be worth in all more than \$500m (£250m), including spares.

Delivery will begin in 1981 and will be spread to the end of 1985. The aircraft will be A-300-34-900s.

Announcing this in Paris, Airbus Industrie also confirmed that British Caledonian is negotiating for the purchase of three A-300 aircraft, worth about \$50m, with an option on another three.

Bahrain may share in Saudi aluminium project

BY OUR OWN CORRESPONDENT

SAUDI ARABIA'S 20 per cent shareholding in the Bahrain aluminium smelter, which becomes effective on July 1, could lead to Bahraini participation in Saudi Arabia's projected 250,000 tonnes per year smelter at Jubail.

The Bahrain Government may also transfer to the Saudi Arabian Basic Industries Corporation a 26 per cent share holding in its aluminium marketing company.

Bahrain's Minister for Development and Industry Mr. Yusuf Shirawi told the Financial Times this week, "Our partnership will avail the new

Iran rethinks metro plan

By Terry Dodsworth in Paris

THE IRANIAN authorities have decided to reconsider a FF7 17bn (£2bn) contract for a French-designed Underground system in Tehran.

The study of the Tehran project is being carried out by SOFRETU, a design engineering group owned by the Paris Underground system and a number of banks.

SOFRETU said yesterday that it had not received any formal indication of the change in the Iranian plans, but it is known that a letter has been sent asking the French company to stop its work for the time being. It is thought unlikely that the Iranians will abandon the Underground plan entirely.

When doing business in Saudi Arabia, the first thing you need is a second bank

The Saudi market is no more difficult than any other. But it is different. Which is why the first thing you will need is a second bank, which is international and has special expertise in Saudi Arabia.

Saudi International Bank is a wholesale bank located in London. It is an ideal complement to your existing banks.

For example, Saudi International Bank is the major London marketmaker in Riyals. Many international companies use and value this service since most contracts with the Saudi Arabian Government are denominated in that currency.

So when you are doing business in Saudi Arabia get in touch with Saudi International Bank.

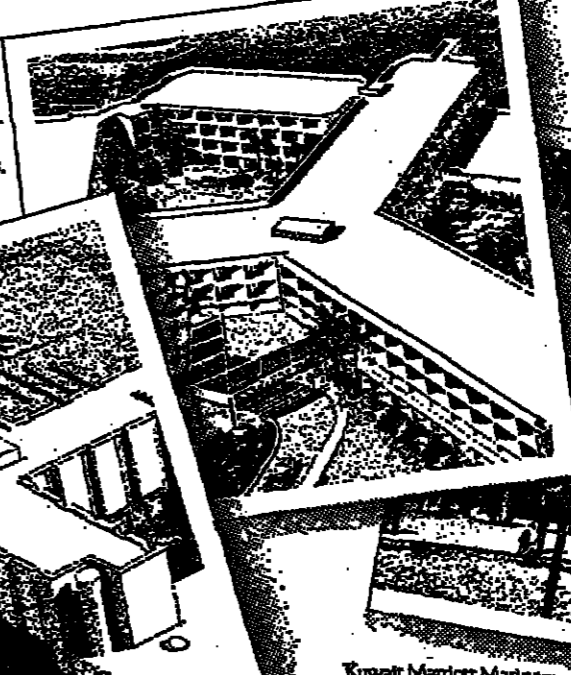
Either write or telephone to Matthew Carrington at 99 Bishopsgate, London EC2M 3TB. Telephone (01) 638 2323.

البنك السعودي العالمي المحدود
Saudi International Bank
AL-BANK AL-SAUDI AL-ALAMI LIMITED


Shareholders: Saudi Arabian Monetary Agency, Royal Bank, National Commercial Bank (Saudi Arabia), Meqan Company, Trust Company of New York, The Bank of Tokyo, Banque Nationale de Paris, Credit Suisse, National Westminster Bank and Citicorp Bank of Switzerland.

Marriott opens 3 new luxury hotels in the Middle East

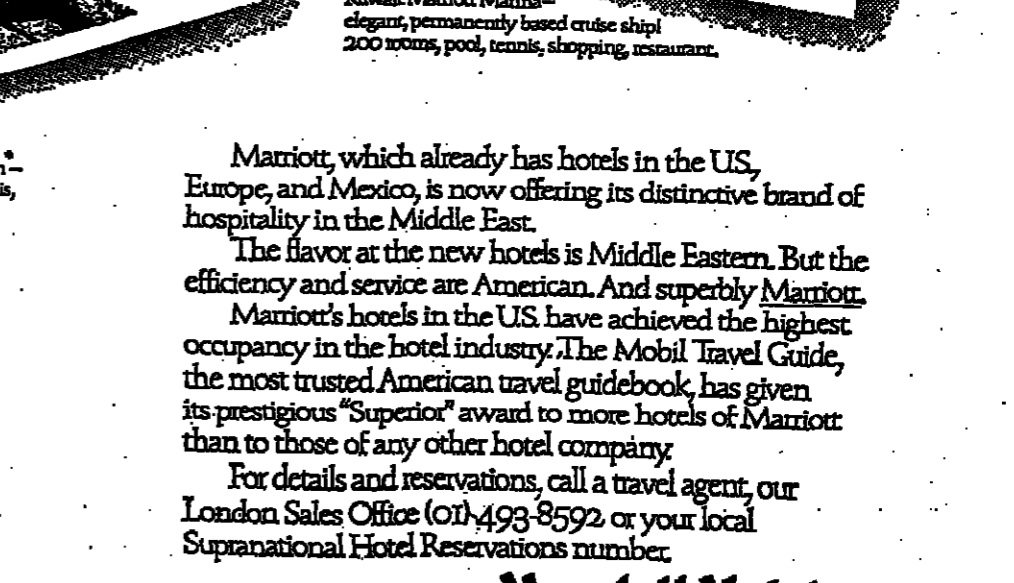
Award-winning international hotel company opens its doors in Kuwait and in Dhahran and Riyadh, Saudi Arabia.



Marriott Dhahran Hotel—300 rooms, pool, tennis, meeting room, restaurants.



Marriott Khumail Hotel, Riyadh—300 rooms, near airport, Tennis, pool, restaurants.



Marriott Madinat—elegant, permanently based cruise ship! 200 rooms, pool, tennis, shopping, restaurant.

Marriott, which already has hotels in the US, Europe, and Mexico, is now offering its distinctive brand of hospitality in the Middle East.

The flavor at the new hotels is Middle Eastern. But the efficiency and service are American. And superbly Marriott.

Marriott's hotels in the US have achieved the highest occupancy in the hotel industry. The Mobil Travel Guide, the most trusted American travel guidebook, has given its prestigious "Supercor" award to more hotels of Marriott than to those of any other hotel company.

For details and reservations, call a travel agent, our London Sales Office (01) 493 8592 or your local Supranational Hotel Reservations number.

Marriott Hotels
Managed by Marriott for the Saudi Hotels and Resort, Aesco Company (SHARANCO).


17/11/50

Industrial Leasing:

Why we were the top company last year.

- 1. Experience.** We have been handling the total range of Leasing transactions including Industrial Leasing, computers and cars in the U.K. for well over a decade.
- 2. Talent.** Our executives are drawn from banking, accountancy, legal and actuarial professions – professional people capable of understanding the financial aspects of a company's business and how they relate to leasing.
- 3. Strength.** We are a member of the Midland Bank Group which means our financial standing and resources are of a magnitude that allows us to take on virtually any size of leasing arrangement.
- 4. Service.** We endeavour to maximise your company's return on its financial commitment by carefully constructing leasing packages that take full advantage of your financial situation. We believe we are better at achieving this aim than any other leasing company. And that can not just be our belief, because, last year, we wrote more Industrial Leasing than anyone else.

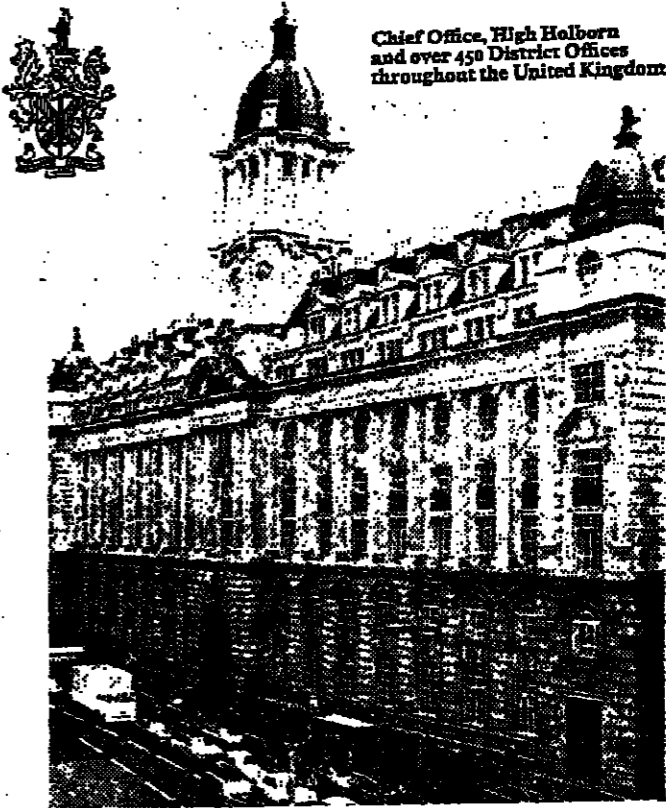
To learn more about our approach to leasing and how it could help your company, please contact us.

Midland Montagu Leasing Limited 

Gillett House, 55 Basinghall Street, London EC2V 5DN. Telephone: 01-606 5951/4. Member of the Midland Bank Group.

Handwritten Arabic script: "السنة الاولى 1355"

PEARL ASSURANCE COMPANY LIMITED



Chief Office, High Holborn and over 450 District Offices throughout the United Kingdom

"The duty of financial institutions is to serve the best interests of those whose funds they hold, their policyholders, members and beneficiaries, and it has been demonstrated time and again that their separate exercise of this duty is consistent with the efficient financing of the Country's economy."

Statement by the Chairman, Mr. F. L. Garner

Stockholders will see that the Annual General Meeting has been called for a date two weeks later than has been customary in recent years. This is due to the increasing complexity of accounting and other requirements and we intend to keep it at the corresponding date, at any rate for the next few years. Stockholders will receive their dividends only one week later than last year.

Several changes have taken place in the Company's Board and senior Management since the publication of my statement at this time last year. Before reporting on these, however, I feel that I should refer to the sorrow of myself and my colleagues, in which I am sure stockholders, particularly those of long standing, will join us, at the passing of Sir Geoffrey Kitchen in December last. He had served the Company in many capacities, including a long period as our Chairman and subsequently as President until his retirement from the Board at the end of 1976.

To the great sorrow and regret of his colleagues, Mr. H. W. Sharp died in January of this year. He had given the Company long and loyal service, having risen through the field organisation to become a Divisional Manager, and since his retirement from that office having served as a Director.

I am pleased to say that Mr. T. C. Crowther, who retired as a Divisional Manager at the end of 1978, accepted an invitation to join the Board on 1st March 1979 in a non-executive capacity.

Mr. J. R. C. Elmslie, who has been the Company's Acting Secretary since February 1977, was appointed a Director on 1st January 1979, whilst retaining his executive office. Proposals for the election of Mr. Elmslie and Mr. Crowther will be put to the stockholders at the Annual General Meeting.

Mr. T. W. Lewis, General Manager (Personnel and Administration), and Mr. E. T. Blythe, the Company Solicitor, retired from these executive positions on 31st December 1978 and 31st January 1979 respectively. Both of these gentlemen will continue to serve as Directors.

The net effect of the above changes is that the Company now has twelve Directors, the maximum number permitted by the Articles, and of these seven are non-executive. There is nothing sacrosanct about these particular numbers, but we believe this general pattern is suitable to the Company's needs and it is still our hope that we shall not have a changed structure forced upon us by inflexible legislation.

Mr. N. N. Proffitt has relinquished the position of Company Secretary to assume the duties of General Manager (Personnel and Administration). Mr. R. Feain has been appointed Company Secretary and Mr. R. W. Bevir has become the Company Solicitor.

LONG-TERM BUSINESS

New Life Business

In the industrial branch, new annual premiums increased from £127 million to £169 million and sums assured from £190 million to £235 million. 1977 new business was affected by the dispute with our agency staff referred to in last year's report, so that the growth was less substantial than immediately appears. New premiums were in fact 13 per cent above the figure for 1976. The figure would have been higher but for a change in our policy dating system that required being credited.

Another reason why the industrial branch did not grow as fast as it might have done was the concentration on the ordinary branch, in which we had our most successful year ever, completing more than 100,000 new policies for the first time. Contrary to our forecast at the half way stage, the second half of the year was nearly as good as the first. New annual premiums were up from £90 million to £133 million and sums assured from £113 million to £145 million and single premium business from £53 million to £69 million. The dispute in 1977 had little effect on this branch and the growth of 48 per cent in new annual premiums was considerably larger than that achieved by the market as a whole. The primary reason for this success was our new self-employed annuity contract, which was the subject of an extensive advertising campaign, mainly on television, backed up by the personal efforts of our field staff. The self-employed are excluded from the new state pensions legislation and still have to depend upon their own efforts to provide themselves with an adequate pension. The policy therefore clearly meets a genuine public need. As a result, our total annuity new business amounted to £40.4 million of annuities per annum, as against £13.4 million per annum in 1977. This was achieved without detriment to our life assurance business, for which sums assured increased from £342 million to £409 million. It was particularly gratifying that the impetus given by our advertising campaign, which mainly took place in the spring, was maintained throughout the year.

Except for the total number of policies, the above figures exclude the asset-linked business completed by our subsidiary Pearl Assurance (Unit Funds) Limited. As forecast last year, our specialised sales force has been expanded and there has been a further significant growth of the new business. New annual premiums have increased from £255,000 to £1,310,000 and single premiums from £1.2 million to £5.5 million. These figures are before reinsurance of the life risk with the parent company. We are making these policies the main subject of our advertising effort in 1979 and, judging from the results of the first quarter, confidently predict a further substantial increase in new business.

Pearl (Unit Funds) is an investment of the stockholders' fund, which has so far invested £350,000. No return is at present being received on this investment, since we consider that the first priority is

the need for expansion. The rate of expansion will be kept under review but the present policy is, we believe, right in the long term. Stockholders should regard this investment as the development cost of a new and additional source of business, from which profits will arise in the future.

Life Business in Force

The total life business in force at 31st December 1978 comprised sums assured and bonuses of £3,594 million, £1,463 million in the industrial branch and £2,131 million in the ordinary branch, compared with £3,280 million a year earlier. Annuities and bonuses amounted to £77.6 million per annum, compared with £40.1 million. Combined premium income (including annuity considerations) was £145 million, £82 million in the industrial branch and £63 million in the ordinary branch, compared with £130 million. Total payments to policyholders in the form of claims, surrenders and annuity payments amounted to £88 million, compared with £84 million in 1977. Surrender payments were virtually the same amount as in the previous year. This is particularly gratifying since surrender values were improved during the year and shows that, in real terms, surrenders are continuing to decrease.

For Pearl Assurance (Unit Funds) Limited, progress is best measured by the size of the three investment funds, which represent the value of the savings of policyholders to date. These have increased from nearly £30 million to over £85 million.

In the industrial branch, the expense ratio has increased from 40.02 to 41.34 per cent. This partly arises from 1977's low figure of new business, which bears heavier expenses, but there is an increase even when compared with 1976. In the ordinary branch, the expense ratio fell from 34.10 to 32.93 per cent in spite of the increase in new business. This partly reflects the different mix of new business written during the year.

Overseas Life Business

We have transferred the Kenya currency portion of our East Africa portfolio to Kenya National Assurance Company Limited. Since this portfolio was closed to new business in 1970, the cost of the operation has been steadily increasing and we consider that this transfer will in the long term benefit both stockholders and policyholders. Some legal formalities were still outstanding on 31st December 1978 but have since been completed. The transfer will accordingly be reflected in the 1979 accounts. Our local staff have been employed by Kenya National and our Nairobi branch closed down. The small amount of East African business remaining in force is being serviced direct from London.

Life Valuations and Bonuses

The valuation of the ordinary branch business has been made on the same basis as for 1977. The surplus for the year was £31.0 million, an increase of 18 per cent on the previous year. Part of this increase is due to the rapid growth of the business in force and part is due to the caution employed in the 1977 valuation, as explained last year. The balance is mainly due to the increased yield on the fund and we are therefore able to make substantial increases in the reversionary bonuses on United Kingdom policies. These have been increased by 25p to £4.20 per £100 sum assured or annuity (30p to £4.95 for pension business) for policies in force for less than five years and by 25p to £4.85 (40p to £3.80 for pension business) for those in force for five years or over. The supplementary bonus on certain self-employed deferred annuities has also been increased. The terminal bonus, which is related to unallocated capital gains on equity-type investments, has been increased from 1.15 per cent (1.50 per cent for pension business) of the sum assured (or annuity) and bonus for each year that the policy has bonuses attaching, excluding the first three years, to 1.20 per cent (1.60 per cent for pension business) subject to a maximum of 24 per cent (32 per cent for pension business).

The bonuses declared for the overseas territories are similar to those declared for 1977. The valuation basis of the industrial branch business has been altered, but in such a way as to give substantially the same liability under the new basis as would have been the case under the old one. The surplus for the year was £20.2 million, an increase of 16 per cent on the previous year. This results from the increased yield on the fund, as in the ordinary branch, and from the rapid growth in our business in the early 1970s among policies that are now contributing to surplus. Increased reversionary bonuses have been declared for the policies that have been in force for the longer periods and the terminal bonuses have been increased by amounts that are roughly equivalent to the increase granted in the ordinary branch.

Capital Redemption Fund

A substantial group of policies, amounting to over half the fund, was surrendered during the year. As a result, an exceptional profit has arisen and this is represented by the transfer of the unusually large amount of £140,000 to the profit and loss account. Future transfers will inevitably be lower than in the past.

SHORT-TERM BUSINESS

Results
When publishing our provisional half-year figures in August, we stated that, in view of the estimated out-turn at that time, the general branch seemed unlikely to contribute to profits in 1978. Happily, the

second half of the year produced more satisfactory results but the outcome illustrates the difficulty of forecasting results in this branch of our business.

Premium income (excluding MAT and subsidiary companies) amounted to £37.8 million, an increase of £4.6 million (14 per cent) over 1977. There was a world-wide underwriting loss of £3.2 million compared with the 1977 loss of £3.0 million, the comparative revenue account losses being:

	1978 £mn	1977 £mn
Property	1.7	1.7
Motor	0.4	1.3
Liability	0.5	0.1
Others	—	0.2
Reinsurance Treaties	0.6	0.3 (profit)
	3.2	3.0

Gross investment income amounted to £4.0 million compared with £3.6 million in 1977 giving a net trading surplus of £786,000 against £553,000 in 1977.

United Kingdom

Eighty-nine per cent of our business was written in the United Kingdom. Overall premium growth was unchanged at 15 per cent but there was a marked change in the pattern of growth. In the motor account, the elimination of unprofitable motor cycle business resulted in a small reduction in premium income whereas, in the property account, premium income grew by 37 per cent, mainly because of the increases we applied in premium rates and insured values. The effect of the changed growth pattern on the property and motor shares of total premium income was a rise from 43 per cent to 51 per cent in the former and a fall from 44 per cent to 35 per cent in the latter.

There was an improvement in the overall underwriting results, the loss for the year being £2.7 million against £3.2 million in 1977. The property account loss remained the same at £1.7 million, reflecting the losses incurred in the first half of the year, the main cause being the high incidence of weather claims under household business which forms the bulk of our property account. The motor account loss was reduced from £1.4 million to £0.5 million but there was an increase from £0.1 million to £0.5 million in the loss in the remaining accounts due mainly to a few large liability claims. In contrast to the first six months, the second half-year produced small underwriting profits in both the property and motor accounts.

However, household business continues to be a difficult problem for the whole market and a particularly difficult one for us because of its preeminence in our property account. It is costly to administer and in recent years claims costs, which are generally concentrated in the early months of the year, have outstripped premium growth through the combined effects of inflation, under-insurance and a rising frequency of claims. The remedial action we have taken brought about a reduction in the claims ratio in 1978 and it will combine with the further action we are taking to have a beneficial impact in 1979. Unfortunately, this may not be enough to offset the additional load that will have to be borne as a result of the very high level of claims arising from the particularly adverse weather conditions in the early months of 1979.

Overseas

Our overseas branches and agencies contributed 6 per cent of our premium income with an outcome of £0.1 million underwriting profit and £0.4 million trading surplus. The results of the Central Africa branch were again very good and reflect the dedicated effort of management and staff in particularly difficult conditions. We have transferred our short-term business in Rhodesia to a wholly owned subsidiary company, "Pearl General Insurance Co. (Private) Ltd", which was registered in February 1979.

Reinsurance Treaties

The adoption of a more stringent accounting basis for this business has strengthened the fund but has contributed to our underwriting loss of £0.6 million.

Marine, Aviation and Transport

Trading conditions in the marine and aviation markets continue to be very difficult as rates are depressed by intense competition. The 1976 account was closed with an underwriting loss and it has been necessary to transfer £200,000 from the profit and loss account to maintain the fund at an adequate level.

Subsidiary Companies

The combined premium income of our three subsidiary companies in Brazil, Portugal and the USA amounted to £14.3 million against £17.6 million in 1977. The decrease was due to conversion at higher sterling rates and to continued pruning of unprofitable business in the US subsidiary.

The sterling equivalent of the net trading surplus of the US subsidiary as shown in its local accounts was £700,000 and of the Brazilian company £200,000. The company in Portugal is likely to show a small trading loss reflecting the difficult conditions of that market.

INVESTMENTS

Separate balance sheets are shown for the long-term, short-term and stockholders' funds and the supplementary statement given on page 24 of this report shows the comparative market values and balance sheet values of each fund together

with the gross income earned. The figures in these accounts relate to the Company as a whole, the long-term fund being the dominant factor.

Total gross investment income at £105 million showed an increase of some £13 million over the previous year of which £6.9 million was attributable to equity investment including real property.

At the year end short-term deposits in the United Kingdom amounted to almost £10 million compared with £9 million the year before. Of such deposits £5.3 million related to the long-term business and represented 0.5 per cent of the assets of the long-term funds. During 1978 the gilt-edged portfolio was increased by over £59 million against £45 million in the preceding year. Gross advances under house purchase mortgages totalled over £12.8 million, with net lending amounting to £4.5 million.

Net equity share investment, largely in United Kingdom shares, exceeded £23 million compared with £22 million in 1977. The property portfolio was increased by £10.5 million; forward commitments at the end of the year stood at only £7.8 million, but opportunities are constantly being sought.

Over the past three years, £135.5 million has been invested in gilt-edged stocks, £95.8 million in equities and £16.8 million in property, the comparatively low level of the latter figure being due to the failure of propositions to come to fruition rather than any lack of faith in property investment.

The gross yields on the life funds were 10.70 per cent (1977 - 10.14) in the ordinary branch and 10.75 per cent (1977 - 10.25) in the industrial branch.

We continue to believe that in the long run the best prospect of obtaining a positive real return lies in investment in a diversified portfolio of industrial and commercial equity shares and in carefully selected real property. Given the uncertainties which surround the future, and given the nature of our liabilities, prudence nevertheless requires us to maintain a significant proportion of our assets in gilt-edged securities, but even at the apparently high interest rates ruling today it will require a substantial and sustained reduction in the rate of inflation if those investors who pay tax on interest income are to see some real return from this type of investment.

Equity share investment is still distorted by dividend controls, which can have little if any bearing on the containment of inflation. These controls have no effect whatever upon the level of profits, but they simply freeze profits where they are made instead of allowing them to move to where they can be usefully employed. All companies differ and it would seem rational to allow each of them to judge what level of profit retention is necessary in its particular circumstances.

PROFIT AND LOSS ACCOUNT

The transfers from the long-term funds amount to £5,086,000 as against £4,698,000, an increase of 21 per cent. The transfer from the general branch account has been increased to £780,000 from £553,000 but this is partly counterbalanced by the transfer out to the marine, aviation and transport account which has increased from £200,000 to £300,000.

Investment income on stockholders' funds is £1,406,000. After allowing for other income, expenses and taxation, the net profit for the year is £6,478,000. After the transfer of £500,000 to the general branch reserve fund and the proposed increase in the dividend, the carry-forward has been increased to £5,078,000.

THE ROLE OF FINANCIAL INSTITUTIONS IN THE ECONOMY

Nowadays a great deal is being written and said on this subject. Much of this comment is by no means critical of institutional attitudes, but it is clear that those who seek for political reasons to nationalise insurance companies, or to direct the investment of their funds along with those of the pension funds, are quite unwilling to be influenced by rational arguments. It is necessary to guard against the danger that often repeated criticism, however unjustified, may become the basis for imposing needless and harmful controls.

Concern is frequently expressed at the very large sums which accumulate in life assurance and pension funds, and at the great power over the economy which this is alleged to place in the hands of those who manage these funds. This power would exist only if the institutions involved were to act in concert to decide where investment should be made and where it should not. This is plainly not the case and so long as competition exists it cannot be the case, the only exceptions being in rare instances when the institutions have been persuaded to combine to provide finance at the instance of Government or the Bank of England. Indeed the very power at which concern is expressed would in fact be brought into being by direction of investment, which itself would concentrate investment funds under one control.

The duty of financial institutions is to serve the best interests of those whose funds they hold, their policyholders, members and beneficiaries, and it has been demonstrated time and again that their separate exercise of this duty is consistent with the efficient financing of the Country's economy. Direction of investment would be a form of collective financing aimed at imposing on a large number of investors a course of action they regard as undesirable in their capacity as trustees for the funds they manage. In this matter I believe our industry should stand firm, meeting persistent but ill-informed criticism with persistent

and well-informed answers. There is nothing to be gained in this field by seeking peace through conciliation, for each concession made would be treated as no more than a step towards the next.

LIFE ASSURANCE PREMIUM RELIEF

In my statement for 1976 I mentioned the forthcoming change in the method of granting tax relief on life assurance premiums to qualifying policyholders. This change took place on 6th April 1979 and most of the relevant work was undertaken within the preceding six months.

In the industrial branch, the main work has been related to the delivery of notices informing two million policyholders of their rights and the completion of forms on which the holders of some 200,000 policies for premiums greater than £4 monthly could notify their decision as to which of two options they wished to exercise. The cost in direct payments to our field staff for the additional work involved approaches £700,000. The costs at Chief Office are harder to quantify. Additional staff have been employed and overtime worked. However, perhaps the most important factor has been the hidden cost that results from the diversion of staff from work designed to improve our administrative system to the work involved in setting up the necessary organisation to cope with the changes.

Nearly all of our industrial branch policyholders are now receiving their tax relief by what is known as the 'increased sum assured' method, that is to say, the premium payable remains the same but now represents the net premium after tax relief and the policy benefits have been appropriately increased. The tax relief obtained from the Inland Revenue is effectively an increase in premium income and the expense ratio in 1979 should therefore show a decrease in spite of the heavy expenses mentioned above. However, this increase in income is not available to increase profits. Since it is effectively a form of forced saving, we are under an obligation to return it to policyholders in the form of improved benefits, the liability for which will offset the increase in assets from the higher premiums.

In the ordinary branch, policyholders will be notified on their renewal notices of the gross premium, the amount of tax relief and the resulting net premium payable. While the system is inherently simpler for policyholders, substantial work has resulted from the need to investigate the eligibility of policies for tax relief in force. In future, we think that the new system will make policyholders more conscious of the relief granted on life assurance premiums and will encourage them to take out larger policies. This will be to the eventual advantage of policyholders, stockholders and field staff.

CONSUMER AFFAIRS

I commented last year upon the growth of consumer protection and the potential danger that the interests of the majority might be adversely affected by the over-demanding wishes of the minority. A balance has to be kept so that, as far as is practicable, benefits and bonuses are maximised, while those who have problems and complaints which they legitimately wish to have promptly and fully dealt with are given fair service, albeit at a cost.

One development during 1978 has been the introduction of regulations prescribing a 'cooling-off period' of ten days in

respect of most ordinary branch policies, although this will not come into effect until the end of this year. We regard this with mixed feelings. Undoubtedly it damages the reputation of British life assurance as a whole if a policyholder is persuaded into taking up a policy which is not in accordance with his requirements. If any office is writing business in this way, it should be restrained. In the Pearl, we take pride in building up goodwill with our clients and I hope that such occurrences are rare and would be set right without the need for legislation. The main effect of the new regulations, as far as we are concerned, is that we are compelled to set up a time-consuming procedure at a cost which will mainly be paid by policyholders through higher premiums or through reduction in the surplus available for bonuses.

Some criticism has been made of the life assurance industry because of the number of policies that are surrendered. Almost any surrender means that the policy no longer achieves the purpose which the policyholder had in mind when he took it out. This does not, however, mean that the original purchase was a mistake. It may be that the policyholder's circumstances have changed. If, for example, he took out a mortgage protection policy some years ago and is now selling his house, he may wish to surrender his existing policy and take out a new one to cover the new mortgage on the appropriate scale. Alternatively, it may be the surrounding circumstances that have changed. If a policyholder took out a small whole life policy in the 1940s, he might legitimately feel that it no longer served any useful purpose. In view of the fact that we have in force over a million industrial branch policies dated before 1950, I feel that it is not unsatisfactory that the number of policies surrendered each year is less than 3 per cent of the whole number in force.

TRIBUTE TO THE STAFF

Like 1977, 1978 has been a particularly difficult year for our staff. The dispute with our agency staff in 1977 left a considerable backlog of work. This necessitated extensive overtime working by our clerical staff in the early months of the year and in some departments this persisted until the year end. The situation was exacerbated by the need to carry out work in 1978 preparatory to the introduction of the new system of tax relief on life assurance premiums which started in April 1979.

Our salaried staff have therefore been working under considerable difficulties and I and my colleagues would like to express our particular gratitude to them. Fortunately, and despite the inflexibility of the incomes policy, we have been able to reward the increased work they have put in through our productivity bonus scheme, which shares the value of improved clerical productivity between the Company and the staff concerned. This is a carefully devised and properly monitored scheme, based upon a proper measurement of savings, and is not a device for the evasion of income policy.

Because of the operation of the commission system our field staff are largely insulated from income policy and, of course, benefit directly from improved production. They have nonetheless had additional work to do this year, in clearing up after the dispute, in preparing for the change in premium relief and in obtaining our excellent new business results. We should like to express our appreciation to them also.

The Annual General Meeting of the Company will be held on June 6th at 12 noon at the Registered Office, High Holborn, London WC1V 7EB.

EXTRACTS FROM 1978 ACCOUNTS

	1978	(1977)
* New Life Premiums per annum	£30.2m	(£21.7m)
* New Life Sums Assured	£644m	(£532m)
* Life Premium Income	£146m	(£130m)
* Life Surplus allocated to policyholders	£50.2m	(£42.3m)
* Assets of Long Term business		
—Balance sheet value	£1,029m	(£929m)
—Market value	£1,480m	(£1,368m)
* General Branch premium income	£37.8m	(£33.2m)
* General Branch underwriting result	£3.2m loss	(£3.0m loss)
* General Branch trading result	£0.8m profit	(£0.5m profit)
* Assets of Short Term business and Stockholders' funds		
—Balance sheet value	£68.1m	(£61.0m)
—Market value	£88.4m	(£83.0m)
* Profit and loss account income (net transfers plus investment income less taxation)	£6.5m	(£5.6m)
* Total assets of the Group increased by £111 million to £1,132 million		

Cover yourself with



Pearl Assurance Co. Ltd. Registered in England (1419C), Registered Office, High Holborn, London WC1V 7EB

UK NEWS

Milk price likely to rise

BY CHRISTOPHER PARKES

BRITISH DAIRY distributors are confident that the retail price of milk will go up 1p a with 1p next month and a further 1p in the autumn.

Delegates at the Dairy Trade Federation annual conference in Birmingham said the increase was necessary to prevent them from running into severe losses by the end of this year.

Recent wage agreements with dairy staffs and milk roundsmen were costing the trade more than 1p a pint, one London distributor said. Fuel and processing costs were also rising.

Consumers Federation officials are pressing Mr. Peter Walker, the new Minister of Agriculture, for approval of their claim for bigger margins.

Extra payments for distributors are unlikely to be taken out of the farmer's price, so consumers seem certain to bear the brunt.

Many farmers are short of funds because they had to buy manufactured feed during the long winter.

Milk, which accounts for 10 per cent of the average family food bill, is highly sensitive to price changes.

There was a pronounced drop in consumption after the rise of 1p on November 5 last year, although sales have since improved, recovering most of the losses.

At the time of the November increase, Mr. John Silkin, then Minister of Agriculture, promised there would be no further increases until next autumn.

Testing time for fibre-makers

BY RHYS DAVID

BRITAIN'S man-made fibre industry is expecting only a modest improvement in output over the next four years, with worldwide over-capacity and pressure from imports likely to remain significant.

The predictions, in the report of the industry's sector working party, came only a week after the announcement by Monsanto, one of the main European fibre producers, that it is to cut 2,300 jobs in Europe in nylon—1,500 of them in Britain.

The working party notes that about 10,000 employees, or roughly 20 per cent of the labour force, has left the industry in Britain since 1973-74, but it says further decline is likely to be at a reduced rate.

The background against which the industry has been operating, the report says, is one of static demand over the past five years, without putting 1978 below 1976 and 1973.

Spending Though consumer demand for textiles rose substantially in 1978, increased imports of garments, fabrics and yarns resulted in little of the benefit for domestic fibre producers.

The switch to lighter-weight clothing has also reduced the amount of fibre used.

Over the next four years, spending is assumed to increase by 9 to 10 per cent on textiles, roughly in line with total consumers expenditure but the tonnage increase is expected to be only 3 per cent, or less than 1 per cent per year. As such, the report notes, there is little prospect of expansion, as a result of growth in consumer demand.

But the industry, predicts an annual rise in output averaging about 2 per cent over the next four years, based mainly on hopes of improvements in the fibres trade balance.

Imports in 1978 from developing countries rose by 17 per cent, but with the GATT Multi Fibre Arrangement—the agreement which regulates world textile trade—now working more effectively, the 1978-1983 import growth level is expected to be only 4 per cent a year. The report admits, how-

ever, that this figure may prove optimistic.

Also, imports from developed countries—outside the scope of the MFA—rose by 26 per cent in 1978. This was due to the consumer boom in the UK when continental demand was depressed.

The report said: "A large part of the increase was due to exceptional circumstances, and growth from 1978 to 1982 is expected to fall to 2 per cent. This assumes that the Lancashire industry is able to increase its currently limited capacity for the fabrics which are in demand."

UK textile and garment exports fell last year by 6 per cent, partly because of poor demand in Europe.

In its recommendations, the working party points to the need for the MFA to be operated effectively. It also warns that the textile and clothing industries—the fibre-makers' customers—must become more competitive to prevent a further deterioration in the trade balance.

The report also gives its support to a restructuring of the European synthetic fibres industry, so that a balance can be struck between supply and demand. If these changes take place, the report claims, the fibre industry should be able to manage a return to profitability,

enabling it to continue to invest in new technology.

Further evidence of the continued recession within the industry has come in figures published by the British Man-made Fibres Federation for the first quarter of 1979. These show that production at 148,000 tonnes was down 7 per cent on the final quarter of 1978 and 2 per cent on the first quarter of 1978.

The drop is partially accounted for, however, by the industrial troubles during the period, in particular the haulage strike.

Man-Made Fibre Production Sector Working Party: Progress Report, 1979. NEDO Millbank Tower, London, SW1P 4QX.

Crown Agents inquiry to hear from former finance director

BY TERRY OGG

THE TRIBUNAL inquiring into the losses of more than £200m incurred by the Crown Agents, after its 1967-74 involvement with secondary banking and property, is expected to start hearing evidence later this week from Mr. Alan Challis, a former finance director, and a key figure in the development of the Agents' fringe activities.

According to a report on the Crown Agents, tabled in Parliament 18 months ago, the characteristics of the Finance Director under Mr. Challis included "unjustified risk taking; a lack of regulation and control and an aversion from taking advice; secretiveness; a low standard of commercial ethics and a haphazard choice of associates."

The report said that Mr. Challis was described to it as adventurous and, together with his subordinates, "imposed his authority and brooked no interference."

It went on to say that it had no doubt the major decisions

were taken by Mr. Challis and that loans to Mr. William Stern's property group and to the GCA Capital Corporation were made at his behest. A table in the report shows that losses incurred as a result of involvement with the Stern Group totalled £41.2m and with GCA amounted to £1.9m.

Losses

"The risks Mr. Challis ran stemmed from two causes," the report concludes. "First the nature of the investment, and second the extent of the involvement in them. Prudent banks, though they lent to Mr. Stern at the time, did so with a proper regard to security and in such proportions as to ensure that losses could be accepted without affecting their own solvency."

With Crown Agents on the contrary it was a case of too many eggs in too few baskets."

The present Tribunal was set up following the tabling of the

report in Parliament to investigate to what extent there were lapses from accepted standards of commercial or professional conduct or of public administration in connection with the losses in the period 1967-74.

The chairman is Mr. Justice Croom-Johnson and there are two other members—Lord Allen of Abbeyleigh, a former senior civil servant, and Sir William Slimings, a leading City accountant.

It has been taking evidence from a variety of employees, former employees and associates of the Crown Agents over some 94 sitting days on the first of its planned six major areas of interest.

The remaining five include evidence from the legal firm, Davies Arnold and Cooper, former solicitors to the Crown Agents; then the Ministry of Overseas Development will be called. It will be followed by evidence from the Treasury, the Exchequer and Audit Department, and finally the Bank of England.

Forging unit 'world's largest'

BY OUR OWN CORRESPONDENT

AN AUTOMATIC forging machine, claimed to be the world's largest, with a capacity of 40,000 tonnes a year, is now undergoing final commissioning work at Firth Brown, the Sheffield private sector steel-maker and forgermaster. It was made by GFM of Steyr, Austria. Mr. Arthur Hogg, Firth Brown's managing director, said the machine would complement existing operations within the steel division of Johnson and Firth Brown, of which Firth Brown is a member.

He expected substantial yield savings, which are now particularly important in view of fast-rising alloying material prices, together with considerable quality and metallurgical benefits from the Austrian-made machine.

Another Sheffield company, Hadfields, which is a Lorho subsidiary, has already pulled out of large-scale forging, citing the Firth Brown GFM machine as one of the reasons. Only one other forging

machine of similar size is likely to be commissioned, in the near future and that is earmarked for China. Two other GFM machines are already at work in Britain, with a third on order. All three are far smaller than the Firth Brown model due to come into production next month.

The building housing the machine is only 500 yards from Sheffield city centre. Special attention has been paid to noise abatement, landscaping and building design.

CONTRACTS

Cameron Forge pipework order

CAMERON FORGED PRODUCTS of Livingston, Scotland, has won contracts worth around £2.8m. In the UK, it has received orders valued at £1.2m for hot reheat boiler feed pipework for the Drax "B" power station. Three contracts worth £855,000 have been won from Australian concerns. The first from Aiton and Co. for pipework for the Loy Yang coal-fired power station is worth £500,000. The second is a £300,000 order from Melesco for heavy wall pipe for separator vessels and the third comprises heavy wall pipework valued at £55,000 for Eraring power station. Other export orders include a £220,000 steam pipework contract placed by Nordem Company of France and installation work costing \$421,000 at the Battle River power plant in Canada.

Biscuit exports fall by 20%

BRITAIN LOST about £2m worth of biscuit exports during the first quarter of the year because of the January road haulage strike. Disclosing these figures at the annual meeting of the Cake and Biscuit Alliance, which represents 95 per cent of British biscuit and packaged cake manufacturers, Mr. David Cramb, the chairman, added: "These exports sales are lost—perhaps forever—and with that loss unfortunately jobs are lost also."

The export loss, which represented a 20 per cent drop from the same period last year, together with a 7.3 per cent

Council to halt house sales

IPSWICH'S new Labour-controlled council planning to stop the sale of council houses. Councilor Doug Grizwood, the housing spokesman, said there was a great need for rented accommodation in the town with 2,500 people on the council waiting list.

Poet's birthplace extended

A £12,000 extension to Wordsworth's birthplace in Cockermouth was opened yesterday by Mrs. Mary Henderson, great-great-granddaughter of the poet. The Countryside Commission gave £8,000 towards the scheme, which was undertaken by the National Trust, which now owns the house where Wordsworth lived from 1770 to 1778.

Mrs. Henderson said that Wordsworth was now being

April retail figures delay

THE DEPARTMENT OF Trade has postponed issuing the provisional UK retail sales figures for April—originally planned for yesterday—until Thursday. The delay is due to postal difficulties in some parts of the country.

Record year for ice cream sales

BY DAVID CHURCHILL

Consumer Affairs Correspondent ICE CREAM sales last year reached a record £258m in spite of a poor summer, according to a report from the Walls Ice Cream Manufacturers, published yesterday.

Although the general increase in consumer spending last year was the main reason for sales increasing by 6.2m, the report points out that the weather remains the biggest single factor influencing sales. Thus, if the present fine weather turns into a good summer, then the ice-cream manufacturers expect further record growth this year.

The report makes clear that a significant part of the higher sales turnover in the industry was due to higher prices rather than more ice cream being consumed. During the long hot summer of 1976, ice cream sales rose by just over 21 per cent in value, compared with a 19.5 per cent increase last year. But volume sales in 1976 reached a record 312m litres, compared with only 275m in 1977 and 292m last year.

The report suggests that higher sales value being reached on a lower volume reflected the fact that more people, especially adults, were eating more higher priced quality ice cream. Sales of Wall's Cornetto, for example, have doubled over their 1977 levels. Walls claim this variety has been the most successful launched in the UK since the war.

Walls also suggest that the continued rise in home freezer ownership was another factor in boosting sales. Last year freezer ownership increased from 38 per cent of households to over 40 per cent.

Market research has shown that freezer owners tend to buy ice cream all the year round, thus reducing the effect of seasonal variations on sales.

The fastest growth area in retailing ice creams came from grocers and specialist freezer centres where ice cream sales were up by a fifth. These outlets between them now account for a quarter of the £258m market. It was grocers, however, who provided the fastest growth of the two outlets, with grocers' sales up by 28 per cent compared with 13 per cent for freezer centres.

This is the first time that the grocery retailers have overtaken freezer outlets in terms of volume sales of ice cream. The trend towards incorporating in-store freezer sections in the larger supermarkets is a major factor in the changing pattern of sales, say Walls.

State help sought to improve rented sub-standard homes

BY ANDREW TAYLOR

A CAMPAIGN to promote greater Government financial assistance for private landlords seeking to improve sub-standard properties has been launched by the National Home Improvement Council, which is to publish a consultative document soon.

Among other measures the NHIC wants to see are larger and more readily available improvement grants for private landlords and the introduction of back-up loan facilities to help cover the difference between the actual cost of improvement work and the grant itself.

The NHIC said the Government should also consider establishing an agency to co-ordinate the renovation of dwellings in the private rented sector, possibly coming under the umbrella of the Housing Corporation. Additionally, a fairer system of calculating rents for improved properties should be devised.

The Council says the private rented sector provides accommodation for some 7m people, although it comprises only 13 per cent of the total housing stock.

It adds that about 1m privately-rented houses can now be classed as sub-standard, representing just over a third of the total UK sub-standard housing stock. An additional problem is that many of the dwellings in urgent need of rehabilitation are older houses where defects tend to cost more to repair.

"We are concerned that the housing stock in the private rented sector will continue to deteriorate unless some solutions are offered to the reputable landlord to improve the stock."

Landlords prepared to meet certain basic criteria should be eligible for grants up to 100 per cent of present limits while loan finance should also be available. In return, landlords

Rent rises

The rent formula should take into account such factors as the current "fair rent" system, the cost of improvement and movements in wage and cost of living indexes. Any increase in rent should be applied in stages over the five-year period.

Should a landlord wish to sell the property during this period the agency should have first right of refusal at a "pre-improved agreed price modified by any agreed expenditure by the landlord." The object of the agreed rent formula would be to entitle the landlord to receive a fair rent on the improved property taking into account economic and social factors affecting housing.

The NHIC says that it will be sending its consultative document to all interested parties and will recommend that the Department of the Environment set up an independent working party "to consider the problem of the high proportion of sub-standard dwellings in the private rented sector and to advise how this problem can be best alleviated."

Lady Howe leaves her job

LADY HOWE, wife of the Chancellor, has resigned from her £8,375 job as deputy chairman of the Equal Opportunities Commission. She has told the Home Secretary that it would not be appropriate for her to stay in the job because of Sir Geoffrey's appointment, the Home Office said yesterday.

For instant accommodation up to 600sq. feet, you can't beat Terrapin Portable Cabins.

Office? Canteen? Medical room? Work-room? For that immediate space—think Terrapin cabins. Steel-clad for strength or timber for economy, the new tough, attractive Terrapin cabin range is built to outlast the rest—yet cost less.

Delivered when and where you want them, ready for use, stacked or linked. Buy or hire. Ring Fay Morrilly on Milton Keynes (0908) 74971 or return the coupon.



Office? Canteen? Medical room? Work-room? For that immediate space—think Terrapin cabins. Steel-clad for strength or timber for economy, the new tough, attractive Terrapin cabin range is built to outlast the rest—yet cost less. Delivered when and where you want them, ready for use, stacked or linked. Buy or hire. Ring Fay Morrilly on Milton Keynes (0908) 74971 or return the coupon.

Terrapin Portable Cabins

CONTRACTS Cameron Forge pipework order

Biscuit exports fall by 20%

Council to halt house sales

Poet's birthplace extended

April retail figures delay

For instant accommodation over 600sq. feet, you can forget Terrapin Unit Buildings.

Terrapin unit buildings... the high speed, low cost answer.

Rising costs and the requirement for quick decision making has led to portable cabins becoming a common answer to instant accommodation needs.

The simple advantages of cabins are offered by the new Terrapin unit building systems but with a great deal more. Terrapin systems provide the appearance and permanent specification of conventional building but can be erected, extended or even re-located in days.

We build where, when and how you want. One or two storey with almost no limit on size or type. At much less cost than by traditional construction.

Buy or hire. Ring Fay Morrilly on Milton Keynes (0908) 74971 or return the coupon.



To Marketing Department, Terrapin International Limited, Bond Avenue, Bletchley, Milton Keynes MK1 1JL. Please send me details of Terrapin Unit Buildings. Purpose for which required: ... sq. ft. Name: ... Company: ... Tel: number: ...

Terrapin Unit Buildings

British Caledonian Cargo means Business.

Scheduled cargo services to: ABIDJAN, ACCRA, ALGIERS, AMSTERDAM, BANGOR, BANJUL, BENGHAZI, BIRMINGHAM, BOGOTA, BRUSSELS, BUENOS AIRES, CARACAS, CASABLANCA, COPENHAGEN, DAKAR, EDINBURGH, FREETOWN, GENOA, GLASGOW, HOUSTON, JERSEY, KANO, LAGOS, LAS PALMAS, LIMA, LISBON, LONDON, LUSAKA, MANCHESTER, MONROVIA, NEWCASTLE, PARIS, RECIFE, RIO DE JANEIRO, ROTTERDAM, SANTIAGO, SAO PAULO, TRIPOLI, TUNIS.

UK Cargo Reservations: 01-668 1481 UK Cargo Sales: 01-668 9311
UK Cargo Unit Heathrow: 01-759 4111
Glasgow Cargo Sales/Reservations: 041-889 1044
Manchester Cargo Sales/Reservations: 061-228 6551



UK NEWS

£343m building society inflow - and the outlook stays bright

BY MICHAEL CASSELL

BUILDING SOCIETY net receipts last month reached their highest level since last October as the revival in inflows continued, and the societies say the outlook remains bright.

Any early fall in general interest rates could, however, provide the societies with an added competitive advantage which would boost the intake of funds and make reductions in their own rates a much stronger possibility.

House prices have, after the major increases recorded last year, continued to move ahead more rapidly than had been expected and lower interest rates would serve only to increase pressures even further, and possibly deprive them of badly needed mortgage funds.

According to the Building Societies' Association, the societies lent £684m to home buyers during April, below the £726m total recorded in March but a reduction largely accounted for by seasonal factors. The societies also committed themselves to lending a further £71m.

British building is slowest

BY ANDREW TAYLOR

IT TAKES longer to plan and construct a factory in Britain than in seven European and North American countries, according to the latest industrial building survey conducted by Slough Estates, the property developers.

regulations have been relaxed, which may have aided its improved performance. The UK also lags behind in time taken for actual construction work. In the West Midlands construction took 39 weeks compared with 21 weeks in Canada, 23½ weeks in the U.S. and 18 weeks in Germany.

highest costs of all. In the intervening years, UK development costs have risen by only 3.7 per cent compared with an 86 per cent increase in Germany. However, allowing for the effects of currency movements, the German increase is reduced to 41 per cent, still higher than anywhere else.

Thames rail bridge shut for repairs

By Ian Hargreaves, Transport Correspondent

THE PART of the Hungerford railway bridge in London which carries suburban services, mainly into Kent, was closed yesterday for major repairs.

Bank wants subpoenas set aside

BY MICHAEL LAFFERTY

APPLICATIONS to set aside subpoenas that would require the Bank of England to produce documents relating to Northern Developments, the collapsed house-building company, will be heard in the High Court tomorrow morning.

public interest. The subpoenas have been issued by lawyers acting for Mr. Derek Barnes former chairman and managing director of Northern Developments, who is being sued by Williams and Glyn's Bank for repayment of

loans and interest totalling £1.79m. Mr. Barnes is counter-claiming that the bank prevented repayment of the main loan by damaging the assets which it financed, namely the shares in Northern Developments.

Bacon plant to close

BY RICHARD MOONEY

LAWSON OF DYCK, a United subsidiary, is to end pig-slaughtering and bacon-curing at its Aberdeen factory at the end of August, with the loss of 600 jobs.

the board," but would mainly hit slaughtering and curing. The company had traded at a substantial loss for four years, the statement said, but the closure should put the operation back into the black.

EUROPE RULES OK?

BY RICHARD MOONEY

EUROPE'S RULES ARE O.K. - If we know them and use them skilfully. This conference will deal with such important issues as Company Law, Labour Law, Competition Policy, Finance and Consumerism.

A VITAL TWO-DAY CONFERENCE IN LONDON IMPORTANT TO SENIOR MANAGEMENT IN INDUSTRY, COMMERCE AND FINANCE.

E.R.C. Laws and regulations already in force are biting NOW. Heavy penalties for breaking or ignoring them are being imposed NOW. And yet, according to 'Financial Weekly' many U.K. institutions and businesses 'have not come to terms either with the Community's operations or with its long term implications.'



Please send full details of Conference EUROPE RULES - O.K.? together with application form. (SEE CANCELS PLEASE) NAME POSITION COMPANY ADDRESS TEL. POST TO: THE CONFERENCE CONNECTION LTD., FREEPOST, LONDON W11 1BR.

A FINANCIAL TIMES SURVEY

OVERSEAS CONSTRUCTION

JUNE 26 1979

The Financial Times proposes to publish a Survey on Overseas Construction. The main headings of the provisional editorial synopsis are set out below.

Introduction Competition for profitable work overseas has become more intense in the past 12 months, with some of the biggest markets proving more difficult than ever. Many large contractors face the problem of finding sufficient work to justify a continuation of their high overseas commitments in terms of finance, plant and personnel.

- UK Contractors Abroad
International Competitors
Iran
The Middle East
Provision of Finance
Provision of Labour
Insurance
Government Support
Consultants
Joint Ventures and Consortia
Foreign Contractors in Britain
Building Materials and Plant
The United States
Nigeria
Latin America

For further information and details of advertising rates please contact: Peter Highland, Financial Times, Bracklen House, 10 Cannon Street, London EC4A 3BY. Tel: 01-248 8000 Ext. 360 or 272

FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

CLUBS

117 GROUP FUND
LUXEMBOURG, 12 rue Aldringen
DIVIDEND ANNOUNCEMENT

COMPANY NOTICES

117 GROUP FUND
LUXEMBOURG, 12 rue Aldringen
DIVIDEND ANNOUNCEMENT

PERSONAL

After their husbands have gone
carry on the fight?
Many of today's widows, both old and young, need food and fuel to maintain homes and look after families.

CLUBS

74% Guaranteed Mates 1983
S. G. Warburg & Co. Ltd. announce that the 1979 issue of Bonds for a nominal value of U.S.\$2,300,000

CLUBS

Uddevallvarvet AB
74% Guaranteed Mates 1983
S. G. Warburg & Co. Ltd. announce that the 1979 issue of Bonds for a nominal value of U.S.\$2,300,000

CLUBS

Uddevallvarvet AB
74% Guaranteed Mates 1983
S. G. Warburg & Co. Ltd. announce that the 1979 issue of Bonds for a nominal value of U.S.\$2,300,000

CLUBS

Uddevallvarvet AB
74% Guaranteed Mates 1983
S. G. Warburg & Co. Ltd. announce that the 1979 issue of Bonds for a nominal value of U.S.\$2,300,000

PLANT AND MACHINERY

FORK LIFT TRUCKS? We have at least 80 used machines to choose from. We can supply from 1,000 to 60,000 lb. lift with new tyres, trade and export enquiries welcome. Delivery anywhere worldwide. Large reduction on bulk purchases. L.J. Truck Ltd., 44, Hume Road, Park Lane, Birmingham, B15 2JH. Tel: 021-254-4411. Fax: 337022.

TRAVEL

BRAND-NEW CITATION JET
Luxuriously equipped up to 10 seats, for sale or lease with full crew. Would consider joint use. Principals only please ring LEEDS (0532) 50251

ART GALLERIES

AGENCY GALLERY, 45, Old Broad St. W.1. 01-629 6176. FINE PRINTS OF WILHELM KLUFT. 12th May, Mon-Fri, 9.30-5.30. Thurs. and 7.

PERSONAL

After their husbands have gone
carry on the fight?
Many of today's widows, both old and young, need food and fuel to maintain homes and look after families.

PERSONAL

After their husbands have gone
carry on the fight?
Many of today's widows, both old and young, need food and fuel to maintain homes and look after families.

PERSONAL

After their husbands have gone
carry on the fight?
Many of today's widows, both old and young, need food and fuel to maintain homes and look after families.

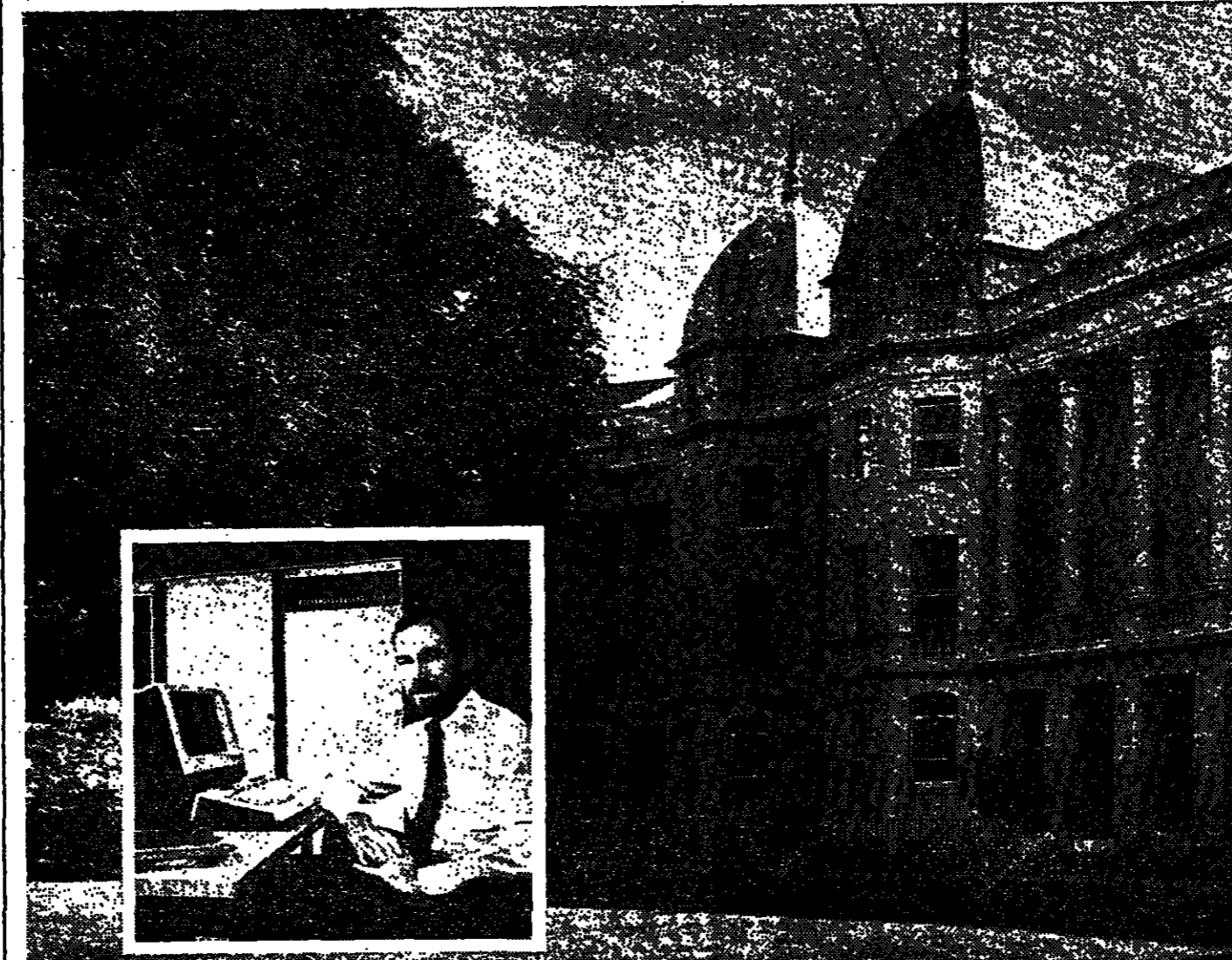
PERSONAL

After their husbands have gone
carry on the fight?
Many of today's widows, both old and young, need food and fuel to maintain homes and look after families.

PERSONAL

After their husbands have gone
carry on the fight?
Many of today's widows, both old and young, need food and fuel to maintain homes and look after families.

Hewlett-Packard computer advances deliver results.



"The London Business School chose the HP 3000 for its flexibility, ease of use and reliability. We've undertaken more research this year than ever before."

The Hewlett-Packard range of computers and peripherals goes from desk-top models through mini-computers to powerful multi-terminal, data base and distributed systems - bringing effective computing power to many different levels of need. They share a world-wide support operation with the Hewlett-Packard range of measuring instruments, a number of which are manufactured at South Queensferry in Scotland.

Hewlett-Packard wants to be your computer partner.

The world-wide Hewlett-Packard Corporation achieved almost £1000 million in sales in 1978 - over 40% of this business was in data products. To achieve this position, HP has brought to its computer systems the same high quality of manufacture, reliability, and support services that customers have come to expect from HP's other product lines: electronic measuring instruments; medical electronic instruments; analytical instruments for chemistry; selected semiconductor components, and personal calculators.

Hewlett-Packard in Great Britain.

Hewlett-Packard Ltd is a major British company - currently 602nd in 'The Times' 1000 list, with a turnover exceeding £50 million. HP Ltd employs over 1300 people - half in manufacturing and half in sales and customer support.

A working partnership.

A working partnership with customers is Hewlett-Packard's approach to business, from the definition and fulfilment of computation needs to providing first rate after-sales service. HP has invested heavily to support systems sales with nine UK customer support centres, and a further two to be added this year. As well as extensive on-site training programmes in customers' premises, HP runs two major training centres of its own - at Manchester and Winnersh, near Reading.

Leasing.

Many companies are aware of the benefits of leasing. Hewlett-Packard has developed leasing and financing plans to help customers who prefer this method of acquiring advanced systems and other equipment.

A working partnership with HP.

HP is dedicated to excellence in all aspects of business. This informative management booklet summarises the expertise, resources, support and computer products we bring to customers. For a free copy, write to: Ken Peck, Hewlett-Packard Ltd, Winnersh, Wokingham, Berks RG11 5AR.



HEWLETT hp PACKARD
Winnersh, Wokingham, Berks. RG11 5AR. Tel: Wokingham 784774.

Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

TRANSPORT Weighing a vehicle as it moves

AVAILABLE TO consumer protection officers in the fight to keep overloaded vehicles off the roads is an electronic axle weigher that can be used at the roadside, yet moved quickly from site to site.

This machine enables axle loads to be checked, and if need be corrected, on the spot. Suspect vehicles no longer have to be diverted to a fixed weigher, possibly several miles away. The portable weigher allows checks to be carried out at short notice and ensures thorough coverage of roads over a wide area.

Avery's 5887 consists of two modules—a load-cell weighing system packaged for carriage on a small purpose-built trailer, and a compact digital display and recording unit, which is set up at the roadside or in the back of a van. Power for the load cells and digitiser is provided by a portable generator.

The 30-tonne capacity weigher is usually installed in a lay-by, the load-cell system and 2 ft 6 in x 10 ft steel platform being dropped into prepared foundations and connected by cable to the digitiser, which can be up to 6 metres away.

One of the machine's characteristics is that it weighs vehicles to official accuracies while they are moving. The lorry is driven over the weigh platform at around two to three miles/h and the instrumentation filters the load-cell signals to ensure that the axle weight is accurately registered despite engine, transmission and suspension vibrations. The digital read-out—in 0.01 tonne intervals—gives a steady indication of true weight. Each weighing remains on display until cancelled by the passage of the second axle.

As the axles are weighed, the digitiser's integral printer automatically records each axle weight, the system being triggered by the passage of the vehicle.

Weighing-in-motion has two positive advantages over static weighing. It gives a more realistic representation of the effect when the vehicle is travelling, and it is much quicker. A 32-tonne three-axle vehicle can be weighed dynamically in a quarter of the time, less than 30 seconds compared with two minutes for static weighing.

W. and T. Avery, Smethwick, Warley, West Midlands, B66 2LP 021-558 1112.

ELECTRONICS Racal-Dana puts its chips down

CONFIDENCE IN the drivers (large-scale integrated circuits) used to operate Racal-Dana's new 99-Rudrod series of counters is such that the company is offering a lifetime replacement guarantee on these CDI devices, which it has developed in conjunction with Ferranti.

Made in bipolar technology, the driver chips are required to operate at speeds far higher than satisfactorily attainable with present-day microprocessors and, at the same time, they are reaching a level of complexity such that they are permitting the company to offer many more functions than the great majority of its contemporaries, and at prices which will cause a few raised eyebrows.

Extensive testing of the circuits, which now have over 6,000 components in a square no more than 0.2 inch on the side, has shown that they can be expected to give at least 10,000 hours mean time between failure. This mthf would correspond to a life for the most important section of the instrument in which a circuit of this type is installed of around 20 years, hence the lifetime guarantee, which is unique in the instrumentation field. Some 10,000 of this type of CDI device have been used in a variety of instruments over the past few years and not one single failure has been recorded.

Work is now in hand on a number of CDI device variants which could take the component

count up to 10,000. Racal-Dana head in the UK, John Ceresa, says the Ferranti CDI technology is the only one that can meet the company's requirements at the moment—at least until Ferranti is prepared to involve its in-house process to make the required chips.

Be that as it may, the new series should earn the company at least some £10m world-wide over the next four years, taking the export share of the company's business from 25 per cent at present to some 50 per cent in the years ahead.

In the new series there were 13 instruments; five universal counters between a general purpose 30 MHz unit and an 1100 MHz model for radio communications users; and eight frequency meters which allow precision measurements up to as high as 3 GHz in the

HF/VHF and UHF bands. Capabilities cover measurement of frequency, period, time, ratio, time interval average and totalising and there are models for bench use and systems applications, as well as battery-driven portables.

A significant pointer to the future of these units is that the chip has operated at speeds well in excess of the 60 MHz normal—indeed up to 100 MHz—and no micro could have given the user company 18 decades of high speed synchronous counting, synchronous logic control and computation on all functions, as this has done.

Apart from these basic considerations, the series has been designed to cope with the competition from overseas on world markets.

Racal-Dana Instruments, Duke Street, Windsor, Berks SL4 1SB.

MATERIALS Film gives no taint

ODOURLESS AND taint-free transparent, cling-film wrapping is being produced in commercial quantities and sold to converters for sale to the retail market.

The film is suggested for the sealing or packaging of foodstuffs in supermarkets, large catering establishments and in the home.

Developed by Valentine, Mann and Brown in collaboration with Shell Chemicals, it is based on a blend of low density polyethylene and ethylene vinyl acetate copolymer, supplied by Shell.

These polymers are approved according to the terms of BGA (Bundesgesundheits Amt) for use in contact with foodstuffs and will meet the conditions specified in forthcoming EEC legislation. The formulation contains a very low level of additives and needs no plasticizers, and is ideal for use in

contact with even the most delicately flavoured foodstuffs. It is also possible to obtain up to about 40 per cent greater length of film for a given roll weight. This is because low density polyethylene has a substantially lower density than other polymers, such as pvc, used for this application.

The amount of tackiness in the film can be varied at the manufacturing stage. For most applications, such as those in the domestic environment, a relatively low degree of tackiness is preferable. This facilitates handling and prevents wastage caused by the film sticking to itself. However, film can also be produced for those applications where a higher degree of tackiness is considered beneficial.

Valentine, Mann and Brown, 6a Worcester Trading Estate, Blackpole Road, Worcester WR3 8HR. 0905 51607.

TI Metsec
for engineering

CONSTRUCTION Use of cables cuts costs at Drax

MORE THAN 160 km of ZIEP heating cable from BICC, Leigh Works, Lancashire, is saving time and cutting costs at the CEB's £85m second stage of Drax power station at Saby in Yorkshire, says the company.

This has been used to accelerate the curing of concrete piles which are essential in the construction of cooling towers and boiler and turbine house foundations.

The cables have a fixed wattage per metre (complying with the latest standards agreed by the International Electrotechnical Commission), and are specially constructed to provide good heat and abrasion resistance with mechanical strength and improved moisture resistance.

Considerable savings in transportation costs, as well as time and money, have also been made, says the company, as the piles can now be produced on site.

AGREEMENT ON BUBBLES

SIEMENS AG of West Germany and Rockwell International Company of the U.S. have agreed to exchange products and new inventions in the magnetic bubble memory area.

As a first step in this cooperation, the German electrical company will produce under licence the Rockwell 256-K memory, and both partners will distribute each other's magnetic bubble memory devices worldwide.

A spokesman for Siemens said that the agreement, to run five

years, is for "non-exclusive marketing rights" as well as the exchange of innovations. He said the company expected turnover of its electronic components division to total around DM 2bn in the business year ending September 30, 1979, including DM 500m internal turnover. In the preceding year the division had a turnover of DM 1.7bn.

Rockwell is running neck and neck with Texas Instruments in the race to dominate the world bubble memory market.

AGRICULTURE Cotton stalks pulled mechanically

AFTER THE cotton crop has been picked it is essential that the remaining stalks are pulled, stacked and burned, in order to control a variety of pests and diseases.

In recent years, however, cotton farmers have faced a steady decline in the number of labourers prepared to undertake the arduous task of loosening the stalks by hand.

Thanks to the combined resources of the British National Institute of Agricultural Engineering (aided by the Ministry

of Overseas Development) and Agri-Projects International, PO Box 191, Le Marchant House, Market Street, St Peter Port, Guernsey, Channel Islands, there is now a machine for loosening cotton stalks in the field which facilitates their removal by hand.

It has been adopted by the Sudan Gezira Board on whose land the development work was carried out, and, says Agri-Projects, machines of this type will be produced in sufficient numbers over the next two years to be marketed in several other cotton-growing territories.

SEEDS SOWN WITHOUT CULTIVATION

DIRECT drilling of uncultivated ground with superior results is claimed for a soil opening system developed at the Scottish Institute of Agricultural Engineering.

In tacking uncultivated ground the soil is generally opened by discs or tines, but the former need extra weight to achieve adequate penetration while the latter cannot easily penetrate surface trash.

The SIAE system uses a single disc to cut through the trash and form a vertical slit in the soil. Behind this is an A-blade coupler (essentially a vertical knife with wings) which lifts the surface soil to either side of the slit and forms transverse cavities beneath the ground. Seed is distributed pneumatically towards the extremities of these cavities through delivery pipes within each wing and the soil falls down to close the cavities once the trailing edges of the wings have passed.

A light roller, following behind the vertical blade firms the soil down and also controls the depth of penetration.

The result is two rows of seed, each placed at a depth of about

30 mm and about 100 mm to either side of the central slit.

The seed is placed away from the central slit and any smeared soil, aiding establishment, and is completely covered.

In addition the undisturbed covering retains moisture, aiding germination; fertilizer can be placed into the central slit, away from the seed, and the A-blade coupler is self-sharpening.

Enquiries to Lewis Wilson, Mechanical and Civil Engineering Group, National Research Development Corporation, 66 Victoria Street, London SW1E 6SL (01-828 3400).

Our most expensive sack could be cheaper than the one you're using now.

Our most expensive sack is the Titan KW. And if you are currently using cheap sacks, it could save you a lot of money.

Woven plastic gives enormous strength—even when wet—and combines with kraft paper to ensure the KW handles like a paper sack.

Proof positive: since switching to Titan KW one of our customers cut his export product losses from 30% to under 3%—a saving of 90% is a lot of paper money.

The Titan KW is just one of the Bowater heavy duty sack range which covers paper, paper/plastic and woven plastic and is the most comprehensive in the UK.

Call us today, discuss your problem, and we'll send you the sack you need to solve it.

Bowater Sacks

Bowater Sacks Limited, Ellesmere Port, Wirral, Cheshire L85 1AQ. Tel: 051-3551951.

Seeds sown without cultivation

Van Ommeren sets course for a new perspective

There is a growing demand for Van Ommeren's services in many parts of the world. Policy is therefore aimed at strengthening and continually adapting our organization to changing demands and circumstances. This is shown by the 1978 annual report which is available on request.

The following figures over 1978 are taken from this report:

in millions of guilders	
Turnover	403
Cash flow	51
Net profit	1
Shareholders' equity	102
Long-term liabilities	511
Shareholders' equity in guilders per share	249
Shareholders' equity in guilders per share	542

Van Ommeren's certificates of shares are listed on the Amsterdam, Brussels, Frankfurt and Hamburg stock exchanges.

The annual general meeting of shareholders will be held on Tuesday, May 29, 1979, at 11.30 am at the company offices at Westerlaan 10, Rotterdam.

Inquiries may be addressed to:

PHS. VAN OMMEREN N.V. PUBLIC RELATIONS DEPT, POST-OFFICE BOX 1923 3000 BX ROTTERDAM
TELEPHONE 010-642127 TELEEX 21816

MICRO PROCESSORS

Your chance to catch up — fast.

Intensive Introductory Courses beginning May 30 and June 20

Microprocessors are changing our lives, changing the way business operates. In just three days you could gain a better understanding of microprocessing capability, learn to write basic programs on a KIM-1 microcomputer that's yours to keep, and explore the relevance of microprocessing to your own company, whatever its business.

The International Institute of Science and Technology

IIST runs introductory and specialist microprocessing courses in centres throughout the world with offices and agents in New York, Toronto, Paris, Luxembourg and London. Users of its seminars here include Esso, Ford, Bank Xerox, Ciba-Geigy and the Ministry of Defence.

Register now

Call Richard A. Havery, London Registrar on 01-388 4865 or 01-387 1135 or use this coupon for booking or for further information. Remember, Britain is committing \$400 million to catching up on "micros". Can you really afford to miss out?

Please reserve _____ places to attend the Microcomputer Seminar on May 30-June 1 inc. June 20-June 22 inc.

I am not free on either date, please advise me of future courses and send me further information

I enclose cheque for _____ (£410 per delegate)

Please invoice my company for _____ (£410 per delegate)

Name _____ Position _____

Company _____

Address _____

Signed _____ Date _____

Names of delegates _____

International Institute of Science and Technology,
33 Warren Street London W1P 5DL

Van Ommeren sets course for a new perspective

There is a growing demand for Van Ommeren's services in many parts of the world. Policy is therefore aimed at strengthening and continually adapting our organization to changing demands and circumstances. This is shown by the 1978 annual report which is available on request.

The following figures over 1978 are taken from this report:

in millions of guilders	
Turnover	403
Cash flow	51
Net profit	1
Shareholders' equity	102
Long-term liabilities	511
Shareholders' equity in guilders per share	249
Shareholders' equity in guilders per share	542

Van Ommeren's certificates of shares are listed on the Amsterdam, Brussels, Frankfurt and Hamburg stock exchanges.

The annual general meeting of shareholders will be held on Tuesday, May 29, 1979, at 11.30 am at the company offices at Westerlaan 10, Rotterdam.

Inquiries may be addressed to:

PHS. VAN OMMEREN N.V. PUBLIC RELATIONS DEPT, POST-OFFICE BOX 1923 3000 BX ROTTERDAM
TELEPHONE 010-642127 TELEEX 21816

INVEST IN 50,000 BETTER TOMORROWS!

50,000 people in the United Kingdom suffer from progressively paralyzing MULTIPLE SCLEROSIS — the cause and cure of which are still unknown — HELP US BRING THEM RELIEF AND HOPE.

We need your donation to enable us to continue our work for the CARE and WELFARE OF MULTIPLE SCLEROSIS sufferers and to continue our commitment to find the cause and cure of MULTIPLE SCLEROSIS through MEDICAL RESEARCH.

Please help — send a donation today to:
Room F.1, The Multiple Sclerosis Society of G.B. and N.I.,
4 Tachbrook Street, London SW1 1SJ.

Carrots to make your mouth water.

Industrialists considering relocation to Cwmbran New Town have plenty of incentives to do so.

It's an Intermediate Development Area so you may qualify for government grants and rent-free periods.

We have factory units up to 10,000 square feet for immediate letting. Good housing ready for key personnel. Plentiful labour.

London and the Midlands are only two hours by motorway or 90 minutes by rail, airports are conveniently close and some of Britain's best dock facilities are on the doorstep.

Life is good here. Golf, salmon fishing, the River Usk, Wye Valley and Brecon Beacons are all nearby.

For literature, return the coupon to R.W. Howlett, General Manager, Cwmbran Development Corporation, Cwmbran, Gwent NP44 1XZ. Or telephone Cwmbran 67777.

Cwmbran
Garden City of Wales

Name _____
Position _____
Company _____
Address _____

FT2

electrical wire and cable?

NO MINIMUM ORDER **ANIXR** NO MINIMUM LENGTH

Thousands of types and sizes in stock for immediate delivery

LONDON 01-561 8118 • ABERDEEN (0224) 724333
GLASGOW (041) 332 7201/2 • WARRINGTON (0925) 810121

TRANSFER CALL CHARGES GLADLY ACCEPTED
24HR. EMERGENCY NUMBER 01-537 3667 Ex. 409

IF **ALGERIA** IS YOUR MARKET, THEN IS YOUR AIRLINE.

AIR ALGERIE

NON-STOP TO ALGIERS, DEPARTING FROM HEATHROW ON:

TUESDAY
FRIDAY
SATURDAY
SUNDAY 1600

RESERVATIONS: 487-5903/04/05

Rolls-Royce white-collar staff seek second rise

By Nick Garnett, Labour Staff

WHITE COLLAR unions have submitted reopener pay claims on behalf of 7,500 staff at Rolls-Royce's Derby group of factories in an attempt to double settlements already negotiated for the current wage round.

The Association of Scientific, Technical and Managerial Staffs, the Association of Professional Executive, Clerical and Computer Staff and the TASS section of the Engineering Workers negotiated reopener clauses in their last 5 per cent settlements.

These clauses have been activated because deals since then have been running at more than double this. The unions have also based their new claims on the basis that some other groups within Rolls-Royce have secured rises higher than 5 per cent, either through Central Arbitration Committee awards or consolidation of payments under the engineering industry national agreement.

The ASTMS claim which covers 3,000 staff involves rises of 5 to 10 per cent. The union delayed a 5 per cent settlement until January although the anniversary date for this group is October. The other unions have submitted similar claims.

Civil servants reject secret strike ballot

BY PHILIP BASSETT, LABOUR STAFF

PROFESSIONAL CIVIL servants yesterday overwhelmingly rejected an attempt to restrict their union to taking industrial action only when it had held a secret ballot of its membership.

The Government's plans to further the use of secret ballots in industrial disputes received this surprising rebuff from the traditionally moderate Institution of Professional Civil Servants at its annual conference at Eastbourne. Delegates, though, in line with TUC guidelines, insisted that industrial action should only be a last resort.

Mr. Bill McCall, general secretary, said that union members would now be instructed to take industrial action after full consultation. Previously, the union has only advised its members to take action, as it did when members joined a one-day strike in the recent civil service pay dispute.

Mr. McCall said that experience had shown there was no reward for virtue in industrial relations and that growing militancy in the trade union movement was inevitable.

He said, however, that if the unions were looking for confrontation—and this Government had the good will of the IPCS, as it started its term of office—then, as the TUC code on the conduct of industrial

disputes implied, "we must try to work out an acceptable level of confrontation, so that the weak and the sick, the young and the old, do not suffer."

A call for a closed shop for grades represented by the IPCS was rejected, and the union also drew back from implementing preliminary merger proposals with the First Division Association, which represents 10,000 senior civil servants.

Right turn

The Civil and Public Services Association yesterday shifted to the right by electing Mrs. Kate Losinska, moderates' leader in the union, as president at its annual conference in Brighton. Mrs. Losinska, who regained her position as vice-president last year, after voting irregularities were found in the ballot for the national executive, lost the presidency in 1976, after writing an article on the political divisions of the union.

Full results were: Mrs. Losinska, 77,239 votes; Mr. Reg Williams, who has Broad Left support, 68,709; and Mr. Peter Colman, leader of the Left and a Communist Party member, 56,130.

Delegates rejected a Left-wing attempt, moved by Mr. Colman, to pull out effectively of the civil service pay comparability system. The Left argues that

larger pay increases could be won through free collective bargaining. The motion was very narrowly defeated on a show of hands by 444 to 440.

Mr. Ken Thomas, general secretary, made a spirited attack on the first of the many censure motions of the week, which put a pressure on the union's executive to change its policy when taking industrial action of not hitting the old and the sick, by bringing in members in the Department of Health and Social Security and the Department of Employment.

Mr. Thomas said the choice facing the union was crucial. "Whether you want organised, carefully-controlled, effective action, or whether you want to hand this union over to self-appointed shop stewards, Socialist Workers Party members, and members of the Communist Party." The motion was carried by 618 to 490.

BL stewards reject grades

By Andrew Taylor

SENIOR shop stewards representing most of the car workers in Oxford, Abingdon and Swindon are against a BL proposal to create two grades of production worker.

Joint talks agreed at Dunlop

By Nick Garnett, Labour Staff

DUNLOP and its trade unions agreed yesterday to set up a joint working party to study the possibility of introducing new products at the company's Merseyside plants following the closure of the Speke tyre factory.

The agreement is conditional on the unions withdrawing sanctions against the company which were mounted in protest at the Speke closure.

Union officials are expected to instruct their members within the next few days to stop picketing Dunlop factories.

The working party, consisting of five members from each side under the chairmanship of a company representative, will report within three months.

Union officials said yesterday that the agreement represented some progress although the company believed there was now a tacit union acceptance that the Speke tyre plant could not be reopened.

Dunlop has three other plants at Speke, a footwear factory at Walton, Liverpool and plants at Skelmersdale and Hindley Green near Wigan.

Engineering managers win renewed ACAS inquiry

BY ALAN PIKE, LABOUR CORRESPONDENT

THE ADVISORY Conciliation and Arbitration Service was told in the Court of Appeal yesterday that it should go ahead with a union recognition investigation at GEC Reactor Equipment, Whetstone, Leicestershire, an engineering works, without awaiting the outcome of a legal action against the TUC.

The court decision is another victory for the Engineers' and Managers' Association in its efforts to gain recognition in the engineering and related industries in spite of resistance from other TUC unions and employers.

Last year the High Court decided that ACAS could defer action on an EMA claim for recognition at GEC Reactor Equipment while the association challenged a ruling of a TUC disputes committee that it should not organise at the factory.

But yesterday Lord Denning, Master of the Rolls, and two other judges allowed an EMA appeal against this decision. ACAS was refused leave to appeal to the House of Lords.

Mr. John Lyons, EMA general secretary, said after the judgment that he hoped ACAS would now get on with the case, because if it did it might be unnecessary for the EMA to proceed further with its action against the TUC.

"It is a pity that it seems necessary to keep taking ACAS to court in order to get them to carry out their duties," he said.

Lord Denning, giving judgment, said that a TUC disputes committee sitting under its Bridlington procedures had found in favour of TASS, the white-collar section of the Amalgamated Union of Engineering Workers, representing engineers at Whetstone, and told the EMA to cease recruiting there.

In short, the committee said that the EMA should be ousted from the factory, where it had some 100 members, and this came as a "body blow".

The EMA told Mr. Len Murray, general secretary of the TUC, that the decision was "perverse," and having failed

to get satisfaction "threw down the gauntlet" and applied for recognition under the Employment Protection Act through ACAS.

ACAS halted its recognition investigation after the EMA launched a High Court action against the TUC in which it claimed that the disputes committee award was invalid.

ACAS wanted to know whether the TUC decision was valid, because its report on the recognition claim would be influenced by the outcome.

But, said Lord Denning, the EMA action against the TUC would not be heard until 1980 and with the possibility of an appeal it could be two or three years before a final decision was reached.

Miners attack Labour

BY ROBIN REEVES

A SHARP attack on Mr. Callaghan and the last Labour Government was made yesterday by Mr. Emyr Williams, the South Wales miners' leader and a member of the Labour Party's national executive. Opening the South Wales miners' annual conference in Porthcawl, Mr. Williams said the outgoing administration had only them-

selves to blame for the election defeat.

He accused Labour of rejecting trade union feeling on pay policy. This had been both tactically wrong and unprincipled, he said. Labour had paid the price for taking more notice of the International Monetary Fund than its supporters and of "playing the capitalist game," he declared.

Union likely to refute 'no-strike' deal move

BY CHRISTIAN TYLER, LABOUR EDITOR

CONSERVATIVE plans for reaching "no strike" agreements with unions in vital public services are expected to receive a positive reception from the militant National Union of Public Employees.

NUPE's national executive will oppose a move at the union's conference next week for such a deal, and expects the delegates to throw it out.

Debate

A motion from Bradford asks the executive to start talks with other unions in the National Health Service for a special pay deal for health service employees, in return for which they would give up all strike action.

Next week's conference, in Scarborough, will also see some fierce debate about the defeated Labour government's treatment of low-paid public service workers, and the union leadership's handling of the recent long strike.

There are calls for the union to disaffiliate from the Labour Party (its affiliation is 500,000 members), and for the resignation of Mr. Alan Fisher, general secretary, and Mr. Ron Keating, an assistant general secretary, on the conference agenda.

Although these are unlikely to succeed, the executive is supporting an amendment from a Camden branch in London

which reflects the mood of the left-wing in the Labour Party as the election post-mortem gets under way.

The amendment says that "disaffiliation would be to withdraw from the fight for democracy in the Labour Party." Instead, Labour governments and MPs should be made accountable to the party conference; there should be mandatory reselection of MPs, and a public attendance and voting record for Parliamentary Labour Party meetings.

It also says that the union's sponsorship of MPs should be withdrawn if its sponsored Members vote against NUPE policies in the House. The union has six sponsored Members, including Mr. Arthur Bottomley and Mr. Roland Moyle, former Minister of Health.

Comparable

Branches are asking that the autumn's wage claims should be for basic pay of £80 to £90 for a 35-hour week; the executive is again advancing the claim for a basic rate of two-thirds of average national earnings.

In the agreement reached with the Labour Government, the health and local government manual workers secured 9 per cent this year. They also expect a "comparability" award from the Clegg Commission, half to be paid in August and half next April.

The war that never ends

We British are a peaceful people. When a war is over we like to consign it to the history books — and forget it.

But for some the wars live on. The disabled from both World Wars and from lesser campaigns, now all too easily forgotten; the widows, the orphans and the children — for them their war lives on, every day and all day.

In many cases, of course, there is help from a pension. But there is a limit to what any Government Department can do.

This is where Army Benevolence steps in. With understanding, with a sense of urgency... and with practical, financial help.

To us it is a privilege to help these brave men — and women, too. Please will you help us to do more? We must not let our soldiers down.

The Army Benevolence Fund

for soldiers, ex-soldiers and their families in distress
Dept. FT, Duke of York's HQ, London SW3 4SP

The Huntleigh Group Limited

"During 1978 the Huntleigh Group continued its progress with a 27% increase in turnover and a 28% increase in profits after substantial expenditure in growth activities. The Group is expected to perform satisfactorily in 1979."

Sir Joseph Hunt, M.B.E., Chairman

COMPARATIVE FIGURES	1978	1977
Turnover	£100	£100
Trading Profit	8,578	6,758
Exceptional Items	977	757
Profit before Tax	27	37
Profit after Tax	980	720
Dividends per share	642	551
Earnings per share (fully diluted)	0.78p	0.67p
Net Tangible Assets per Share	5.6p	4.9p
	28.3p	24.5p

* Restated to reflect Oct 1978 Bonus Issue

The Annual General Meeting of the Company will be held at The Howard Hotel, London WC2 at 12 noon on Wednesday, 6th June 1979.

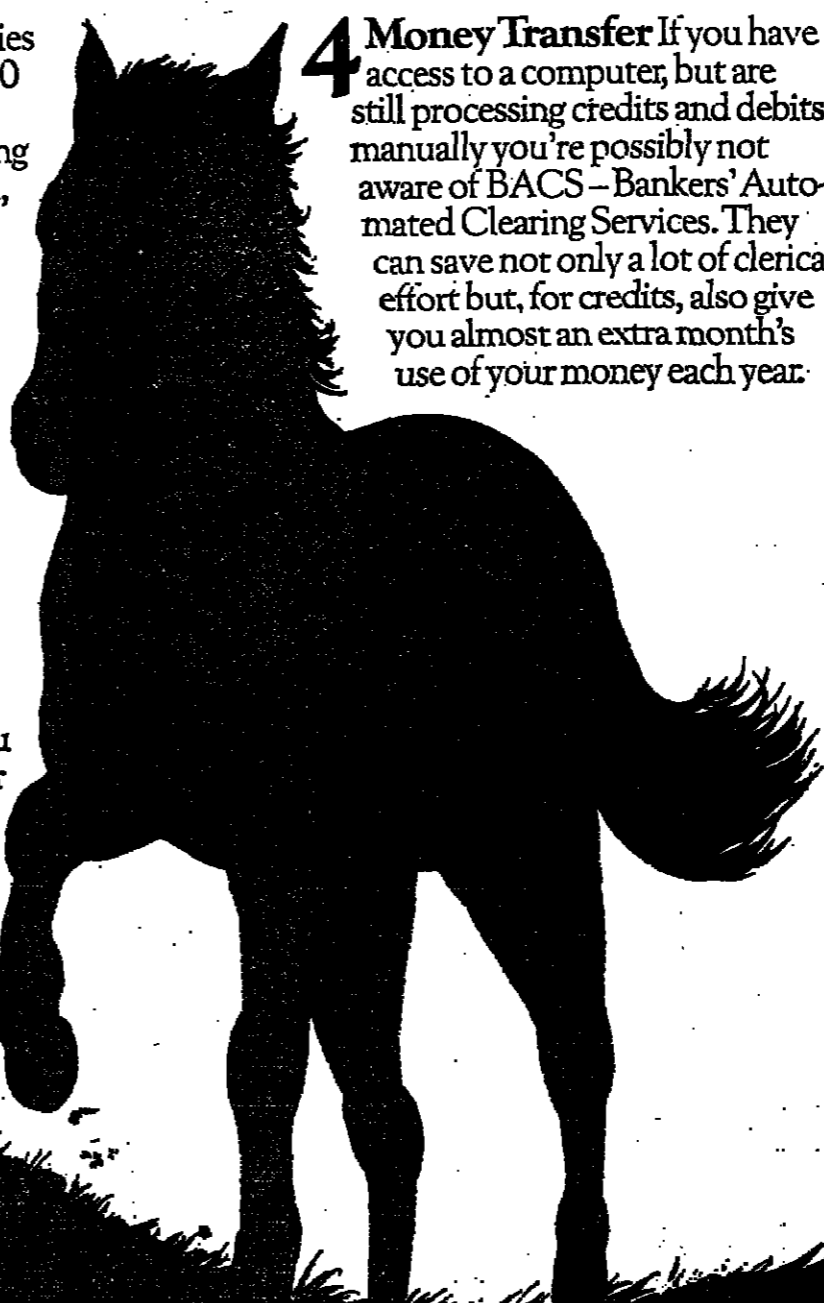
Copies of the Report and Accounts are available from the Company Secretary, The Huntleigh Group Limited, Glover Street, Redditch, Worcs B96 7BU.

BLACK HORSE FINANCE SERIES

BUSINESS SYSTEMS

Six ways we can help you streamline them

- 1 Salaries** How many monthly salaries can you handle at a true cost of £1,000 a year? Our Pay Service can handle the payroll operation of a company employing 300 salaried people for less than that and, besides saving time and staff, provide an impressive cash-flow advantage.
- 2 Pension Schemes** You could get the benefit of a professionally managed pension fund portfolio. We already handle over £600 million worth of investments for major companies in Britain. We can also advise on insured pension schemes for companies and for individuals.
- 3 Shareholders** Whatever else you are in business for, it's not to run your own share registration department. We could do it for you — better and probably cheaper. We have the largest specialist department in Europe.



- 4 Money Transfer** If you have access to a computer, but are still processing credits and debits manually you're possibly not aware of BACS — Bankers' Automated Clearing Services. They can save not only a lot of clerical effort but, for credits, also give you almost an extra month's use of your money each year.
- 5 Investment** Most businesses enjoy periods when they have surplus liquid funds. Through our worldwide group network we can arrange profitable short-term investment of such funds.
- 6 Expenses** Handling travel and entertainment expenses is a time-consuming chore. Company Access Cards provide financial and administrative savings: separate monthly statements are sent to the company, making control simpler and cheaper.

Streamlining your operating procedures is one way of generating more money. But you may still need extra finance for expansion and development; we'd like to help with this, too. See your local Lloyds Bank manager.

LLOYDS BANK At the sign of the Black Horse

BUSINESS AND INVESTMENT OPPORTUNITIES

READERS ARE RECOMMENDED TO TAKE APPROPRIATE PROFESSIONAL ADVICE BEFORE ENTERING INTO COMMITMENTS

Equity investments of about £50,000 to £2,000,000 in privately-owned companies

Midland Bank Industrial Equity Holdings Limited Group of companies can provide or arrange minority and flexible equity investments in suitable cases.

Investment funds are available for:-

- * Development capital
- * C.T.T. payment or planning
- * Venture capital, including start-ups
- * Shareholders wishing to retire
- * Shareholders wishing to establish family trusts or who require funds for other purposes

For full details and brochures please contact: Midland Montagu Industrial Finance Limited, Scottish Life House, 36 Poultry, London EC2R 8HD. Telephone: 01-638 8861



Our business is merging your business. Successfully. 36 CHESTERMAN PLACE LONDON SW1. 01-235 4551

GEA

Consulenti Associati di gestione aziendale

A group of private Italian banks, operating on foreign capital markets, has entrusted us to recruit the

Office Director (Banking Venture)

In close cooperation with the group's Executive Committee, the chosen candidate's main task will consist in expanding the group's activities abroad, by promoting and supervising a wide spectrum of financial operations such as raising foreign exchange funds, developing a network of correspondent banks, co-managing Euro-currency loans and project financing.

The candidate should have matured a qualified experience in the Overseas Department of a major bank, and developed a specific competence in inter-bank relationships at an international level in exchange regulations and in foreign exchange markets.

In such a leading role, the ability to operate autonomously and to maintain contacts at a senior level, are very important. The ideal candidate, aged in his middle thirties, will be perfectly fluent in Italian, English and possibly in another language; a post-graduate degree will be highly appreciated.

Salary is undoubtedly interesting also for the most qualified applicants. Based in Milan, the candidate should be willing to travel frequently abroad, at least for the first few years.

Candidates are requested to write enclosing a complete curriculum vitae quoting S/253. All applications will be treated in strictest confidence and will receive a reply within 45 days.

GEA - Corso Porta Nuova, 3 - 20121 Milano (Italy)

ACCOUNTANTS, SOLICITORS AND FINANCIAL ADVISERS

Chouartons Tax Sheltered Investment Department can provide your clients with a professional and responsible approach to container leasing. Our comprehensive report on the commercial and tax considerations of container leasing is available to all professional advisers on request.

For details ring John Lowe. 061-928 9011 or write to:

C. PCHOUARTON SONS & PARTNERS LTD. Ashley House, 30 Ashley Road, Altrincham, Cheshire. WA14 2DW.

PROFITABLY MANAGED COMMODITY ACCOUNTS DOCUMENTED SUCCESS IN COMMODITY TRADING PROGRAM. Send for 1st quarter results and information on Dennis Turner computer managed commodity accounts.

HOTEL DEVELOPMENT. Approx. 4 acres. Lakeside hotel and conference centre site in the most beautiful tourist area on the edge of Snowdonia National Park. Outright sale or development participation.

PHONE-MATE. America's best selling Telephone Answerers for world wide use. Models from £145-£450.

GOLA FRANCHISE USA. No. 1 Cola Regional Franchise in U.S.A. Earns 10% after taxes. Purchase price \$99,000,000.

IBM ELECTRIC TYPEWRITERS. Factory reconditioned and guaranteed by IBM. Buy, save up to 30%. Lease 3 years from under £5 weekly.

INVESTMENT COMPANY. with new proven financial product is interested in expanding distribution network. UK, Europe, South America.

LIMITED COMPANIES FORMED BY EXPERTS FOR 278 INCLUSIVE READY MADE 283 COMPANY SEARCHES EXPRESS CO. REGISTRATIONS LTD.

WANT TO SELL IN FRANCE? We can provide extensive services: Desk and Market Research, Advice and Contracts on distribution and all problems concerning advertising and promotional campaigns.

ENGLISH BUSINESSMAN. as a proven working overseas with extensive knowledge of middle-east markets seeks business interest either to purchase outright or with a view to Partnership.

BLOCK DISCOUNTING FACILITIES REQUIRED FOR 1) Credit Sale 2) Hire purchase 3) Leasing agreements

AN EXPERIENCED qualified timber trader familiar with the Malaysian market wishes to offer services to any timber merchant or agent of relevant arrangement in West Malaysia.

ITALY. Executive regularly visiting can undertake commissions. Box G.3818, Financial Times, 10, Cannon Street, EC4P 4BY.

SEEKING BANK GUARANTEES FOR PROJECT IN LIBYA BETONASFALT CONSTRUCTION COMPANY LTD.

MUELLER STRASSE 1/1 8000 MUNICH 5 WEST GERMANY TELEX 523601 BETAS D

DOUBLE YOUR AFTER TAX INCOME. From privately held COMMERCIAL & INDUSTRIAL PROPERTY. It is now possible for private investors to REDUCE THE TAX BURDEN from 98% to less than 40%

Special arrangements have been made with a substantial financial institution for clients with property holdings of £250,000-£2 million. Any existing mortgages can be renegotiated retaining full tax relief against rental income.

Managing Director (Ref. P) Ackrill, Carr & Partners Limited, Tricorn House, Five Ways, Birmingham B16 8TP

★ 15 YEAR MORTGAGES ★ 12% INTEREST FIXED ★ Up to 75% of Valuation ★ Commercial and Industrial Mortgages for owner occupation and investment ★ Quick decision. Please phone or write to: S. A. Parnes

BONDED STORAGE. 30,000 sq. ft. Bonding licence expected shortly. Security excellent. Constant temperature 48-50°F. Full handling facilities available, also distribution. Location—North Midlands.

ARE YOU FINANCING YOUR CUSTOMERS? Then obtain details of our Factoring and Invoice Discounting Services. ARBOTHNOT FACTORS LTD. Breeds Place, Hastings TN34 3AB

STOCKBROKING. Three members producing over £50,000 each between them, mainly private client but with useful institutional business would like to hear from a London small private client firm.

GREMIMO LTD. Established Belgium financial firm, seeks contact with English based establishments who are interested in participations with Belgium existing firms.

LARGE LIMITED COMPANY. Invites enquiries and quotes an exceptional value for money lines in the domestic field, all the better should they be of origin lines, large quantities preferred but not essential.

START A SMALL BUSINESS AND MAKE 20% TAX FREE EVERY YEAR. all in your spare time—not too busy? Send for free copy of the Leasing Report to find out how.

THE LEASING REPORT. 42k New Broad Street, London, EC2

MEDIUM TERM FINANCE AVAILABLE. for private individuals and Companies for sound propositions, on a telephone for further information to secured basis. £5,000 upwards.

CITY FINANCE GROUP. 9 The Avenue, Lincoln (0522) 37833/4

FOR SALE FRANCE SUD-PERIGORD (Lot et Garonne) HOTEL-RESTAURANT EVERY COMFORT. Recently constructed—style of the region. Perfect condition. New equipment. Large garden. Three dining-rooms (150 to 200 people), 21 rooms with private bathrooms.

Finance for Growing Companies

If you are a shareholder in an established and growing company and you, or your company require between £50,000 and £5,000,000 for any purpose, ring David Wills, Charterhouse Development.

CHARTERHOUSE. Charterhouse Development Limited, 1 Paternoster Row, St. Pauls, London EC4M 7DH. Telephone 01-248 3999. A member of The Charterhouse Group

BUSINESSES FOR SALE

COLD READING ENGINEERING BUSINESS FOR SALE. Situated in the West Midlands within easy reach of the Motorway network. Well equipped modern factory. Annual turnover approximately £400,000 per annum.

WOLVERHAMPTON OLD ESTABLISHED AND HIGHLY PROFITABLE MILL FURNISHINGS STOCKISTS AND BELTING FIRM FOR SALE. As a result of compulsory acquisition the opportunity arises to acquire the entire shareholding.

FOR SALE. Company based in the North West distributing rubber hose and tanker equipment. A good profit margin is enjoyed on a turnover of £650,000 p.a.

BOLTON HEAVY ENGINEERING COMPANY. Good profits, prime motorway site and modern buildings. Directors retiring.

FOR SALE. CONTROL AND SWITCHGEAR DESIGNER AND MANUFACTURER. Well established, modern long-leased premises. Sales over £200,000. Large order book. Strong management. Skilled workforce.

SALES AGENTS in technical/industrial fields offer services to selected companies. Please write with proposals to: Box G3819, Financial Times, 10, Cannon Street, EC4P 4BY.

BUSINESSES WANTED

CAPITAL TAX LOSSES. A private property and investment group wishes to acquire companies with realised capital losses of between £100,000 and £500,000.

PRECISION ENGINEERING COMPANY. wanted by British Group seeking to improve engineering support to its manufacturing subsidiaries.

FOUNDATION GARMENTS. WANTED—A company manufacturing and distributing brassieres and foundation garments, with well-known branded products or distributing to multiples. A strong sales organisation required.

NATIONAL STORAGE DISTRIBUTION COMPANY. (privately owned) seeks to expand by the acquisition of other companies in the same industry.

AGRICULTURAL AND INDUSTRIAL ENGINEERS. Substantial firm of agricultural and industrial engineers with ample capital available is interested in acquiring similar business East of a few new frontiers to class motor or might be interested in a major holding. Please write to: Box G3819, Financial Times, 10, Cannon Street, EC4P 4BY.

Handwritten signature or mark at the bottom of the page.

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

Here comes America's \$2m man

Arnold Kransdorff on the company which is hoping to capture a sizeable share of the Do-it-Yourself market
One man's daunting DIY expansion target

PREPARE TO eat your hearts out. You remember the recent battle in the U.S. for the first executive to earn more than \$1m in a year? Well now according to a survey of some top paid U.S. executives in the American magazine Business Week, David Mahoney, chairman of Norton Simon, the giant consumer product group, received a total remuneration of \$2,037m last year—just under \$1m.

IN TEN years David Quayle has turned a fledgling Do-it-Yourself business into an operation with a £14m-a-year turnover and next week he plans to sell 25 per cent of his company—B and Q (Retail)—to the public.

company that provides the island of Guernsey with its town gas supply and which also has interests in DIY and plumbing services. Additional incentives for employees include a profit-sharing scheme which has in the past topped up pay packets by up to 16 per cent, an annual bonus of three weeks' wages, four weeks holiday per year, double pay for overtime and a 20 per cent staff discount scheme.



David Quayle—planning to sell 25 per cent of his company to the public.

England and Wales and operates through two associated companies in the Channel Islands—Thorne Supplies (21 per cent owned) and John Le Sueur (H and G), which is 80 per cent owned by Thorne.

almost £1m from sales of more than £14m. The offer will probably be launched on a prices/earnings ratio of just over 10. Mr. Quayle is quite clear about why he wants to go public. He wants to see the fruits of his labour—in hard cash. He also says it will be easier to raise money; and "a public covenant holds more weight in getting premises."

The survey lists 13 executives in the U.S. now earning over \$1m a year, two of whom are from Ford and two from Boeing. The motor industry leads the field with six of the 25 highest paid executives listed, working either for Ford or General Motors, says the magazine. The largest component of David Mahoney's \$2m was a payment of \$1.12m from stock appreciation rights—these are payments for an increase in the price of a company's stock and are in lieu of exercising a stock option. Norton Simon's profits were \$116m on sales of \$2.4bn. The new president of International Harvester, Archie R. McCardell, came second with earnings of \$1,907m in spite of his fervour in slashing IH's payroll, notes Business Week.

Mr. Quayle attributes this expansion partly to choosing sites with adjacent and free parking facilities, and to offering customers a comprehensive range of merchandise at discounted prices. His average store size is 16,000 sq ft, significantly larger than other DIY retailers, most of which carry only specialised or limited stocks.

Another crucial element, according to Mr. Quayle, is to "involve" the workforce and provide them with an incentive to expand the business. One way of doing this is to be reasonably open-handed—you get a damned sight further by sharing things," he states with conviction. This generosity has left him with a 29 per cent stake (albeit the largest single share) in B and Q, with his nine senior executives holding between them 53 per cent.

with adjacent car parking facilities. He admits that ideal sites are difficult to find, but says that to achieve the target each of the six regional managing directors will have to open "only" two out-of-town Supercentres of 20,000 sq ft a year or, say, three slightly smaller stores. New stores are expected to achieve sales of at least £45 per sq ft per year. This, too, looks extremely ambitious as existing outlets only produce sales of just over £35 per sq ft while Home Charm, for example, with an average store size of 8,500 sq ft and located mainly in the inner city areas, achieves around £42 per sq ft.

of the expansion could be financed out of cash flow but it is difficult to see how the company will be able to maintain the momentum for very long on existing borrowing facilities of only £2.25m. But Mr. Quayle exudes confidence, pointing to his track record. B and Q was started as a partnership in 1968 between Mr. Quayle and Mr. Richard Block, his brother-in-law, who, with Mr. Quayle's wife, guaranteed a £12,000 overdraft from Lloyds Bank with some family-held shares.

annual profits of £25,000. Then, with expansion in mind, B and Q obtained a £100,000 secured loan from Sopress, the investment company of Southern Newspapers. Sopress, which aims to make many of its investments in the South of England, subsequently topped this up the following year by a further £150,000. This finance, along with cash generated from trading operations, enabled the company to open another 11 stores (con-verted from cinemas and car showrooms) over the next four years, bringing total selling space to 183,000 sq ft. By the end of 1977/78 profits had grown to £394,000 on sales of £8.16m.

Most sales are on a cash basis and, as a result, the group has relatively large liquid resources at any one time. An arrangement with about six City institutions enables the company secretary to deal in the short-term money market—this usually involves sums of up to £200,000 but on some occasions B and Q has put out up to £500,000 on deposit for two-three-week periods. Selling prices are established centrally but individual store managers are given the discretion to make adjustments according to local conditions. Purchase orders are generally made at store level and 'all deliveries from suppliers are made direct to the individual stores. This eliminates the cost of warehousing and inter-shop transportation.

Another deed For the moment the board has drawn up a trust deed which provides for the company secretary and an outside solicitor to hold the shares in trust for the employees. But another deed must be drawn up within a year—this time by the employees themselves through their elected representatives, to provide for nine trustees, six elected by the employees and three to be nominated by the board. Despite the share trust and other conditions of employment, staff turnover ironically remains in line with the national average. The company says this is probably due to the fact that most of the employees are relatively young and reluctant to stay in one place for very long. About half of the employees are under the age of 25, with half of these under 18. Around 52 per cent of the staff work part-time; the stores are open up to 11 hours a day for six days a week. All this notwithstanding, B and Q is riding high on a general DIY bandwagon that shows no sign of slowing down. Further expansion should not be too difficult to achieve but it remains to be seen whether the company can live up to the vision of chairman Quayle.

Incentives

Another crucial element, according to Mr. Quayle, is to "involve" the workforce and provide them with an incentive to expand the business. One way of doing this is to be reasonably open-handed—you get a damned sight further by sharing things," he states with conviction. This generosity has left him with a 29 per cent stake (albeit the largest single share) in B and Q, with his nine senior executives holding between them 53 per cent.

According to Mr. Quayle, this provided the necessary incentive for growth and B and Q now stands among such companies as Home Charm, LCP Holdings (now part of W. H. Smith), Kyles, Status Discount, Caledonian Holdings (a subsidiary of Comet Radiovision Services), Marley, and A. G. Stanley. Like many idealists, Mr. Quayle is an optimist. He passionately believes that his formula will enable him eventually to grab a tenth of the total DIY market estimated at more than £1.5bn.

To do so, he plans to expand at the rate of 250,000 sq ft a year, slightly more than the 214,000 sq ft achieved in the last financial year to January, 1979, when 10 further stores were opened. This is clearly a daunting objective, not only in view of the strain it will put on managerial and financial resources but also because of the shortage of suitable premises

Staff trust

Mr. Block subsequently left the company to live in the Channel Islands (where he became a director of Thorne) and it was then that Mr. Quayle decided to buy some of his partner's shares on behalf of the employees. These have subsequently been incorporated in the newly constituted staff trust.

For the first six years the company operated entirely on bank overdraft facilities and by 1977/78 it was running four Supercentres with a floor area of 44,800 sq ft and making

Business courses

Financial Management for the Non-Financial Executive, London, July 9-20. Fee: £540. Details from Financial Times, Conference Organisation, Bracken House, 10, Cannon Street, London EC4P 4BY. Advanced Management Programme, Fontainebleau, France, July 1-27. Fee: £7,000. Details from Administrative Director, Continuing Education, INSEAD, 77305 Fontainebleau Cedex, France. Management of Research, Brunel University, Uxbridge, July 2-13. Fee: £550. Details from Management Programme, Brunel University, Uxbridge, Middlesex, UBS 3PE. 1979 Micro-Computer Show Incorporating the DIY Computer Fair, London, July 5-7. Details from Online Conferences, Cleveland Road, Uxbridge, UBS 2DD. Trade Union View of Industrial Relations, Henley, July 8-13. Details from The Administrative Staff College, Greenlands, Henley-on-Thames, Oxfordshire, RG9 3AU.

The Managerial Implications of the Microprocessor, Bradford, July 9-11. Fee: £110. Details from University of Bradford Management Centre, Heaton Mount, Keighley Road, Bradford, West Yorkshire DB9 4JU. Understanding Japan, London, June 11. Japanese Production Management, London, June 12. Study Mission to Japan, September 29-October 9. Fee: £75 (plus VAT) single day, £130 (plus VAT) both days, £1,580 (approximately) Study Mission. Details from British Institute of Management, Conference Department, Management House, Parker Street, London WC2B 5PT. Successful Negotiating—Strategies and Performance, London, July 10-11. Brussels, July 12-13. Details from AMR International, 6-10, Frederick Close, Stanhope Place, London W2 2HD.

VIDEO CASSETTE SYSTEMS FOR CORPORATE COMMUNICATIONS AND TRAINING. A+V. Video equipment in all formats for sale and hire. Call Norman Foley Audio-Video Ltd., 48 Charlotte Street, London W1P 1LX. 01-580 7161.

PHILIPS Business Equipment. Image of a Philips dictation machine.

Get your dictation on the dot with Philips 300 range.

Now a lot more letters are going to catch the post a day earlier. A lot more top men are going to get their executives' reports on time. There is going to be a lot less "aggro" between those who dictate the letters and reports and those who have to transcribe and type them. All thanks to the rows of dots on Philips new Mini-cassette 2. These are the rows of dots that make this new cassette and the Philips 300 Range the biggest advance in dictation/transcription equipment since Philips first introduced the Mini-cassette. It is built-in indexing that makes this such a great advance in time-saving efficiency. No scraps of paper to remember, but an index that's made with the recording and re-usable as often as the tape itself. Press a button on your 300 Range microphone and you place the dots which tell the transcriber where each piece of dictation starts and finishes. Another press and another row of dots indicates that there's a special instruction or message coming up. When the Mini-cassette 2 is used with top-of-the-range 303 dictation/transcription machine or the 304 transcriber, there's electronic as well as visual indication, with automatic place-finding. Mark and Find is only one of the new ways the 300 range will add to the cost-efficiency in your office. Fill and post the coupon for details... today. Simply years ahead.



Please send me more information about your range of business equipment. Name: Address: To: Philips Electrical Ltd Business Equipment Division, Arundel Great Court, 8 Arundel Street, London WC2R 3DT.

When your business is going places... Image of a boat on water. Text: You need a business plan... with a professional business plan... you can... with a professional business plan... you can... with a professional business plan... you can...

GOLDEN ARROW (1929) IN 1952. TRAINS DE LUXE ENGLISH EDITION BY GEORGE BEHREND £16.00 \$32 + Postage Offer Closes 30th May. Leaflet from JERSEY ARTISTS, ST. MARTIN, JERSEY, C.I. (VIA GREAT BRITAIN) TEL: INT -44-534-52816 7 DAYS PER WEEK.

Private Placement May 15, 1979 THE NIPPON HOUSING LOAN CO., LTD. Tokyo, Japan DM 20,000,000 6 3/4% Bearer Bonds of 1979/1984 guaranteed by THE SANWA BANK, LIMITED Osaka, Japan Bayerische Vereinsbank Sanwa Bank (Underwriters) Limited Baring Brothers & Co., Limited Berliner Handels- und Frankfurter Bank Crédit Lyonnais Swiss Bank Corporation (Overseas) Limited

THE ARTS

Anthony D'Offay/Anthony Stokes

David Jones and Fay Godwin

by WILLIAM PACKER

Convenience is a most persuasive agent in critical and historical study, and the great artist who happens to be also eccentric or reclusive, and hard to accommodate within the regular professional apparatus, is also likely to find himself quite simply pushed to one side by the opinion of the generality, and greeted with an apologetic embarrassment when he is recognised at all. His work, when it is shown or read or heard will be enjoyed, no doubt, but given a heavily qualified reception, full of excuses and special pleadings, and its terms and circumstances will be misread, the nature of its ambition misunderstood, the achievement itself ignored. The moment of rediscovery and reappraisal will



Girl in a Welsh Landscape, by David Jones

come at last, of course, with its attendant superlatives and exagérations and recantations. "I told you so." "We knew all along." and "My goodness, look what we've found in the cellar!" But the work is the same as it ever was, the artist himself probably beyond all caring. The David Jones revival has been under way for some years now, quite rightly so, and those involved both on the literary and the visual sides are to be commended for their initiatives, but it is still hard to see how his reputation came to need the kiss of life in the first place; his poetry commanded the respect of his most distinguished peers from the moment "In Parenthesis" was published, his critical writings

have consistently enjoyed serious consideration, and among his paintings, drawings and inscriptions we find some of the most exquisitely refined, and beautiful images to be made for a century past. And yet even now, five years after his death, it is not entirely clear that he is given his due, for the natural modesty of the painter, which allows his real strength and ambition, isolated in museums and galleries, the densely resonant and suggestive brew of images and association is inclined to give off its virtue in a cloud of charming obscurity, while literary study, with fine exclusivity, barely allows the graphic work to be more than mere incidental illustration to the serious business of the poetry, let alone an equal and parallel achievement. With narrative and symbol disregarded, we are left with a quirky water-colourist with a pretty technique. But David Jones happened to be a great artist, and of a most singular kind standing in direct line to William Blake. And as with Blake, his work is all of a piece, the painting to more to be divorced from the writing than is possible with his great predecessor. He is more archaeological than mystical, more cultural scholar than visionary, more orthodox in his religion perhaps, but he is fully worthy nevertheless to stand beside Blake as an epic poet, and really he is the better painter and draughtsman of the two: large and not unchallengeable claims to make, but not unreasonable. The point is that the writing needs the painting to make the work whole. Both men conjure up for us a complete and credible mythology which lives in the mind visually, and for Jones the particular graphic image embodying more than the word alone ever can the mysterious but unmistakable correspondences sign and suggestion, figure and the landscape itself, the sense of place and the uses of time. Even in the most straightforward of the landscapes, the apple trees in the meadow below, the hills above the hillside beyond, the work, every mark, is instinct with the natural, historic ritual of the turning year. This is ancient and heady stuff, and Jones's achievement is that he

goes far beyond simple Celtic antiquarianism and romance to place his work squarely on the common, though densely overlaid cultural ground of all the ancient peoples of these islands, religious, domestic martial and celebratory.

The exhibition now at Anthony D'Offay (until June 2), of work made available by the David Jones Trustees, concentrates less on the specifically significant imagery and subjects, though there is among other things a small, splendid drawing of the Roman Wolf, The Mother of The West, than on the landscapes and still-lives, of which there are several magnificent examples. They may be taken quite by themselves, of course, but significance must inevitably creep in, the flower-pieces especially suggestive, celebratory offerings with every cup and vase a chalice. This little exhibition needs no further recommendation, save only to say that it should not be missed. The Tate Gallery, incidentally, in its inaugural hang of the modern collection, has filled an entire wall with his work, which makes a happy pendant to the show.

Across London, at Anthony Stokes in Langham Court, off Long Acre (until June 15), words and images are also seen to come together, though this time not from the same hand but in collaboration. "The Remains of Elmet," soon to be published by Faber and Faber, consists of the work of two artists, Fay Godwin the photographer, and Ted Hughes, the poet. Hughes has known the Calder Valley, which was the last corner of the ancient Celtic kingdom of Elmet, all his life, and has been watching the slow collapse of its industry, and the drift away of population that have accelerated so since the war.

These poems of the past few years reflect his regretful concern; and they are matched with an extraordinary elegiac grace by Miss Godwin's photographs of that emptying and desolate landscape, derelict farms, old canals, and the ancient stone paths across the hills. She is emerging as a true original, a remarkable landscape photographer, and an important contemporary artist. Her work on this project fills the gallery splendidly.

Metropolitan Opera

Carlos and Dutchman

by ANDREW PORTER

The last two productions of the Met season were of *Don Carlos* and *The Flying Dutchman*. *Carlos* was originally announced in the original language and with Ponnelle as producer; but Ponnelle's ideas, it seems, were pronounced impossibly expensive (he took them to Hamburg), and the singers once again preferred to do the piece in the bad old Italian translation that they know. James Levine conducted, very well. He had insisted on an uncut 1886 text—even at Covent Garden we have seldom, if ever, heard all three Elizabeth-Carlos duets complete, while at the ENO whole verses ofarias disappear—and he justified his decision in a later translation that they know. James Levine conducted, very well. He had insisted on an uncut 1886 text—even at Covent Garden we have seldom, if ever, heard all three Elizabeth-Carlos duets complete, while at the ENO whole verses ofarias disappear—and he justified his decision in a later translation that they know.

The show was neither as handsome nor as handsomely sung as at Salzburg or at La Scala, but it was possibly closer in spirit to the long, serious, and elevating drama that Verdi conceived. John Dexter produced, apparently in full knowledge of Verdi's production book; sometimes he actually improved on it. But he missed the end: neither monk nor Emperor appeared; a voice was heard, and Carlos stumbled through the tomb gates.

The main weakness was scenic. There was no splendour, no grandeur of scale. And no variety, for instead of the scenes of varying depth, mirroring the form of the work, David Repa produced a rectangular platform, variously decked, and flanked by two unattractive plywood towers. Verdi's three central acts are built of a shallow scene followed by a deep one, and in the 19th century the scene changes were made on open stage. Abbado has declared that a study of Verdi's stage-plans has helped him to understand his musical intentions. The *Met Aida*, *Prophète*, *Rigoletto*, and now *Carlos* have all been dulled by monotonous unit-set staging. The lighting, as so often at the house, was primitive: follow-spots tagged after the singers.

Renata Scotti's Elizabeth was outstanding. Some found it mannered (like her Florence Norma, it divided the critics), but I thought it marked by an ardent, dedicated, and acted in a manner that made not only Elizabeth's character complete but those of Carlos, Philip, and Eboli more vivid. Carlos was Giuseppe Giacomini; his tone was strong and well-filled, his interpretation wooden. Marilyn Horne's Eboli was too massive, too majestic in conception. Eboli is described as "very elegant, frivolous, capricious, and readily excitable—a high-born cousin of Preziosilla, not a sister to Amneris. Horne transposed the "O don fatal" down a third, to F, and it became heavy. She claimed that Verdi originally wrote the air in that key; he didn't.

Sherrill Milns's Posa and Nicolai Ghiaurov's Philip are familiar—both big-voiced, and



John Vickers and Christa Ludwig in Parsifal

sometimes splendid in a generalised way. Neither of them was profound or subtle. John Morris was an incisive Inquisitor, and then the Met's bass division ran out: a weak Charles V (John Cheek) and unnamed, inadequate Flemish deputies drawn from the chorus. In 1867, everyone was named—even the two supers who support the Inquisitor—and that seems to symbolise Verdi's insistence that everyone concerned in *Carlos* has a contribution to make.

The *Dutchman* production was by Ponnelle and a horror. San Francisco saw it in 1975; it should have been left there. The producer wrote: "I wanted to tell the story on a different level than the original legend, so I decided to turn the entire opera into a dream of the Steersman." To the accompaniment of Wagner's score (which, in the composer's words, enshrines a myth "in which a primal trait of human nature speaks out with heart-thrilling force... the longing for rest amid the storms of life"), Ponnelle staged the story of an hysterical, sex-starved little sailor dreaming of the boss's daughter. We didn't leave the deck of the steamer. A hint of red sails in the backcloth suggested the *Dutchman*'s ship, and shrouds came down with corpses dangling in them. The helm doubled as a giant spinning wheel. The Steersman doubled as Erik. No picture: the Dutch-

man himself stood there, till Mary closed a door on him—which destroyed the effect of his later entrance, a thrilling moment in every other production I've seen.

In Ponnelle's principal role, William Lewis was very efficient. In Wagner's principal role, José van Dam sang with great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as Senta; she was not very good to start with—unsteady in the lower ranges, and strident in the higher, with mushy words—but in the big duet the sound began to flow more evenly. Paul Plishka was a capable Daland. Levine seemed to be doing his best to reconcile Ponnelle's drama and Wagner's great beauty of tone—lyrical, pure, not heroic but excellently audible. Carol Neblett made her *Met* debut as S

FINANCIAL TIMES

REACKEN HOUSE, CANNON STREET, LONDON EC4P 4DT

Telephone: Financial, London 754. Telex: 532612, 532627

Telephone: 01-242 2880

Tuesday May 15 1979

Policing the policeman

IT HAS TAKEN four years for the two inspectors appointed by the Department of Trade to reconstruct the take-over of Grendon Securities—a company which the property crash of 1974 rendered valueless—by the interests of Mr. Christopher Selmes, whose career as a British financier subsequently ended.

Their findings make excellent reading, but they confirm, rather than reveal, the spirit of the City in the early seventies. Other and bigger business catastrophes—Walker, the secondary banking crisis—have already showed up the unsound business judgment in those days and have shown, more importantly, how some of London's most eminent institutions were swept up in this rashness.

The criticism

The eye-catching thing about this report is criticism it makes of the City's take-over panels which had a leading role to play in the story. Mr. Selmes' take-over of Grendon was made possible by the decision of the Grendon chairman, the Duke of St. Albans, and of another director Mr. John Bishop, to sell their Grendon shareholdings. The Panel looked into these sales to see whether, under the take-over code, they had undermined the position of other shareholders in Grendon. The report makes quite clear the inspectors' feeling that the Panel was insufficiently critical of the dealings of these two directors and did not do enough to reverse the consequences of their actions. They suggest that the Panel worked rather reluctantly, that it did not call enough witnesses, and that the way the Panel conducted its enquiry made it easier for the Duke and his associates to "conspire to lie to the Panel."

The inspectors also criticise the refusal of the Panel to make the transcripts of its enquiries available to them which they feel would have been of great assistance to their investigations. The Panel has subsequently explained that it accepts evidence from witnesses on the understanding that such information will not be made available to others without the consent of the witnesses. This consent was not forthcoming, and the DCT inspectors apparently made no move to gain access to it via the courts.

Pushing up the yen

THE JAPANESE economy and Japan's balance of payments are on a long term reading much healthier than the continuing weakness of the yen would suggest. On Friday the Japanese authorities announced their third set of measures in less than three months to bolster the currency. The effect of the new package is to re-impose hurdles to the inflow of short term and long term capital into Tokyo which have become increasingly anomalous at a time when the government wants to attract foreign funds to help reduce the continuing deficit on the overall balance of payments.

This follows sustained intervention by the Bank of Japan since February in support of the yen and the raising of the official discount rate. But the new package seems as yet to have made little impact on the market's nervousness. The yen after strengthening sharply from Friday's close of 215 to the dollar today in early trading in Tokyo fell back to end the day at 218.5. This still leaves the currency undervalued in the belief of both the Japanese Government and the business community.

Causes

There are several reasons why the worries of 1977 over a sharply appreciating yen have turned into this year's worries that it has depreciated too far. The root of them lie in the turnaround in the overall balance of payments and the increase of Japan's domestic inflation rate. The balance of payments moved into overall deficit in the last quarter of last year (and has stayed that way) as a result of large capital outflows and the decline in volume terms of Japanese exports. In March the current account balance was in the red for the first time in three years.

The wholesale price index also bottomed out in October last year and has been climbing since with a rise of 1.7 per cent in April alone. The main causes of this accelerating trend have been rising commodity and oil prices and the depreciation of the yen itself which has raised Japan's import costs. The weakness of the yen has been further exacerbated by the ill-judged

PROBLEMS FACING THE TORY AXE-WIELDERS

The growth and growth of industry aid schemes

DURING the past few years companies have been able to turn to a rapidly increasing number of schemes run by the Government to encourage them to employ more people, to modernise their factories, or to accelerate their investment programmes. Hand-outs of £1m or more have gone to some large companies to persuade them not to make people redundant while Ford Motor has been allocated £150m, most for the Bridgend engine plant, and Hoffman La Roche has been enticed into the UK with £45m for a £140m vitamin C plant in Ayrshire.

Some of this money is allocated automatically in the country's assisted areas while the rest is paid selectively after vetting by Whitehall civil servants or their equivalents in agencies such as the Manpower Services Commission. There is a total public spending budget of £3bn a year for all the Government's industry, trade and employment activities, and it is estimated that the Industry Department alone has paid out £3bn over the past five years through aid schemes aimed at boosting employment and industrial efficiency.

Now the Conservative Government has determined that the bonanza is over, as will probably be indicated in today's Queen's Speech and next month's Budget. No detailed policies about how to cut the schemes, however, have yet been adopted by Ministers and promises of aid already made, plus the problems of high unemployment, will prevent any widespread cancellations. Nevertheless, there will be changes. Employment schemes could be trimmed and some of Labour's plans could be abandoned. There will also be a close look at automatic regional aid where substantial savings could be made. It is as some Ministers favour the idea of the country's assisted areas were reduced. At present these areas cover 60 per cent of the country and 40 per cent of the working population. Selective industrial aid will also be tapered off as schemes expire till there is little left, although the achievement of such a target could take the full life-time of the Government but some plans run through to 1984.

Basically the mushrooming of aid has stemmed from two sources. First, ironically, it has been based on the last Conservative Government's 1972 Industry Act which came into being with the Health Government's "U" turn on lame ducks and industrial intervention. Secondly, there are employment schemes introduced by Labour from 1975 onwards as unemployment soared above 1m and threatened union co-operation with the then social contract.

The largest amounts paid out (as the accompanying tables show) were under the 1972 Act and especially through regional development grants (known as RDGs) which are now rising from an annual rate

of £400m to some £450m. RDGs are paid irrespective of whether jobs are created, and generally provide 20 to 22 per cent grants; half of Ford's £150m came from this source.

They could be cut by reducing either the percentage allowed or the types of investment covered — or the size of the assisted areas could be reduced. Cutting back on the areas would also help to reduce money paid out for regional job creating schemes under the 1972 Act's Section 7 selective aid. This is now running at some £50m a year and is often criticised because of the cost per job involved. Current estimates suggest that a total of 325,000 jobs have been created since 1972 and that the State is now paying £1,200 to £1,500 for each job.

Next there is Section 8 of the Act which was extensively developed by the last Government, enthusiastically encouraged by Industry Department civil servants who juggle the different aid schemes to produce complex aid packages for individual projects.

'Lame duck' help

First there is general "lame duck" help to the motor, shipbuilding and other industries as well as to other problem cases which are not located in the assisted areas and so cannot be absorbed in the general regional hand-outs. The main growth however has been in special schemes designed for individual sectors of industry and, more recently, to deal with general problems like the adoption of micro-electronics technology or energy conservation.

The first sectoral scheme was introduced in 1973 by the Conservatives for the textiles industry; and the Labour Government then introduced a further 14 schemes.

There have been two main aims behind these schemes whose areas of application range from poultry production and shoemakers to micro-electronics and foundries. One has been to push aid into clearly identifiable parts of industry where all companies could be treated equally. The second is to encourage counter-cyclical investment during a recession. Generally the schemes have helped, with some hiccups, to encourage investment, although the doubt will always remain about how much they really advanced companies' plans.

A considerable amount of the money allocated to these schemes is already committed, although some schemes are open for applications for another year or so and could be stopped if the Government did not mind withdrawing aid for advanced technological and other developments. On a £70m micro-electronics scheme for example, only £4m has so far been promised and only £300,000 spent while nothing has been

spent and only £5.5m promised on a £55m microchip application scheme.

The biggest of the aid schemes is the £150m Selective Investment Scheme introduced in December 1976 to entice inward investment like the Hoffman La Roche plant and to encourage UK companies to bring forward major investment plans by paying them more than is available under regional aid. This scheme runs out for applications at the end of next month (although only £2.6m of the £150m has actually been spent), and Sir Keith Joseph is likely to abandon a £150m extension planned by Labour. If he does so future major inward investment projects would have to be treated individually if they needed more than the regular regional aid.

While supporters of these different sorts of industrial aid can claim that State funds are being spent on permanent worthwhile projects, employment aid is primarily concerned with reducing the social impact of high unemployment and therefore offers only temporary solutions.

Originally the employment schemes were conceived merely as a one or two year exercise but, with the recession and high unemployment lasting longer than had been expected, they have now been budgeted through to 1984, subject to annual reviews. This year they will involve a total of £500m expenditure by the Department of Employment, whose schemes are aimed at keeping people in jobs, and the Manpower Services Commission which concentrates especially on the problems of young people and retraining.

The most notorious scheme has been the Temporary Employment Subsidy (TES) which is now being run down. It pays companies to delay or cancel redundancies and has led to payouts averaging £88,000 per company but rising to well over £1m for concerns like Courtaulds and ICI. It was taken up in a big way by companies in textiles, clothing and footwear which have accounted for half its expenditure, and it has been generally criticised for subsidising inefficient companies without long term futures.

Eventually it was stopped because the European Commission, under pressure by Irish textile producers and others, said it was leading to unfair competition. It was replaced by the last Government with a new temporary short time working compensation scheme aimed at encouraging employers to put people on short time instead of sacking them. Labour introduced a Bill, which fell with the election, to make this a permanent scheme and budgeted for it to have £200m this year rising to £400m after 1981. The plan, which was copied from German experience, was strongly opposed by the Confederation of British Industry which is ambivalent about many

MAJOR EXAMPLES OF STATE AID TO INDUSTRY

DEPARTMENT OF INDUSTRY AID ADMINISTERED UNDER 1972 INDUSTRY ACT		
Type of aid	1972-74 (Tory Government) £115m spent	1974 to Feb.-March 1979 (Labour Government) £1,704m spent (£400m annual rate since 1976)
Automatic Regional Development Grants for buildings, plant, machinery and works (irrespective of how many jobs involved)	£44m offered	£380m offered of which £23m paid out.
Section 7 selective job-related aid in assisted areas paid as interest relief grants, loans, or removal grants etc.	£395m offered over the two periods including £190m to BL (which also receives NES aid), £22m to Chrysler, and £5m to Meriden co-op.	£270m approx. offered.
General Section 8 aid allocated to individual companies or projects, often as lame-duck rescues, in grants, guarantees, loans, equity	£282m committed	£266m aid available, £73m aid spent out of £242m offered to 2,604 projects costing a total of £1.1bn.
Special aid for the shipbuilding industry	Nil	£100m aid available, £1.4m aid spent out of £11.4m offered to 230 projects costing a total of £75m.
Section 8 Sectoral schemes now closed for applications covering clothing, electronic components, ferrous and non-ferrous foundries, instrumentation, machine tools, paper and board, poultry meat processing, printing and textile machinery, and wool textiles	Nil	£100m aid available, £36.4m spent out of £72.3m offered to 113 projects costing a total of £527m.
Section 8 Sectoral schemes still open for applications covering drop forging, footwear, microelectronics, and red meat slaughterhouses	Nil	£230m aid available, £3m spent out of £99m offered to 916 projects costing a total of £340m.
Section 8 General schemes, called Accelerated Projects, now closed for applications	Nil	
Section 8 General schemes still open for applications including Selective Investment Scheme, product and process development, energy conservation, and micro-processor application*	Nil	

* Funded wholly or in part under Science and Technology Act 1965. † Introduced by the Ministry of Agriculture.

EMPLOYMENT AID ADMINISTERED UNDER THE 1975 EMPLOYMENT PROTECTION, 1978 EMPLOYMENT SUBSIDIES, AND OTHER ACTS

Type of Aid	People helped or jobs created	Expenditure (generally to Feb.-March 1979)
Schemes run by the Department of Employment:		
Temporary Employment Subsidy (TES): Started Aug. 1975 and closed for applications this March. Payments continue for another year	512,000 (70,000 still covered)	£402m paid out of £450m budget.
Short Time Working Compensation Scheme: Started May 1978 for clothing, textile and footwear industries to succeed TES	12,000 so far	£1m so far.
Temporary Short Time Working Compensation Scheme: General successor to TES	Estimated 55,000 at peak	Estimated £75m a year.
Small Firms Employment Subsidy: Started July 1977 and runs till next March	45,000 so far	£14m so far.
Job Release Scheme: Early retirement aid started Jan. 1977	49,000 so far	£39m so far.
Adult Employment Subsidy: Experimental scheme on Merseyside, Tyne and Wear	800 people	Less than £1m.
Youth Employment and School Leavers' Subsidies: Ran from 1975-78	77,000	£13m.
Schemes run by the Manpower Services Commission:		
Job Creation Programme: Ran from 1975 to 1978	210,000	£187m.
Youth Opportunities Programme: Started Sept. 1978 and budgeted through to 1983. Preceded by Work Experience Programme 1976-78	180,000 so far	£37m so far
Community Industry: Started 1972	24,000 so far	£30m.
Special Temporary Employment Programme: Started in April 1978	12,000 helped	£11m so far.
Various training courses for young people and supported places in industry	300,000 so far	£143m so far.

The object of the schemes is to have some impact on the fringe of the problem of unemployment. It is estimated that 250,000 people are being helped at the moment, which has a net effect of reducing unemployment by about 170,000 to 180,000. The cost per job is put at £1,500. (Like other cost-per-job figures, this is a gross estimate and is considerably reduced when the cost of an unemployed person's social security payments and loss of tax contributions are included.) The reasons why the Government wants to cut back all these different sorts of industrial aid is that it does not believe either in State intervention in industry or in featherbedding troubled companies. Even more urgently, it also needs to cut public spending in order to fund the tax cuts that it believes will liberate industry and make intervention and aid unnecessary. In trying to carry out these plans, however, it is having to trim its ambitions because some companies and regions need State aid, because it could be politically unpalatable to cut spending that would lead directly to an increase in unemployment, and because it will take a long time for tax cuts to affect industrial performance.

MEN AND MATTERS

Rattling yarn from HMSO

The report on the affairs of Christopher Selmes, financial and asset-stripper, was well worth waiting for, even if it did take the two inspectors four years to finish it. About the size of a telephone directory, it has a distinctive style about it, conveyed by the chapter headings: Mr. Phillips' expenses, Lazy Boy and the Turkish project; when Mr. Selmes first met the Duke; Mr. Selmes panics; the departure of Mr. Selmes.

An approach reminiscent of the Waverley novels seems to affect parts of the report, as in the chapter headed: The Duke of St. Alban's Defection in which the reader is prepared for the shocks to come: "We explain how a better offer for the Grendon shares was available from MEPC; how the Duke for reasons personal to himself was deterred, self to Mr. Selmes; how the Duke betrayed the loyal Grendon board and the Grendon shareholders, how the Duke issued a Press statement full of material untruths and how Mr. John Addey happily assisted in the preparation of this statement."

At £7 it beats a lot of other HMSO publications for suspense and readability. Even British citizens working in the EEC headquarters in Brussels will have no vote. Only exceptions to the rigid rule are Foreign Office officials and members of the armed services based on the Continent. But all other EEC nations take a broader view. As the German Embassy in London explained: "Any of our citizens living here, or elsewhere in Europe, need only write to the town hall in the place where they last lived in Germany, and they will be registered."

In his formal complaint, Norman is asking the Strasbourg court to award him "moral damages" of one European



"Probably a Slickert"

Feeling deprived

Campaigning will soon be going on apace amid the European Community citizens living in Britain. Representatives from the Italian Communist Party are among the politicians due over here later this month in search of votes.

This news will only serve to increase the chagrin of Rodric Norman, an engineer living in Belgium and holding a British passport—but having no vote at all in the Euro-elections. There may be apathy in this country, but Norman is so angry at what he calls a "serious deprivation" that he has lodged a complaint against the British Government

Unit of Account. On the telephone I told him that it is the British "first past the post" electoral system which so complicates matters. "It is archaic," he retorted. "At the very least, there should be a special constituency for us Britons living abroad."

Rent-a-child

In New York City the going price for a baby this year is between \$10,000 and \$20,000. But such is the demand that carrier operators may find a leasing arrangement more profitable—bringing returns of up to \$30,000 over five years.

The curious, and often shocking facts of the baby market have emerged in various official reports published in the U.S. over the last few weeks. Lawyers have come out of it all particularly badly. It seems that the business of private placement adoption—typically, couples paying \$10,000 and upwards for healthy white infants—is dominated by attorneys who know the ins and outs of the family courts. The lawyers have also established networks for finding suitable unwanted babies as far away as West Germany. One lawyer admits placing 300 babies over three or four years.

Americans have been even more startled by revelations about the foster care system, which has resulted in some 30,000 children staying in care rather than finding permanent homes. A system has evolved which makes it virtually impossible to wrench a child out of the official foster care system. Almost 100 private agencies find it more profitable to place children in foster homes than with the many couples anxious to adopt them. The cost of this state of affairs to New York taxpayers is about \$300m a year.

Mirror splinters

When Michael Edwardes arrived on the scene, Leyland Mirror—possibly the best

industrial newspaper ever seen in Britain—marked the occasion with the headlines "Help me to do the job." Sadly this was the last encouragement Leyland Mirror was able to offer. The paper, complete with its page three nude, was closed down overnight.

A few months before Edwardes took over, it had won the premier award in British industrial journalism. Another award arrived posthumously. BL concedes that Leyland Mirror was a success: "Unfortunately, the business it was writing about was not a success."

The editor of SP News, Journal of BL's Special Products division, has just been long to collect his award for producing the best newspaper in its class in the annual competition of the British Association of Industrial Editors. Unfortunately, it was made redundant at Christmas and SP News has disappeared in a new wave of "reorganisation."

Awards and closure have had such a close relationship that there is mild consternation at news of another BL design award—this time for one of the four modest eight-page papers, each run by a single journalist, which are all that is left of the group's excursion into journalism.

Sitting ducks

Buxted Poultry has given a new meaning to the old adage about counting your chickens. Its sales director, John Carpenter, yesterday claimed a planned national TV advertising campaign will reach 73.6m households. Not bad, out of a total population of under 60m in Britain.

According to Buxted: "The commercial will reach 83 per cent of households—that's 15.6m—who will see it on average, 4.7 times. That's the equivalent of 73.6m housewives." Simple isn't it?

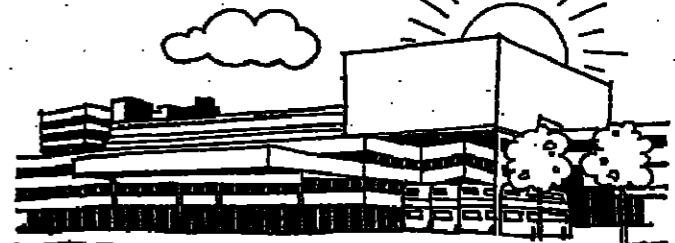
Come to Corby where the growing's good.

If you're looking for a place to re-locate or expand your business, the New Town of Corby has got so much going for you.

Corby is situated in between the motorway junction of the M1 and M6 to the west and the A1 to the east, allowing access to London and Birmingham. The East Coast ports can be reached by major roads.

What's more, Corby is young enough to be vigorous and exciting—with modern factories ready for you to occupy at highly competitive rents. (Our "design and build" service will help you plan your own specification.) But Corby is mature enough, too, to offer well-established housing, schools, shops, public services, leisure activities. And skilled and unskilled labour is readily available.

Many companies have already put down roots in Corby—with success. Why not join them? Our experienced help and advice is at your service.



Corby

For a fully detailed brochure on Corby, contact K.R.C. Jenkin, B.A., F.R.I.C.S., Chief Estates Officer, Corby Development Corporation, 9 Queen's Square, Corby, Northants NN17 1PA, Telephone (053 66) 3535.

Observer

FINANCIAL TIMES SURVEY

Tuesday May 15 1979

WORLD PULP, PAPER AND BOARD

A slow but shaky recovery

By Max Wilkinson

DESPITE THE recent improvements in the pulp and paper market, European and Nordic producers are now launched into a period of turbulence and change from which it is difficult to predict the outcome.

Overcapacity, national protectionism, low or non-existent profits, lack of capital for future development and the shadow of government intervention all have to be seen against the perspective of increasing exports from the U.S. and Canada.

In the southern American States particularly, low wood costs high production volumes and the fall of the dollar have combined to give decisive advantages over Scandinavian and European competitors.

For all these reasons, it would be unwise to fall into the easy assumption that the recent hardening of demand and prices will necessarily signal a return to "normality" and the comfortable growth patterns of the previous two decades.

Perhaps the most important of the uncertainties is the future relationship between the main pulp and paper producers in Scandinavia, North America and Europe, and the fundamental issues of free

Among the key questions facing the pulp and paper industry is the relationship between the main producers in Scandinavia, North America and Europe and the fundamental issues of free trade, competition and tariffs which have begun to emerge. In particular, North American competition in Europe is likely to come under closer scrutiny if the present slow recovery should weaken.

trade, competition and tariffs which have begun to emerge. In simple terms, the question is whether the Nordic and European producers can hope to compete against their competitors in Canada, and more especially in the U.S.

If they cannot compete, are governments prepared to accept the consequence of the closure of less profitable mills and the loss of jobs which will result? Otherwise, what protective measures will the EEC be likely to take on the one hand against North America and perhaps even against the Nordic producers?

In 1973, when the industry was enjoying its last wild fling of prosperity, these sobering questions were little entertained. Some sort of hang-over was expected, of course, but few people dreamed that it would lead as it has, to the edge of bankruptcy. And it was certainly not envisaged that competitive pressures from America would play such an important part in holding down prices and thus forcing many companies, particularly in Scandinavia, to suffer a prolonged haemorrhage of profit.

Although American imports had been slowly gaining ground for some years in newsprint, chemical pulp and kraft liners, the vigour of competition during the last period of severe recession appears to have taken many people by surprise.

Possibly, this was because the industry had been cushioned in the past by a series of cosy relationships between rivals, characterised by free exchanges of the industry's abundant

statistics and several unspoken agreements on the subject of "orderly marketing."

In the past 18 months, a series of investigations by the European Commission into allegations of cartels in the industry have caused a certain amount of anxiety as well as private ribaldry.

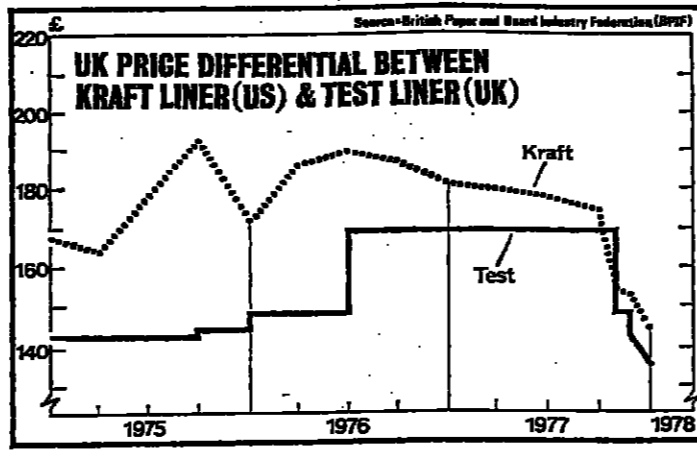
But the reasons for American competition are more fundamental. They stem from the steady progress which has been made in exploiting the abundant and fast growing forests of the southern states of the U.S., where labour is cheap, capital is available on relatively easy terms, and huge economies of scale are possible because of the size of the U.S. market. The fall in the value of the dollar has added to these competitive advantages.

First result

The first result is that American companies can land bleached chemical pulp in Europe at prices which are capable of putting their competitors in Scandinavia out of business.

The initial reaction of the Scandinavians was to try to maintain their prices, but that led to a disastrous loss of market share from about 56 per cent in 1973 to 40 per cent in 1977. Then, in 1977, they tried to recover market share, but at the expense of a continuous loss of profit.

This year, with a slightly improved demand, the Scandinavians have managed to edge the price upwards to \$435 a tonne for bleached kraft pulp from April 1.



Kraft liner is packaging material made from virgin fibre. Test liner is a substitute made largely from wastepaper.

However, the increase is beginning to cause anxiety among European paper makers which fear they will once again be squeezed between high pulp prices and a low selling price for their paper. The Scandinavians, having learned a sharp lesson in 1976 when many of their traditional customers deserted them, in favour of American suppliers, are taking a cautious attitude and tend to make conciliatory noises about the need for an increase in paper prices. However, this is not easily achieved because the fine paper market is still suffering from over capacity.

The availability of cheap wood in the southern states is tending to hold down prices in two other grades: kraft liner

used in the packaging industry and newsprint.

The American producers of kraft liner with an annual output of 15m tonnes can have a major impact on the European market although exports are only 8 to 10 per cent of their total production. From a high point of \$370 a tonne, kraft liner prices tumbled to \$255 by the end of last year in Europe compared with \$215 per tonne in the U.S.

At these levels, the only European producer, Cellulose du Pin in France was in trouble, and moreover the producers of test liner, a competitive product made from waste paper, found that the price differential between their weaker product and the virgin

fibre kraft liners was almost eroded.

An anti-dumping application by the French resulted in the setting of a minimum price by the EEC. This has somewhat alleviated the plight of European producers, but the competitive strength of the U.S. remains, and the strong pressure behind proposals to reduce the tariff from 8 per cent to 6 per cent indicates a continued determination to sell into Europe.

Capacity

The influence of the southern states on the European newsprint market is more indirect, and somewhat uncertain, because consumption of newsprint is expected to increase relatively faster than that of other grades. Anxiety arises from the fact that extra capacity for newsprint is now planned in the U.S., which will add nearly 10 per cent to production in the two years 1980 and 1981.

Analysts Buckmaster and Moore estimate that in the next three years an extra 1.2m tons newsprint capacity will be added in the U.S., much of it in the Southern States; and capacity in Canada will increase by 525,000 tons by mid-1983. The prospect of a substantial increase in the U.S. is creating anxiety among the Canadians which last year exported about three quarters of their 8.8m tons newsprint production to the U.S.

If U.S. demand should fail to keep pace with the increased capacity, the Canadians will

naturally look towards Europe which is their second largest export outlet to which 680,000 tons were shipped last year.

The Canadians are therefore extremely anxious to obtain good terms in 1984 when the present duty free quota arrangements for imports of newsprint into the EEC are likely to be renegotiated.

This question is discussed in more detail in a subsequent article. The basic issue is the extent to which the EEC will be prepared to protect its own and the Scandinavian industry in the event if an unexpected fall in demand should intensify price competition with the Canadians, and the extent to which the North Americans will be allowed to increase their share of the European market without meeting an organised challenge.

Anxiety about the possible disruptive effects of U.S. competition in Europe was made very evident in the last stages of the recent GATT (General Agreement on Trade and Tariff) negotiations, when the American pressure for further concessions on tariffs apparently took the European industry by surprise.

After some very hard negotiations a compromise was reached in which the reductions would be phased in over an extended period of seven years. The most important concession was for kraft liner. Newsprint is effectively duty free because the present quota of 1.5m tonnes is enough to cover almost all the imports from Canada and the Nordic

countries. However, certain rumblings of protectionism have been evident even in this sector during the annual discussions about the quota, which are intended to ensure that all EEC mills can produce at full capacity before additional duty free imports are allowed.

The fear that American imports may permanently depress price levels in Europe is allied to a new series of uncertainties about the relationship between economic growth and demand for the forest industry's products. Throughout the 1950s and 1960s, consumption of paper and board grew at a rate somewhat higher than the growth of the European economies.

This led to a comfortable belief, particularly in Scandinavia, that that ever larger, more efficient machines could be built to achieve economies of scale to satisfy the increased demand. (This expansion, however, led to the closure of many smaller, less efficient mills, particularly in the UK, which was exposed to the full force of duty free competition from its Nordic partners in EFTA.)

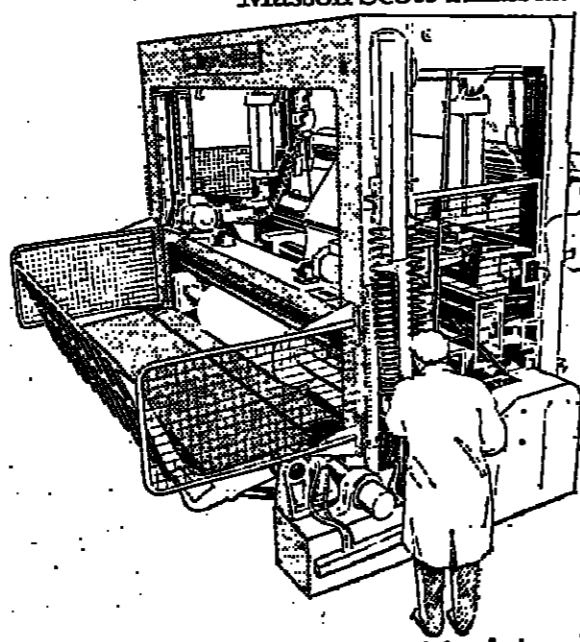
Recently, however, there have been signs that paper and board consumption may be slowing down both in absolute terms and in relation to economic growth. Competition from plastics and other new materials has hit the packaging industry, while the printing and writings sector is just beginning to feel the effect of newer electronic forms of communication and information storage.

Electronic mail, electronic libraries and electronic funds transfer, all still in their infancy, are examples of the new techniques which could reduce demand for paper.

If the trend of consumption does fall even by a few percentage points, the many small and inefficient mills which are still in existence in Europe will feel the effect of competition

CONTINUED ON NEXT PAGE

Masson Scott Thrissell have already converted West Germany, France, the USA and Scandinavia.



converting enquiries into sales - we have an outstanding success record. In the last few months, besides the U.K.,

Masson Scott Thrissell are one of the world's leading manufacturers of paper converting machinery. We're confident that Masson Scott Thrissell winders, sheeters and corrugated board manufacturing plant, are amongst the best obtainable today. And, in the other sort of paper converting too -

we've sold Masson Scott Thrissell equipment into W. Germany, France, Scandinavia, U.S.A., and Africa.

We've shown we have the edge on competition:-

- In advanced technology and the design of our machinery.
- In price.
- In service.
- In deep knowledge of the industry.

And not least because we're part of the world-wide Molins organisation.

Being part of Molins gives us added strength, because it means we benefit in technology, in financial back-up, and in all the subtle international links that make the difference between success or failure in export markets.



Molins Group - main operating centres.



Masson Scott Thrissell Engineering Ltd.

Makers of high technology winders, sheeters and corrugating plant.

Easton Road, Bristol BS5 0HE. Tel. 558201. Telex 449668. A member of the Molins Group.

WORLD PULP, PAPER AND BOARD II

More hope for Nordic companies

THE NORDIC pulp and paper companies are anticipating a badly needed profit recovery this year — but this financial relief has not stilled the forebodings about the industry's domestic operating conditions and the sharpening competition on foreign markets which developed during the slump years of 1977 and 1978.

The financially stronger companies are investing in plant modernisation and in reorganisation of their product mixes towards qualities less exposed to competition from the North American and developing country mills. They are planning more mergers and co-operation agreements.

The weaker companies are looking for state support. The Swedish State has just had to invest over SKr 1bn (\$227m) in new equity capital in the two largest manufacturing concerns run by the forestry owners' co-operatives, SODRA and NCB. Both the financially strong and those tottering on the edge of insolvency are urging their governments to act decisively to contain rises in wage and other costs.

Prices

The increase over the past year from \$310 to \$435 a tonne in the leading price of bleached sulphate pulp means that pulp mills in all three Nordic countries, Finland, Norway and Sweden, should turn in reasonable earnings again this year. The stocks accumulated during 1976 and 1977, when state inventory subsidies encouraged the mills to keep up production and employment after the market had fallen, were almost entirely eliminated last year.

The mills are now operating at much higher capacity and can even contemplate a further rise in pulp prices from the middle of the year. The closure of older mills producing pulp by the sulphite process has been accelerated, partly because of declining demand and partly because of the pollution control regulations imposed in the early part of the decade.

The Nordic producers, however, have yet to regain the share of the West European market which they enjoyed in the early 1970s and it was noteworthy that, for instance, Swedish pulp exports to countries outside Europe,

including Japan, rose relatively faster in 1978 than exports to the traditional European markets.

On the paper and board side, Nordic shipments have been rising steadily since the beginning of 1978 but demand has varied considerably among the different products, some of which have not been able to take the price increases they need to reach adequate profit margins. The market for newsprint and magazine paper has been stable, prices firm and most manufacturers of writing and printing papers have shown fair earnings. Fine paper producers have also experienced stronger demand and better prices.

The latest profit forecast for the Swedish pulp and paper companies suggests that the pre-tax losses of roughly SKr 1bn which the industry suffered in both 1977 and 1978 could be turned into a SKr 2bn profit this year. In Finland, it is hoped that most companies will generate sufficiently large operating profits in 1979 to be able to make full depreciation allowance for the first time in four years.

The Finnish industry is less dependent on market pulp sales than the Swedish, has lower wage costs and has laid off more workers during the recession, so that it is probably obtaining a faster improvement in productivity as output rises. On the other hand the average indebtedness of the Finnish companies is much higher and interest charges make deeper inroads into net profits. Roughly 10 per cent of the sales incomes of the Finnish companies now goes to meet interest payments compared with some 4 to 5 per cent of turnover in the Swedish companies.

Their heavier liabilities are one good reason why Finnish company executives voice even more clearly than their Swedish and Norwegian colleagues the fear that the present recovery in the pulp, paper and board markets may not last long enough for them to be able to consolidate their shattered finances and raise the investment capital needed to keep their mills competitive in the late 1980s and 1990s.

This is a generalisation which does not apply to all the Nordic companies. The largest of them, Svenska Cellulosa (SCA), for instance, stands firm on good

earnings from its power stations, successful diversification into consumer products, a reasonably profitable product mix and some strategic down-market investments which appear to be paying off. It is planning a SKr 1bn investment programme cautiously spaced over the next few years.

Stora Kopparberg, having disposed of its loss-making steel business, is in an aggressive mood with plans for investments in new magazine paper and lightweight coated paper plants. However, the latter project will be delayed because of an agreement with Kaukas, one of the Finnish companies which weathered the recession most successfully precisely because of the timing of its earlier LWC investment. It had started building a second LWC machine.

The agreement, under which Stora Kopparberg will take 8 per cent equity stake in Kaukas, is widely regarded in the industry as signposting further

mergers and co-operation agreements, even across national borders, as the Nordic companies build up their defences for the competition on the West European market with the North American mills and the longer term with new developing country producers.

The immediate threat is seen as coming from the mills in the southern states of the U.S. These can still tap unexploited forests and have lower labour costs which means that they enjoy wood pulp prices up to 50 per cent lower than those paid by the Nordic mills. The question is whether the weaker Nordic companies will be able to mobilise the capital they need to invest in the larger, more profitable plants and the new products they will need to meet this challenge.

Some of the most nervous watchers of U.S. economic trends are to be found these days in the boardrooms of the Nordic pulp and paper com-

panies. A setback to the U.S. economy, accompanied by a fall in domestic demand for pulp and paper, would be feared set off a heightened flow of pulp, paper and board products across the Atlantic, depressing prices on the West European market and smothering the profit recovery which has just started in the Nordic industry.

Profit

The Nordic mills, some analysts say, need at least two good profit years to get back into the battle. Even then their ability to compete would depend on the success of government measures to keep down the relative unit costs of manufacturing industries in the three countries and on the stability of the U.S. dollar on world exchange markets. All market pulp and a large percentage of paper prices are quoted in U.S. dollars — the dollar, in the industry's view, has therefore depressed

the Nordic mills' earnings at the same time as it has boosted the American mills' exports.

The Swedish mills face a wood shortage in the autumn due principally to the lowering of wood prices agreed last year and the reluctance of farmers and other private forest owners to fell timber. The liberal minority Government has tabled in Parliament proposals for subsidies and tax amendments to stimulate fellings. In addition to its short-term aspect, the situation illustrates a fundamental problem for the Nordic pulp and paper industry as a whole — its reliance on a relatively restricted, slow-growing raw material source, in which prices are kept high by high wage levels and the social aspiration of giving farmers incomes comparable with those of industrial workers.

Jaakko Pöyry, the Finn who owns the world leading forest industry consultant company, recently argued that, since the

Nordic mills can always reckon with high wood costs, they must switch to products, in which the maximum, such as wood-containing printing papers or, less certainly, fine papers.

But Pöyry warned of expanding these qualities, the Nordic companies would have to be careful not to arouse hostility among producers in the EEC countries and would have to watch international price developments in timing their investments.

Some Swedish company executives are reviving the theme of greater integration of the Nordic and European industries which were banded about six and seven years ago. This presupposes a much more positive attitude from the Swedish authorities to foreign investment in Sweden and the availability of investment capital in both areas.

A dissenting note to the argu-

ment that the Nordic mills should go in for paper products entailing a higher degree of processing came recently from Arild Holland, the managing director of the Norwegian Pulp and Paper Association. More processing would entail higher costs through a greater use of labour, capital and intermediate products and would not necessarily bring a higher return on investments in countries with high wage levels, he said. In Norway, the junior of the three Nordic pulp, paper and board manufacturing countries, four companies have joined to build a new 250,000-tonne sulphate pulp mill to replace five smaller sulphite pulp mills, while three companies are investing in new newsprint machines which should raise annual capacity by about 300,000 tonnes in the beginning of the 1980s.

William Dullforce
Nordic Correspondent

Changes in the packaging sector

HAVING EMERGED from a period of market change and competition from "non-traditional" materials — particularly plastics — the packaging papers and board industry is now gearing itself up for new challenges in the use of materials and conservatism of resources.

The past performance — and the future — of the packaging papers and board sector is closely linked to developments in the packaging industry as a whole.

The industry has now recovered from the dramatic slump of 1975 which followed the oil crisis and the general economic recession with most individual packaging materials regaining or, in some cases, passing the sales records set in the consumer boom of 1973-74. Nevertheless, the structure of the industry has changed as a result of the advent of new packaging materials, notably plastics and growth within the industry has been uneven.

In the paper and boards sector, development has been

mixed with certain media — notably folding cartons and fiberboard cases — making good progress despite competition mainly from plastic shrinkwrap. In contrast, most of the flexible pulp-based packaging materials have failed to withstand increasing competition from plastic film and laminates, although it is arguable that some form of equilibrium has now been reached.

The progress of the paper and board sector in the British packaging market — valued at about £4.1bn last year — was analysed by Rowena Mills in the Economist Intelligence Unit special report on Packaging in the 1980s, published in March.

That report showed the relative stability of the market for cartons against a continuing decline in the use of paper for packing and wrapping and, to a lesser extent, the market for paper sacks.

The increasing use of thinner plastic wrappings in the place of cartons has placed a heavier demand on the case for the carton's rigidity gave some

protection to the merchandise which plastic cannot easily match.

Despite the incursion of plastics into the market, therefore, there will be a steady demand for traditional materials in many applications. It is difficult to find a substitute where ease of handling, stacking and all round protection are required.

The folding carton sector has in fact kept pace with growth in the industry in general. In 1977, carton-board consumption was about 850,000 tons in the UK, some 4 per cent higher than in 1970. The sales of folding cartons in 1977 in the UK were valued at £381m.

Food, drink and tobacco still account for over half the usage of folding cartons although there has been some decline in recent years in carton usage by the tobacco industry.

Competition has come mainly from flexible plastic materials including shrinkwrap, laminates and rigid plastics and has hit the carton market catering for the beverage industry, bakery goods, dried foods, footwear and clothing hardest.

In this sector, as in other paper and board sectors, the dominant trends in the future are likely to be in the mixed use of materials to meet specific merchandise requirements.

The development of ovenboard — as a substitute for aluminium foil — is likely to provide a major growth area if the forecast increase in microwave cooking materials. Other potential growth areas include substitution for the traditional glass milk container and further progress against glass and other rigid containers in the dry food field.

It is also likely that carton board, in common with other paper and board packaging materials, may benefit from a further narrowing of the price differential with plastics.

At the other end of the sector the market for the paper bags, carrier bags and paper wrappings has declined steadily since the war although the quadrupling of oil prices in 1973-74 produced a short-lived revival.

In the UK, sales of paper and carrier bags have slipped from 137,000 tons in 1972 to 101,000 tons in 1976, although sales have remained stable in the past three years. Competition in this sector has been intense and has come principally from plastic film of all types and cellulose film.

Despite the recent development of metallised paper together with the use of paper overwraps may counteract the

expected continuing decline in pressure for package recycling this sector. Environmental may also play an important role in slowing further decline.

In a paper presented to the current Macropack International Packaging Congress Mr. Frank Paine, director of the packaging division of PIRA, the Research Association for the Paper and Board, Printing and Packaging Industries, argues that a major future need will be to develop packaging using all media to their best advantage, that is both economic and combining the functions of protection, selling and convenience.

Trend

This will inevitably lead to more composite packaging involving, for example, the use of plastics and paper, plastics and metals, and plastics and glass.

Another trend identified by Mr. Paine is the growing influence of the environmental groups on packaging. He suggests four basic demands which have been made by anti-pollution groups, stopping excessive packaging, prohibiting some non-recyclable containers, removing all luxury packaging and prohibiting the use of "scarce" materials in packaging.

These demands have led to the formation of the Packaging Council to draw up a code of practice for the packaging of retail products. Environmental pressure, together with the need to make efficient use of raw materials, is also expected to lead to much wider use of recycled paper in packaging products.

Since, in general terms, growth in the packaging industry is expected to slow in the 1980s, efficient use of raw materials could become a major factor in deciding what forms of materials are used.

The recycling of waste paper could provide the paper and

board sector with an important cost edge over competing materials.

Many of those most closely involved with the sector in Britain argue that some sort of rough equilibrium between competing plastics, paper and boards has been reached. This equilibrium depends upon a number of factors including price levels, the availability of funds for new investment, market trends and technological development.

There is already evidence that the growth in the use of plastics may be slowing in the UK and elsewhere. In Germany, the rate of growth of plastics has already slowed considerably and in Japan the tonnage has been relatively static for some time.

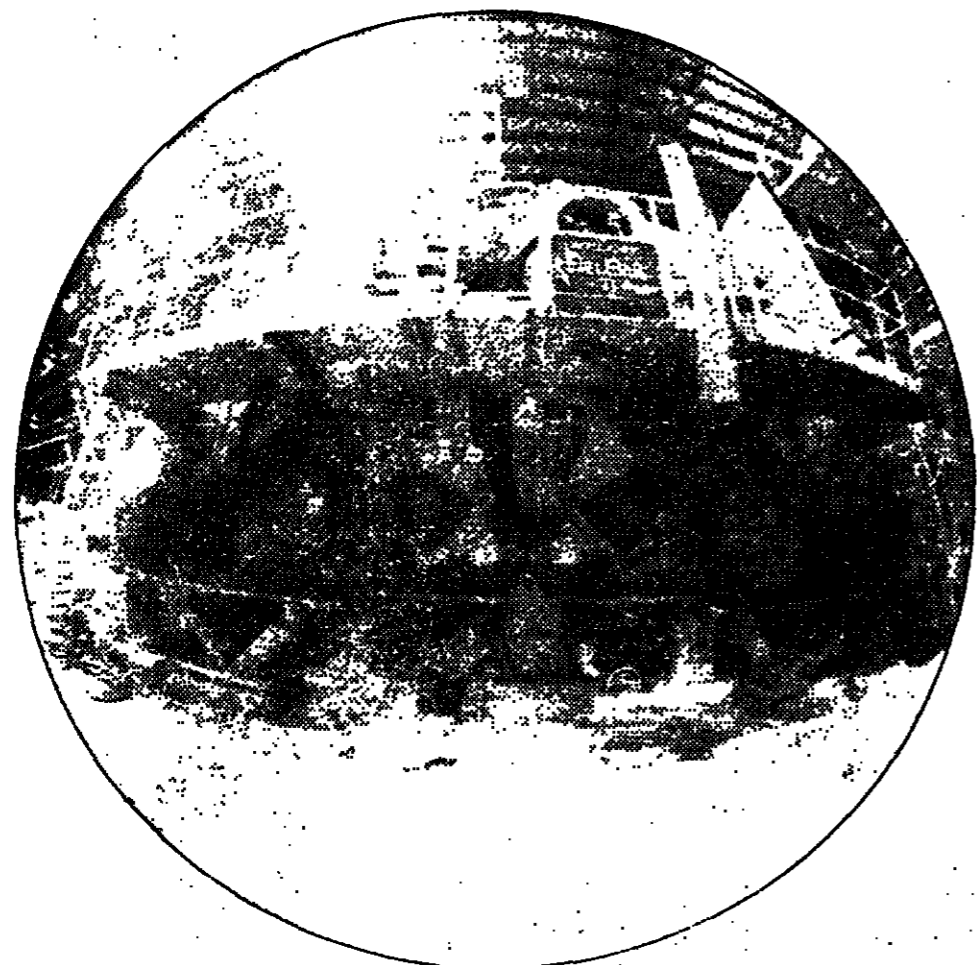
This suggests that the paper and board sector of the industry may have come through the toughest phase of competition with plastics for existing markets and that the future competition will be over packaging for new merchandise.

Technical developments could play an important role in deciding the role of various packaging media in the future. The two key developments in the paper and board sector are ovenboard and metallised papers. Both invoke the potential for mixing packaging media to meet a specific demand.

The paper and board sector of the packaging industry has begun to respond to the changing needs of the consumer society — through technical developments marrying different materials and through a greater use of recycled fibre.

In the longer term, the future of the paper and board sector will depend on the trend in raw material prices. The use of increased amounts of recycled fibre will meet both the demands of the environmental lobby and help stabilise prices.

Paul Taylor



A world of innovation in papermaking

Beloit Walmsley's philosophy is to continually provide the paper and boardmaker with equipment and services specifically designed to meet the highest quality and production standards. Technical achievements include innovations for both large and small rebuilds, new machines and stock preparation systems. In waste recycling, recent developments have successfully solved the problems of deinking and stickies removal. Then there's a new genera-



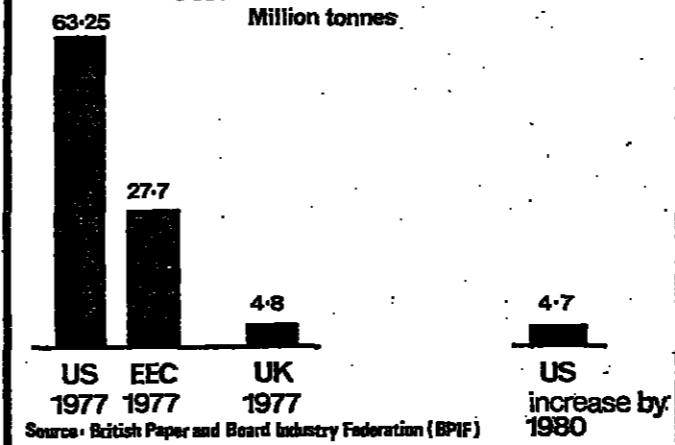
tion of hydraulic headboxes, multiply forming equipment, press designs, drying systems, MG and Yankee dryers, plus a broad range of finished product processing equipment. And it doesn't stop here. It continues. Day by day. Year by year. That's why so many mills around the world rely on Beloit Walmsley for maximum return on equipment investment and fast, on-time deliveries. A total capability that assures Beloit Walmsley's leadership in the industry.



BELOIT WALMSLEY LTD.
BURY, LANCASHIRE, ENGLAND BL8 2QT

From start to finish in papermaking, Beloit Walmsley leads the way.

PAPER & BOARD MAKING CAPACITY COMPARISONS



Recovery

CONTINUED FROM PREVIOUS PAGE

from larger units more severely than in the past.

These pressures will raise the double questions of how European governments will regard competition from their "traditional" suppliers in Scandinavia and what attitude they will take towards protection of their own industries.

On the one hand, the Europeans certainly will not wish such a major part of Scandinavian industry to continue labouring unprofitably because the disruptive effects would extend throughout Europe. The recent government rescue of the two Swedish farmers' co-operatives, Södra and NCB, for example, may lead to fears that new projects would be undertaken which could not be profitable without state funds. Europeans might regard this as unfair competition with their domestic producers.

Any large scale state intervention in Scandinavia, particularly if it led to the construction of big new mills, would therefore be likely to lead to retaliation or similar state subsidies in the EEC.

The difficulties of the industry have already forced the French Government to consider the provision of substantial funds to promote a reorganisation of its industry into two major groupings. Although the plan appears now to be in abeyance, there is little doubt that it could be revived.

In the UK, where £23m has already been allocated for modernising the industry, the possibility of a very large subsidy is now being discussed for a new newsprint mill in Fort William, Scotland, a pro-

ject which would almost certainly be unviable without government help.

In Belgium, a recent EEC study has underlined the strategic disadvantages of the domestic industry compared with competitors in Canada and Scandinavia.

The danger, most clearly articulated by Mr. Tom Corrigan, managing director of Inveresk, is that low profitability will invite state subsidy throughout Europe. This tendency tends to emphasise the need for saving jobs by keeping up production and exporting at relatively low prices. Profitability would then be further depressed as each country tried to export surplus capacity to its neighbours. This tendency has already been evident in the market for linerboards, in some grades of fine papers and in tissues.

It would therefore be very desirable, for the industry as a whole, if the commissioning of new capacity could be restrained at least to something like the expected increases in consumption.

Lack of funds for new capital projects will clearly act as a brake, but beyond that the difficulties of guessing what future demand will be and of reaching some kind of consensus about where new capacity should be located are formidable, if not insurmountable.

Against this background, it seems likely that the part played by U.S. and Canadian competition in Europe will come under increasing scrutiny, and if the present slow recovery should fail to continue, demands for new protectionist measures could become quite strident.

Jaakko Pöyry can help your company step by step or all the way through

Do you know your markets?

Jaakko Pöyry leads the world in market research for the forest industries. Many of our assignments have had global coverage.

We publish special reports based on our paper machine and pulp mill data banks.

We publish three regular reports:

- Short-Term Review of International Pulp and Paper Markets
- Monthly Report on Pulp and Paper Mill Projects of the World
- Annual Review of Pulp and Paper Mill Projects of the World

How about your competitiveness?

We can identify the main factors influencing your competitiveness, forecast trends in costs and prices for your company and its competitors, and estimate the profitability of a certain product mix or individual product.

We have made corporate plans for a great many Scandinavian and continental pulp and paper companies.

Do you need engineering services?

We are known for the huge modern pulp and paper mills we design. In addition we have carried out hundreds of minor engineering assignments: troubleshooting, process improvements, project monitoring, instrumentation, tender comparisons, expediting, environmental protection, etc.

Jaakko Pöyry Consulting Ltd, U.K.

Our London office was founded in 1974. It has since carried out numerous assignments covering a wide range of subjects, from feasibility studies to engineering, both in the United Kingdom and overseas.

Contact us at Swanley, U.K. or at our head office in Helsinki for further information.

JAAKKO PÖYRY

Jaakko Pöyry International Oy
Jaakko Pöyry Engineering Oy
Jaakko Pöyry Consulting Oy
P.O. Box 10 (Keskitalo 3)
SF-00020 HELSINKI 40
FINLAND

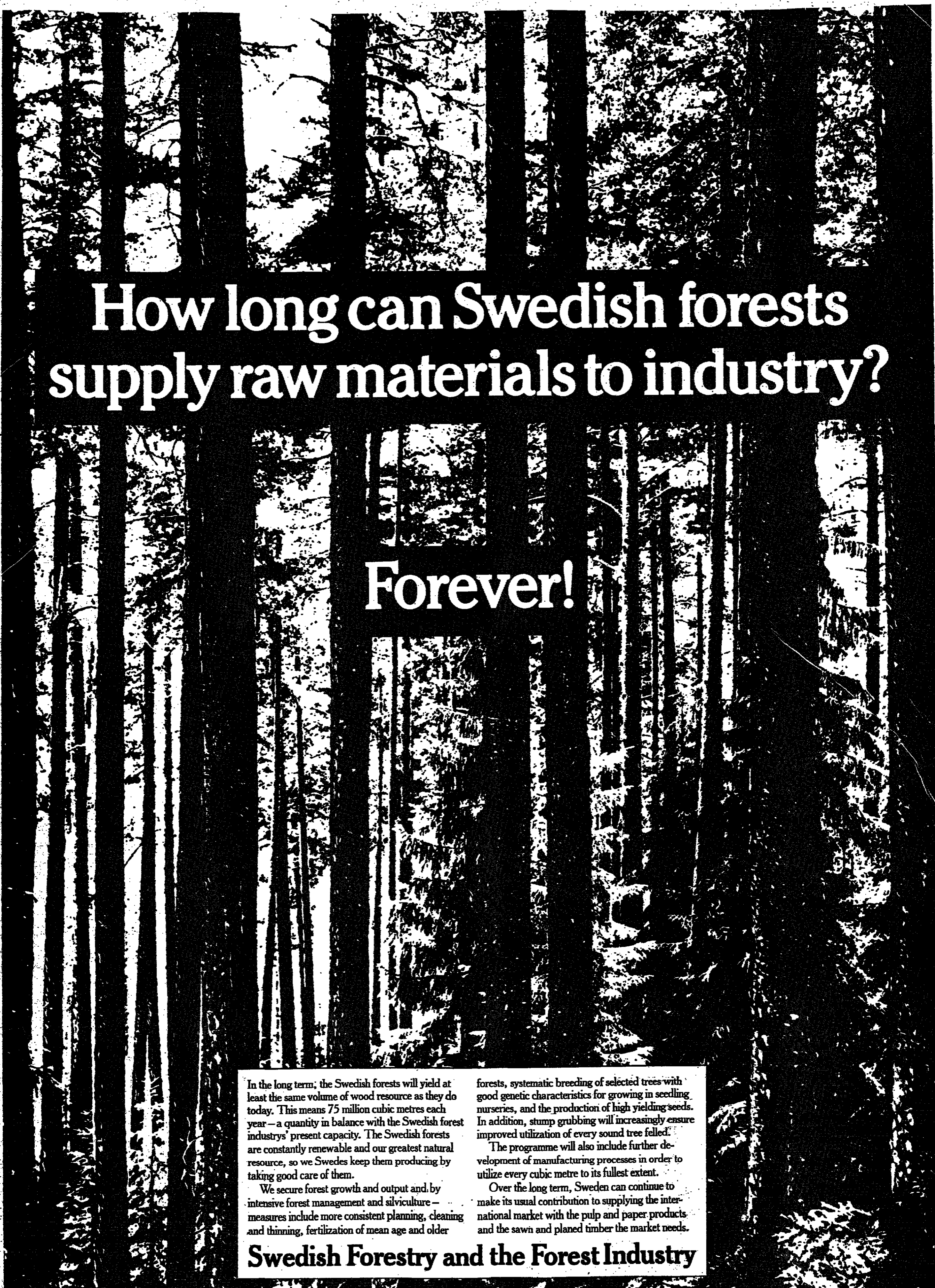
Jaakko Pöyry Consulting Ltd,
P.O. Box 73
(S & A House, Anders Drive)
SWANLEY BR8 5HT, Kent
Tel: 144 89322-49 41
Telex: 036100 Jpconon

سكوا من الأصل

member of NATO.

But it called the Holland

Handwritten text in a box at the top right of the page.



How long can Swedish forests supply raw materials to industry?

Forever!

In the long term, the Swedish forests will yield at least the same volume of wood resource as they do today. This means 75 million cubic metres each year — a quantity in balance with the Swedish forest industry's present capacity. The Swedish forests are constantly renewable and our greatest natural resource, so we Swedes keep them producing by taking good care of them.

We secure forest growth and output and, by intensive forest management and silviculture — measures include more consistent planning, cleaning and thinning, fertilization of mean age and older

forests, systematic breeding of selected trees with good genetic characteristics for growing in seedling nurseries, and the production of high yielding seeds. In addition, stump grubbing will increasingly ensure improved utilization of every sound tree felled.

The programme will also include further development of manufacturing processes in order to utilize every cubic metre to its fullest extent.

Over the long term, Sweden can continue to make its usual contribution to supplying the international market with the pulp and paper products and the sawn and planed timber the market needs.

Swedish Forestry and the Forest Industry

This advertisement is brought to you by: The Swedish Forest Service (Domanverket), Fiskeby AB, Holmsens Bruk AB, AB Iggesund Bruk, Korsnäs-Märna AB, Mo och Dånstorp AB, AB Statens Skogsindustrier (ASSI), Södra Kopparbergs Bergslags AB, Svenska Cellulosa Aktiefelaget SCA, Södra Skogsägarna AB, Vänersborg AB.

WORLD PULP, PAPER AND BOARD IV

KNP
GROWING LIKE A TREE

During the 19th century, KNP took root in Maastricht, an ancient town situated in the southern part of The Netherlands. KNP grew into a concern of international size, with branches reaching to all points of the compass, not only at home, but also "beyond the frontier" into Southern and Western Europe. A company which currently has over six thousand employees, producing high-quality paper and board for both large and small printers and packaging board-qualities covering a wide range of requirements.

A company with an annual turnover of close to a milliard guilders, and a paper and board output of approximately half a million metric tonnes a year.

KNP, born and bred at Maastricht, now successfully extending its name and production throughout the western world.



Bassin 22, 6211 AK Maastricht. Phone: (043) 842222
Royal Dutch Paper Mills Ltd.

Relief for European pulp producers

THE RECOVERY of the European pulp market and the increase of prices at the beginning of the year has brought a welcome relief but certainly no permanent cure for the ills which have been suffered by the major producers.

In Sweden, the price increases and the improvement in operating ratios have come too late to save the large farmers' co-operatives, NCS and Södra from the need for a major Government rescue operation.

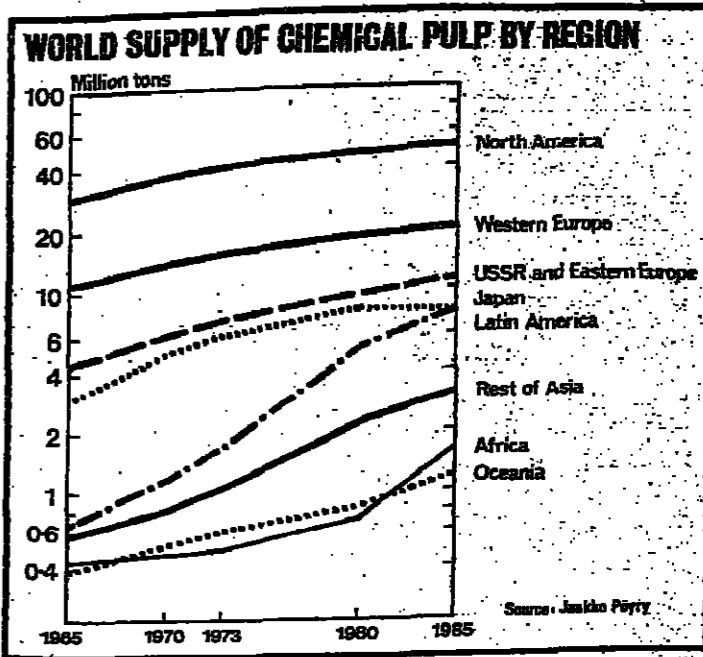
In Finland, Kemi has needed Government funds to keep it going. Even the stronger companies in Sweden have needed the help of Government guarantees to raise money to fill the gap between the operating losses of the last two years and the cash they now need for even a moderate programme of capital investment. The Scandinavian producers' decided to increase the price per tonne of bleached

chemical pulp to \$410 at the beginning of the year and then to \$435 on April 1. This compares with prices between \$300 and \$330 at the end of 1977.

The larger, more efficient mills will, as a result move back into profit provided they can maintain operating ratios of 80 to 85 per cent compared with the disastrous levels of around 70 per cent in 1977.

For this year, anyway, the outlook appears, if not good, at least tolerable for the Scandinavian and European pulp producers. Supply and demand have reached a somewhat precarious balance, and the competition from cheap North American supplies appears to have receded for the present at least, because of high demand from U.S. papermakers.

However, the recovery rests on a delicate equilibrium between international factors and a change in any one of



them could badly upset the balance. First comes the European demand for paper and board, which determines the market for pulp. This has been gradually improving at the rate of about 3 per cent a year. A further big increase in oil prices, or some other perturbation of the developed economies, could reduce this growth and lead to destocking by the paper makers as happened in 1975-76.

Secondly, the pulp market in Europe is highly sensitive to comparatively small changes in the health of the U.S. economy. Most obvious is the effect of the value of the dollar against other currencies.

Since the Americans can produce pulp more cheaply than Scandinavian and European mills, the dollar price of pulp dominates the world market. The fall in the value of the dollar has therefore seriously eroded the profitability of producers on the eastern side of the Atlantic.

The general health of the U.S. economy also determines the amount of pulp which is supplied to U.S. paper makers and hence how much is available for export to other countries.

During times of full demand, like most of last year, U.S. paper makers are buying all the pulp they can find, but in any downturn the pulp producers start to look more aggressively towards the European market to try and keep their plants fully loaded. Full production is then more important to them than the price obtained for marginal export quantities.

The improvement of the European market has come at a time when the Americans appear happy to allow the international price to drift upwards. However, doubts are already being expressed about whether the Scandinavians can sustain even the present price level alone a further increase.

In the slightly longer term, Scandinavian and European producers are faced with competition from the Southern States of the U.S. where considerable extra capacity is now planned to take advantage of the abundant supply of cheap wood, and the advantages of relatively cheap non-unionised labour.

Mr. Carl Landegger, chairman of Parsons and Whittemore of the U.S., the world's largest supplier of pulp to the open market (market pulp), estimates the additional market pulp capacity in the U.S. between 1979 and 1982 will be 400,000 tons a year. The total increase in pulp production including that required for companies' own integrated paper mills is expected to be 4m tons in the period.

In the same period he expects the increase in Canada to be 100,000 tons a year. The increase in Scandinavia, he expects to be only about 50,000 tons, and this may not come onto the open market if it is consumed in integrated paper mills.

Total world pulp capacity is expected by consultants Jaakko Pöyry to increase by about 35m tonnes in the decade 1975 to 1985. About 26m tonnes is expected to be in chemical wood pulps. North America accounts for just under half the world's total capacity.

Reason

Mr. Landegger believes that additional demand for pulp in Europe will be satisfied mainly by supplies from the Southern States of the U.S. and to some extent from Canada. This will tend to give the Americans even more leverage over the price in Europe and make any protectionist measures difficult to achieve. As long as European demand keeps pace with the extra capacity now being built, the results are unlikely to be too serious for local producers—and the Food and Agriculture Organisation (FAO) is indeed predicting that an extra 1m tonnes of pulp will be required by 1980 compared with 1978 and an extra 2.5m tonnes by 1990. These forecasts are, however, considered to be too optimistic by some observers, and a short-fall in demand could lead to serious difficulties in Europe.

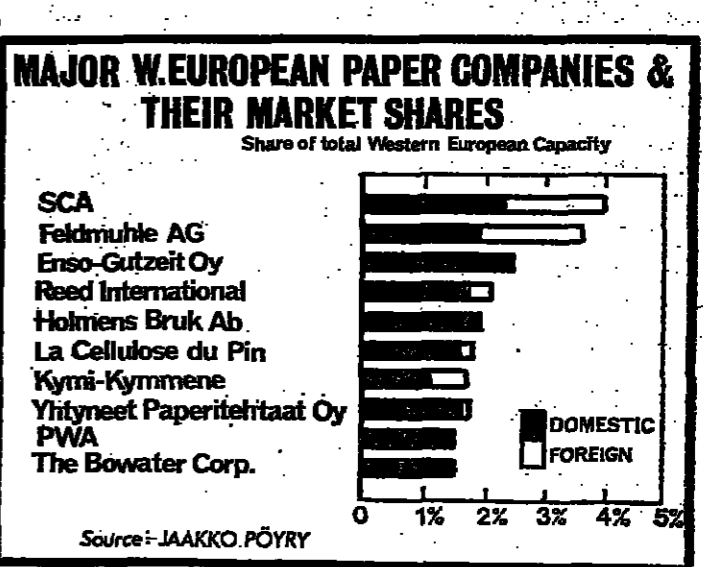
One reason for the instability of the pulp market at present is that, as happened in the steel and shipbuilding industries, the size of each new production unit has become enormous. To be economically competitive, a modern sulphate pulp mill must have a capacity of about 350,000 tonnes a year and its cost may be \$350m to \$400m. Any new pulp mill, therefore, throws an enormous extra tonnage onto the world market.

Moreover, once such a major investment has been made, it becomes highly desirable to keep the plant operating as near to full capacity as possible, even if this means selling pulp at a loss.

When it is considered that the total North American and Western European pulp capacity for market pulp (as opposed to pulp fed straight into integrated paper mills) is about 18m tonnes, a single new mill can add 2 per cent to the total capacity. This could be a large part of the annual growth in the Western world.

To the increases in capacity expected in the southern U.S., must be added the longer term prospects that Brazil and possibly the USSR will become major suppliers of market pulp.

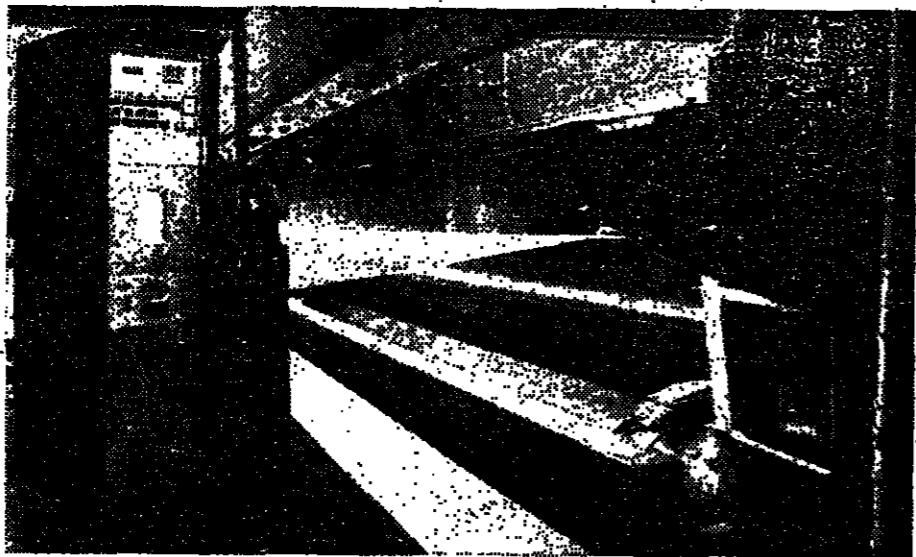
In Brazil, recent progress has been slower than was expected



Source: JAAKKO PÖYRY

Stromberg U.K. *Quality*Reliability *Delivery*Service

Stromberg is one of the world's leading suppliers of electrical equipment to the paper industry. To provide the U.K. market with a service to match the high standards we have set in equipment manufacture, we have established a sales, service and technical back-up office in the U.K. Start-up June 1979.



ULMA - the paper quality analyzer.

Cost savings

- Reduced reject production.
- Increased saleable paper.
- Elimination of customer returns and claims.
- Competitive advantage by shipping highest quality product.
- Elimination of coater down time resulting from sheet breaks.
- Fast-easy maintenance by mill personnel.

Efficiency

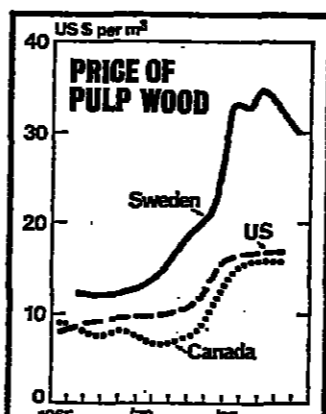
- Real-time diagnosis of wire and felt condition.
- Fast patching or removal of faults.
- Better machine maintenance scheduling.
- Increased operator efficiency.

Operational

- Accurate identification and location of all faults - small holes, large holes, dark spots and light spots.
- Sensitivity independent of paper grade or web speed.
- Non-contacting with paper web.
- Adjustment free.
- Complete quality reports.

Stromberg U.K. P.O. Box 55, Brighton Hill Parade, Basingstoke, Hants RG22 4EP. Tel: Basingstoke (0256) 56631. Telex: 858623.

For enquiries outside the U.K. contact: Oy Stromberg Ab, P.O. Box 69, SF-65101 Vassa 10, Finland, Tel. (961) 258 222, Telex 74211 strv'f.



Source: Swedish Paper and Pulpmakers Union.

Need for new technology

INVESTMENT in the pulp and paper industry across the Western World tends to follow the pattern of trade—which is largely the reason for the notoriously cyclical nature of the industry.

Investment for whatever purpose—completely new capacity, modernisation and expansion, energy conservation, take-overs and so on—whether by individual companies, financial institutions or Governments, almost invariably take place when demand is good, when profits are being made and when all seems right with the world.

Unfortunately, by the time financial decisions are translated into hardware, the market situation has very often completely changed. Demand has fallen, operating ratios have been cut back, profits are uncertain and in addition the market is faced with a considerable volume of new capacity it does not need. All this makes for a depression, which continues until demand again catches up with the supply available.

In the west, outside the U.S., the industry last year started to recover from one of its periodic depressions, certainly the worst since 1945. Vast sums of money were lost. Numerous plants were closed and governments spent many millions of pounds in propping up ailing companies for political and/or social reasons.

However, with demand again moving up, and expected to continue to do so at least for the rest of this year, companies throughout the EEC, Scandinavia and Finland have once again started to invest huge sums in new mills, and especially in modernisation and expansion projects designed to reduce energy and water consumption, unit costs, improve profitability and increase their ability to compete on world markets. Pulp and paper is essentially a highly capital-intensive international business.

The United States industry, the world's biggest, also has its ups and downs, but the last recession was nowhere near as prolonged or as deep as in Western Europe. In fact, last year the industry's production was a record, and its capital investment was more than \$3bn, a figure likely to be exceeded in 1979.

Behind this worldwide picture of investment—some would call it a recipe for disaster—stands the pulp and paper machinery manufacturing industry, itself highly complex and international. All the principal manufacturers rely heavily on exports. In their turn, the major machinery manufacturing companies in the west (North America 3, Finland 3, Sweden 2, West Germany 4, France 1, UK 3, Italy 3, Spain 1, Belgium 1) rely heavily on a vast number of smaller engineering concerns which specialise in components ranging from nuts and bolts to sophisticated electronics.

The ability of pulp and paper machinery manufacturers to make money and thus provide capital for investment in new plant—and many have spent millions on sophisticated tools of one sort or another—has in the past largely depended on the pulp and paper industry in the highly industrialised west. No doubt this dependence will continue, but in recent years the machinery manufacturers have extended their operation to the underdeveloped countries of South America, Africa and the Far East. Many have also been highly successful in Eastern Europe, but the trend there is more of a temporary nature as these countries build up their own pulp and paper machinery industry.

Eric Haylock, Editor Paper

of the various processes, and sometimes of the machines themselves, by computers. Leaders in this field are undoubtedly the Americans, who initially adapted the sophisticated electronics used in the space programme to the control of pulp and paper machinery.

Most machines are now controlled by computers, which has led not only to a more consistently stable product but also to substantial savings in steam (energy) and fibres, which are becoming increasingly more expensive.

An indication of the trend is provided by one American concern which has developed a giant computer at its Columbus, Ohio, headquarters capable of controlling individual computers on machines virtually anywhere they happen to be installed. Certainly the technology is available, but for computers to span oceans and continents involves agreements and the necessary agreements appear to be a long way off.

With a continuing demand for paper products throughout the world, which increase by anything up to 4 per cent per year, the pulp and paper industry is assured of a market, while the machinery manufacturers are clearly able to provide the necessary plant.

The future, however, is not as bright as these two facts suggest. Pulp and paper makers must solve the continuing problem of overcapacity and the machinery manufacturers, if they are to expand and flourish, the problem of cost of capital equipment. Today, in broad terms, the cost of a paper machine and all the necessary ancillary equipment is so large that few firms are even able to contemplate the necessary investment without state aid.

Advances

There is, of course, the possibility of the development of really new technical processes of manufacture, and it is perhaps, part of the pulp and paper industry's strength—and weakness—that after more than a century it still operates methods of production unchanged in principle since the day they were invented.

Enormous advances in technology and size have, of course, been made over the years, and many of the world's machinery makers have introduced what they describe as "new technology," but with one exception—the dry forming process still to be developed for general commercial operations— all other systems still rely on water as the vehicle for transporting the fibres to the following sections, which use substantial quantities of energy to take it out. The solution in so far as the manufacture of pulps is concerned is little different.

Where there has been considerable development, especially during the last few years, is in the field of control

of the various processes, and sometimes of the machines themselves, by computers. Leaders in this field are undoubtedly the Americans, who initially adapted the sophisticated electronics used in the space programme to the control of pulp and paper machinery.

Advances

There is, of course, the possibility of the development of really new technical processes of manufacture, and it is perhaps, part of the pulp and paper industry's strength—and weakness—that after more than a century it still operates methods of production unchanged in principle since the day they were invented.

Where there has been considerable development, especially during the last few years, is in the field of control

of the various processes, and sometimes of the machines themselves, by computers. Leaders in this field are undoubtedly the Americans, who initially adapted the sophisticated electronics used in the space programme to the control of pulp and paper machinery.

Advances

There is, of course, the possibility of the development of really new technical processes of manufacture, and it is perhaps, part of the pulp and paper industry's strength—and weakness—that after more than a century it still operates methods of production unchanged in principle since the day they were invented.

Eric Haylock, Editor Paper

For forest products contact
SAMUEL WILLIAMS LTD.
(DAGENHAM DOCK)

The specialist in the handling of all types of forest products, with equipment for the fastest possible turnaround of your vessel and cargoes.

2 deep-water berths (one with 10 metres MLWST).

2 short sea berths.

Extensive open and covered storage areas.

SAMUEL WILLIAMS (DAGENHAM DOCK) LIMITED
CHEQUERS LANE, DAGENHAM, ESSEX.

Tel: 01-592 4555. Telex: 23978.



Handwritten signature or mark at the bottom of the page.

WORLD PULP, PAPER AND BOARD V

Surge in profits for Canadian producers

THE CANADIAN forest products industry came through 1978 buoyed up by strong demand in its principal market, the U.S., and by exchange gains from the devalued Canadian dollar.

The trend has continued into the first and second quarters this year, and, except for the lumber side, operating rates have reached capacity.

The outlook for the rest of this year must depend on the course of the American economy. Some overseas markets will continue strong. Newsprint prices up in the first quarter, are not likely to move up again till year-end or early in 1980.

Pulp prices are strong and may rise again later in the year. The enormous overhang in inventory of early 1978 has been worked off and stocks are now normal or even low in some areas. The higher pulp prices will put upward pressure on costs of fine paper producers.

Lumber demand has remained remarkably strong, but the signposts point strongly now to a drop of 15 to 20 per cent in U.S. housing starts in 1979.

The immediate shadow over the industry is the possibility of a strike on the West Coast. This would curtail supplies, particularly of newsprint and some grades of pulp, in a market already showing some signs of shortages.

The resurgence of profits in the 1978 and the first quarter of 1979 has been remarkable. Some producers in the first quarter trebled their earnings from a year earlier.

But besides greater productivity through high operating rates, a large proportion of the gains in earnings came from exchange on sales in the biggest market of all—the U.S./Canadian companies sell in U.S. dollar terms.

The Canada dollar averaged 87.79 cents (U.S.) last year, after dipping at one point to below 83 cents (U.S.). This spring, the rate moved up over 87 cents (U.S.) in the industry, it is widely expected, the average will be about 86 cents for all 1979 and the rate should move up to an average of about 90 cents in 1980.

Expansion

Some companies in Western Canada, particularly, have committed themselves or have actually started expansion of pulp-mills and installations of new newsprint machines. Macmillan Bloedel has begun a \$160m programme, including a new machine, on Vancouver Island. Northwood Pulp (Noranda Mines and Mead Corp.) plans a \$150m pulp mill expansion, and British Columbia Forest Products (also controlled by Noranda and Mead) will almost certainly go ahead with a new newsprint machine at Crofton at a cost of \$140m.

In the east, major expansions are less obvious, but the resurgence of profitability makes it possible to get ahead with detailed planning. The cycle of expansion in east and west is not necessarily the same. The western companies refused to invest for several years when the new Democrat government of former Premier Dave Barrett, of British Columbia, brought about extreme uncertainty in all the resource industries. The climate has been improved by the Government of Premier Bill Bennett.

Many of the companies in the West are fully-integrated producers of pulp and paper, lumber and plywood and the trend to integration and larger units has spread in the East

as well. Some smaller companies, such as Kruger Pulp and Paper, Montreal, with tissue mills in Europe and Venezuela, as well as newsprint and paper products plants in Quebec, are actively looking for acquisitions.

In Quebec, the main event has been the remarkably smooth start-up of the large Kraft Pulp Mill at St. Felicien, north of Quebec city.

The strength of demand from the U.S. has surprised most newsprint producers. This can be broadly attributed to a resurgence of newspaper advertising, the success of smaller newspaper, and the growth of non-newsprint uses for newsprint.

Newspaper circulations are up and there has been a rash of new Sunday papers appearing in North America. Overall, this brought about a gain in demand of 6.2 per cent in the U.S. in 1978, or well above the normal long-term trend line of 4 to 5 per cent. The market is expected to grow a shade under 3 per cent this year.

In market pulp, the gain in prices on strong demand will be between \$70 and \$100 (U.S.) in 1979 over 1978, it is estimated.

Against this background, the Canadian mills will operate at over 95 per cent of rated capacity again this year. The price environment should be favourable.

By and large, the industry has been able to hold increases in linerboard and newsprint introduced during the first quarter and, with the prospects of a recession receding, most companies are expecting even better profits this year.

As a substantial consumer of energy, the industry will certainly need continued strength in the operating environment in order to absorb the impact of oil price increases. Of almost paramount importance is the continued ability to hold price increases which have been introduced in the last few months.

In the 12 months, from January, 1978, to January, 1979, East Coast newsprint manufacturers were able to push up the price per ton by 4.9 per cent and on the West Coast, by 6.7 per cent, having secured no increase in the previous year.

Similarly, printing and writing paper prices climbed between 7 and 13 per cent, paperboard rose 15.8 per cent, after falling in price the previous year, and domestic kraft softwood cost 13.3 per cent more, after decreasing in price in 1977.

With plants operating at upwards of 90 per cent of capacity, many companies were able to cope with a rash of labour strikes, settlements of civil class-action suits running in one case as high as \$42m and were still able to register 20 per cent and more increases in net profits.

West Coast companies such as Crown Zellerbach and Boise Cascade were particularly hard hit by long strikes over the

able. A U.S. recession in the second half would halt the growth in demand, but the industry is hopeful at this point that it would be brief and demand would resume its upward course in 1980.

This will mean relatively high profits should continue this year, though there may be some slowing down towards the end of 1979 and in early 1980 as costs continue to rise—both of materials and labour.

Influence

The influence of exchange gains on the industry's profits are quite drastic, especially for some of the biggest newsprint producers. In 1978, Abitibi Paper Ltd., the largest newsprint producer in the world, now including the price co. mills, attributed 83 per cent of its earnings to exchange gains. It may well be higher this year.

For U.S. forest products the figure was 36 per cent last year and will probably be higher this year. Consolidated-Bathurst last year showed a figure of 44 per cent, though it may be lower this year. The company is a large packaging and lumber producer also.

For Domtar, with mills in the east, but more diversified with large building products and chemical divisions, the figure was 31 per cent last year. Macmillan-Bloedel, the biggest

forest products firm in Canada, attributed 43 per cent of its earnings last year to exchange gains, and it may be higher this year.

The vulnerability of the industry to the course of the Canadian dollar is obvious. It is an added hazard in an industry which reacts so quickly to the general economic cycle in North America. It also explains to some extent the wariness of investors towards the producers' shares.

Generally stock prices have remained relatively low, and this is the main reason for the rash of takeover attempts in the industry in the past year—besides the enormous cost of new facilities.

Many of the companies in the West are fully-integrated producers of pulp and paper, lumber and plywood, and the trend to integration and larger units has spread in the East, as well.

Some smaller companies, such as Kruger Pulp and Paper, Montreal, with tissue mills in Europe and Venezuela, as well as newsprint and paper-products plants in Quebec, are actively looking for acquisitions.

In Quebec, the main event has been the remarkably smooth start-up of the big pulp mill at St. Felicien, north of Quebec City.

The strength of demand from the U.S. has surprised most

newsprint producers. This can be broadly attributed to a resurgence of newspaper advertising, the success of smaller newspapers, and the growth of non-newsprint uses for newsprint.

Newspaper circulations are up and there has been a rash of new Sunday papers appearing in North America. Overall, this brought about a gain in demand of 6.2 per cent in the U.S. in 1978, or well above the normal long-term trend line of 4 to 5 per cent. The market is expected to grow a shade under 3 per cent this year.

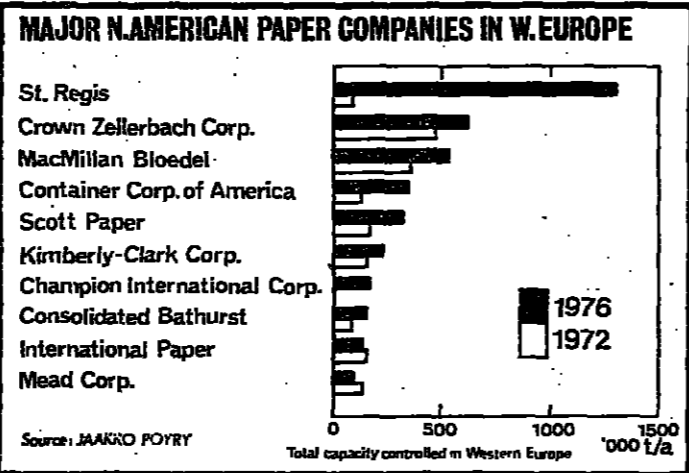
In market pulp, the gain in prices on strong demand will be between \$70m and \$100m. In 1979 over 1978, it is estimated.

Against this background, the Canadian mills will operate at well over 95 per cent of rated capacity again this year—a bring labour problems—and the price environment should be favourable. A U.S. recession in the second half would halt the growth in demand, but industry is hopeful at this point that it would be brief and demand would resume its upward course in 1980.

As a result of that, Canadian Pacific retains its 13 per cent ownership of Macmillan, and Domtar no longer is effectively controlled by Argus Corp., of Toronto.

R. G. Gibbens

U.S. sales are heading for another record



terms of new three-year contracts which will this year be an added pressure on their costs. Nevertheless, there was no earnings decline at either company last year and projections by Wall Street analysts suggest that Crown Zellerbach's net earnings will rise from \$4.39 per share to \$5.50 in 1979 and Boise Cascade, which is more a forest products producer than a paper manufacturer, from \$5.02 to \$5.50.

Net sales of the 32 major companies—which account for about 65 per cent of the paper industry's total sales—rose 12.7 per cent to \$33bn last year and their earnings, before adjustment for extraordinary charges, were up 18 per cent.

Aggregate earnings of companies comprising the Standard and Poor's paper index are expected to rise from \$29.30 per share to \$34 per share in 1979. But it is still too early to say whether paper production will match the record 61.5m tons of 1978, which was 3 per cent higher than the year before and 2.7 per cent above the previous record set in 1973.

According to the American Paper Institute, consumption of paper rose by 5.1 per cent from 1977, notably more than the 4 per cent increase in Gross National Product which is the industry's usual touchstone of performance.

Listing the "positive influences" which are still having an impact on the industry, Mr. Louis F. Laun, president of the

robust than many analysts had expected and certainly if the first quarter level is sustained the forest products industry is unlikely to suffer too severe a chill this year.

But lumber and plywood prices, which maintained a four-year trend last year and reached record levels, are expected to weaken with a softening in the new housing market and, as a result, profit margins may come under pressure.

On the positive side, however, should be offsetting reductions in capital gains taxes, bigger harvests from company-owned timberlands and greater profits from export sales of logs.

Both forest products and paper companies are believed to be in better shape to cope with an economic downturn than in 1974-75 when profits tumbled by around 25 per cent.

Balance sheets are generally strong, and the industry has been earning a true return on equity of around 14 per cent. Moreover, for the last three years, it has been able to fund all but about 10 per cent of an annual capital spending bill of \$3.25bn from its own resources.

Debt-equity ratios, therefore, are generally healthy and (short of a deep slump) the industry seems to have little to fear from the projected increase in capacity of 2.4 per cent this year and 2.8 per cent in 1980.

With moderate to good prospects, relatively good balance sheets and substantially renewable assets (trees), it is not surprising that paper and forest products companies have been merger targets and have also cast acquisition eyes over each other.

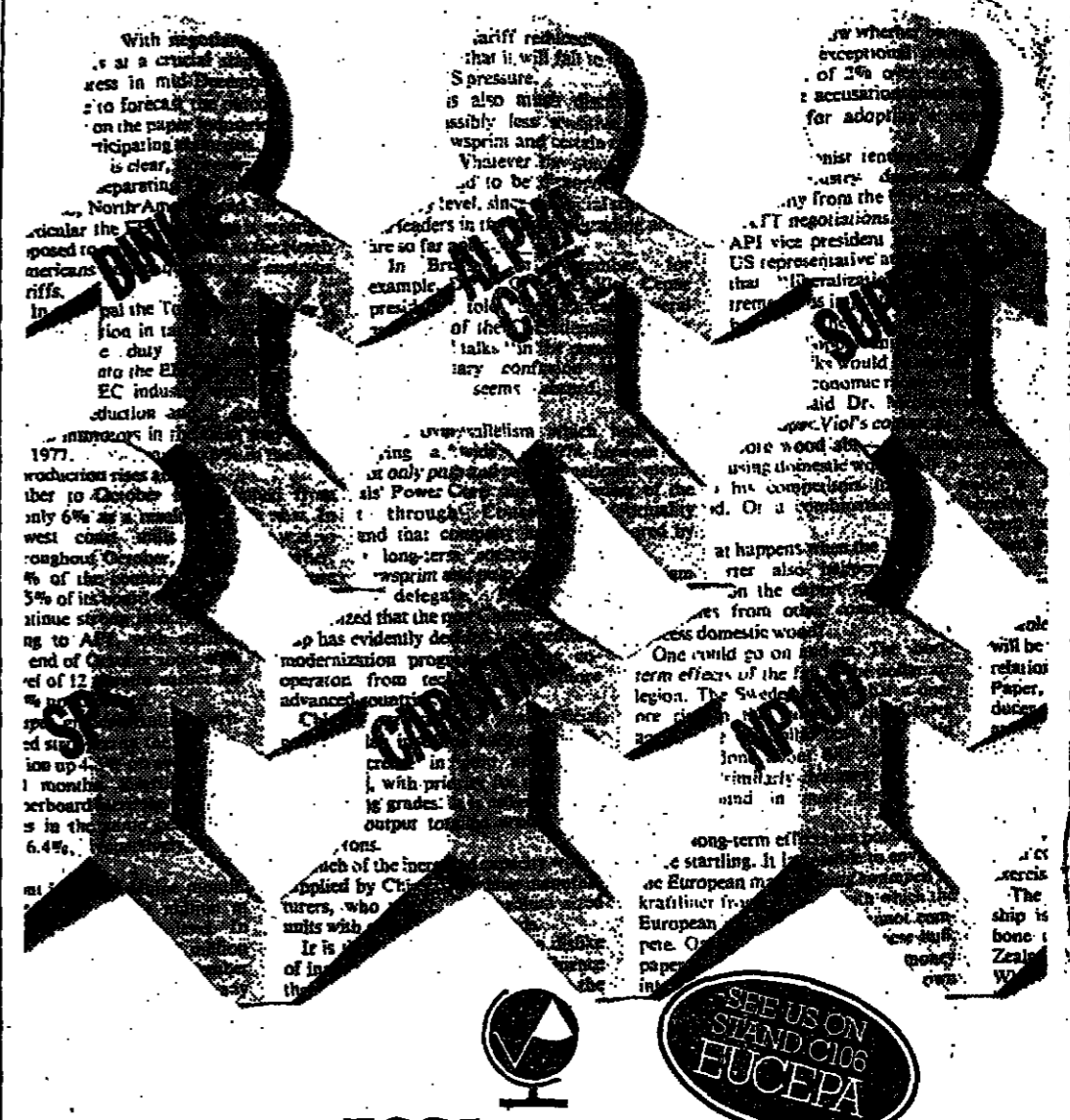
Early last year, Texas Eastern bought Olinkraft for \$450m and then Mead Corporation successfully fended off a \$1bn merger offer from Occidental Petroleum.

Most recently, Bodcaw, the Dallas-based oil and forest products company, has been snatched from Mobil Oil by International Paper. The irony of this coup, of course, was that IP had previously sold its general crude oil subsidiary to Mobil for \$765m after cancelling an earlier sale to Gulf Oil for a lower sum.

John Wyles

JP 11/10/50

Paper Chain



ECC International PAPER DIVISION No.1 in pigments for paper. ECC International Limited, John Keay House, St. Austell, Cornwall. Telephone: St. Austell 4482. Telex: 45526 ECCSAU G.

TENNECO International Exhibition Stand C146 Connaught Rooms Suppliers of Paper Chemicals (especially Rosin Size) to the European Paper and Board Industry. Plants at Aberdeen, Avonmouth, Blackburn, Maastricht (Neth.), Bordeaux (Fr.). Also licenced throughout Scandinavia and elsewhere in Europe. Facilities in South Africa and Australia. Tenneco Chemicals Europe Ltd, Head Office: Avonmouth, Bristol, England. Tel: 823611

Inveresk Group Paper Packaging Stationery Industrial Estate Inveresk Group Limited, Clan House, 19 Tudor Street, London EC4Y 0BA Telephone: 01-353 2323

This linerboard machine, manufactured by Beloit Walmsley, has a wire width of 400 ins (10.16 metres)—claimed to be the widest of its kind in the world

WORLD PULP, PAPER AND BOARD VI

BLACK CLAWSON SERVICE

The in-depth technical and financial knowledge required to successfully ensure the maximum return on investment in pulp, paper and board mills, whether in the U.K. or abroad, is possessed by very few machinery manufacturers. The BLACK CLAWSON group is just such a band of people, spread around the world in a number of manufacturing plants, whose experts are able to draw upon the company experience of a hundred years of service to the industry. With a precise understanding of the financial problems facing the paper industry today they are able to advise the best possible approach for any mill to take, under any circumstances, for the achievement of optimum performance and profitability.

That is BLACK CLAWSON SERVICE

BLACK CLAWSON has eight Research & Development Laboratories with pilot plants.
 BLACK CLAWSON Machines are in operation in over 40 countries. There are thirteen BLACK CLAWSON manufacturing plants in six countries.

Inroads being made into fine papers market

THE OLD distinction between fine papers made from chemical pulp and the so-called mechanical grades, such as newsprint, are beginning to be blurred with some important consequences for the market and the producers.

grades for printing and writing, are made from the long-fibred pulp produced when wood chips are cooked in chemicals, mainly sulphate. They can be bleached to a good whiteness, do not fade, and have a high strength.

Mechanical pulp, on the other hand, is made by the cheaper process of grinding wood between stones. The paper produced has lower quality and turns yellow with age, but is much cheaper to make. It is mainly used, therefore, for newspapers and magazines, whereas fine papers are used for books, brochures and other papers expected to have a longer life.

In the last few years, however, experiments have been made to improve the quality of mechanical papers by various means including the addition of various types of chemical pulps, coating and callendering (polishing between rollers) to produce superior qualities. As a result, it is now possible to produce paper with a high proportion of mechanical pulp which has excellent printing qualities. Discolouration with age may not matter in some applications including computer print out papers and even brochures.

Improvements in printing techniques have, in any case, been able to minimise the effects of ageing. As a result, mechanical papers are beginning to move into markets previously reserved for fine paper-makers, and will probably continue to do so.

In addition, new grades such as lightweight coated (LWC) paper for magazines have been developed and have found a ready market.

The development of thermo-mechanical pulp (TMP) has added a further complexity. It is a compromise between the traditional pulps, in which wood chips are ground mechanically at a high temperature and, in some processes, under steam pressure. The result is a strong fibre which is cheaper than chemical pulp because almost all the original wood is used instead of only about half in a sulphate mill.

However, it does suffer the disadvantage that it yellows with age. Despite favourable initial reactions, the development of TMP has been rather cautious, perhaps because it uses a large amount of energy. Even so, its potential for replacing the growth of mechanical papers in Europe will be about 4 per cent a year up to 1982

Newsprint has for years been essentially an international commodity with a standard price structure (although there continue to be some variations between countries).

Now, in Europe the more common grades of fine paper are beginning to go through the same process. Even relatively small quantities exported from one country to another can have the effect of swelling out prices, often in a downward direction.

Since the abolition of tariffs between Britain and the rest of the EEC, German and French producers have been exporting significant quantities of fine paper to the UK. As a result, the somewhat higher price levels which had prevailed in the UK tended to be reduced last year. The anxiety of the German mills, particularly, to keep running at full capacity, had a particular effect in depressing prices.

Competition can be expected to continue, particularly because of the long term need by Scandinavian companies to protect themselves from U.S. competition in the pulp market by integrating forward into paper production.

The progress towards further integration will be determined by future demand for printing and writing papers as well as by competitive pressures. During the period 1950 to 1973, consumption of printing and writing papers in Europe grew at an average rate of 7 per cent a year to a total of 10m tonnes a year.

The dangers of projecting a growth rate forward were amply demonstrated after the oil crisis in 1975, when demand collapsed to 7m tonnes. Now EEC is predicting a slower growth rate of only 3.3 per cent, but Mr. Peter Graff, of Feldmühle, takes an even more cautious view. He suggests that demand for fine papers in Europe is following an "S" curve with slower and slower growth, which will eventually turn into zero growth

and may even move to a decline after saturation is reached.

His calculations suggest that saturation could be reached as early as the mid 1980's after which no additional capacity would be needed.

Similar calculations suggest that by 1985, the U.S. market for paper and board will have reached 90 per cent of its saturation level and that the world market will have reached 85 per cent of saturation by the year 1990. Even if paper markets are unprepared to accept the gloomy conclusions of Mr. Graff's mathematical model, a strong common sense case may be advanced that electronic methods of communication, using a combination of telephony, television and computers will take over at least some of the functions for which paper is at present required.

By the end of the century, electronic communications and electronic publishing could, in principle, have made major inroads into the market for paper, even though it has to be said, computers have so far tended to stimulate rather than depress the demand for paper.

The next forecast to be issued by EEC is likely to show that there is cause for anxiety that new projects in Scandinavia, plus a general improvement to existing plant, could result in considerable surplus capacity by 1988.

Total capacity by that year could increase to perhaps 17m tonnes compared with last year's 14m tonnes, which with a 3.3 per cent growth rate in consumption implies about 4m tonnes of surplus capacity which would bring average operating rates down to only a little above 75 per cent.

If that should happen many small mills will almost certainly be forced out of business and serious protectionist moves would be likely in an attempt to save national producers from bankruptcy.

M.W.

What do the Japanese put their best ideas on?

The Japanese are full of clever ideas. When they put them down on paper, it's our tracing paper they use. Gateway Natural Tracing Paper, made at Chartham in Kent.

Perhaps it provides the Japanese with inspiration for their great technological successes?

It's a tracing paper that could hardly be improved on. At Chartham a computer monitors production, controlling all variables to the minutest degree. Because of its consistently high quality, our tracing paper is in demand all over the world.

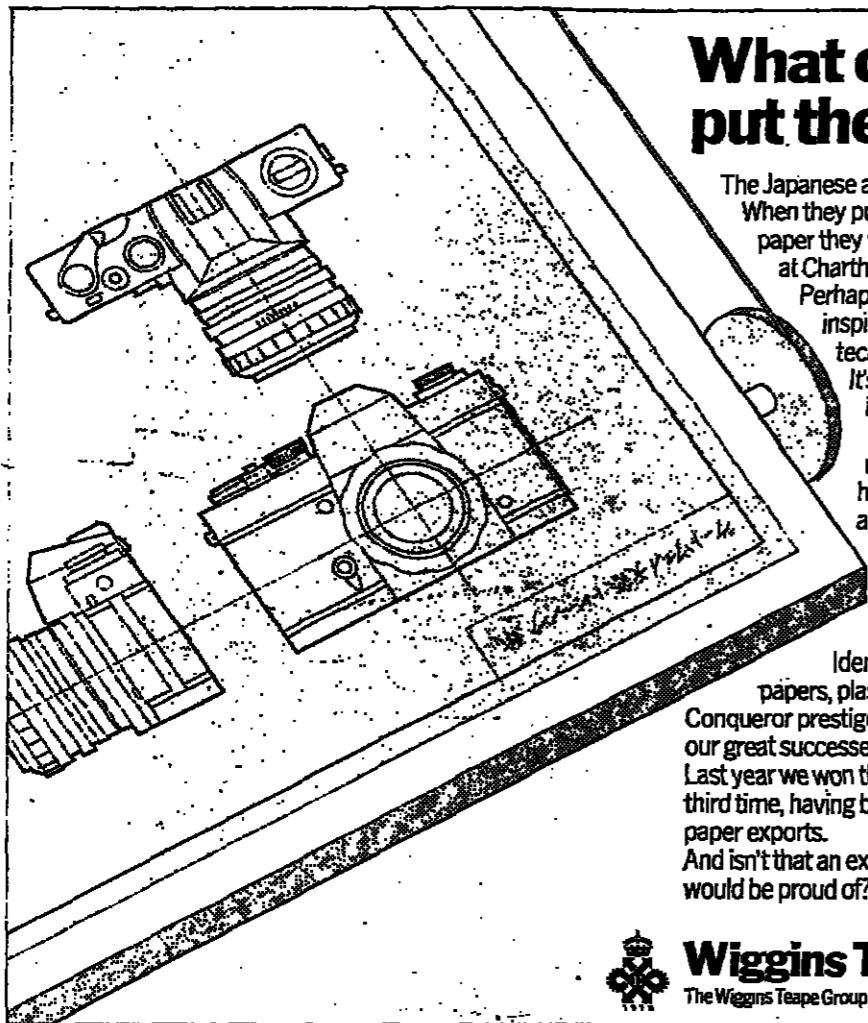
Our capacity to develop new technologies has meant that our more sophisticated lines have found substantial markets both in Europe and overseas.

Idem carbonless copying paper, photographic base papers, plastic laminates and other industrial papers, Conqueror prestige stationery, and security papers are among our great successes.

Last year we won the Queen's Award for exports for the third time, having been responsible for 28% of the UK's paper exports.

And isn't that an export story any Japanese company would be proud of?

Wiggins Teape the Papermakers
 The Wiggins Teape Group Limited, Gateway House, Basing View, Basingstoke, Hampshire.



Experiments

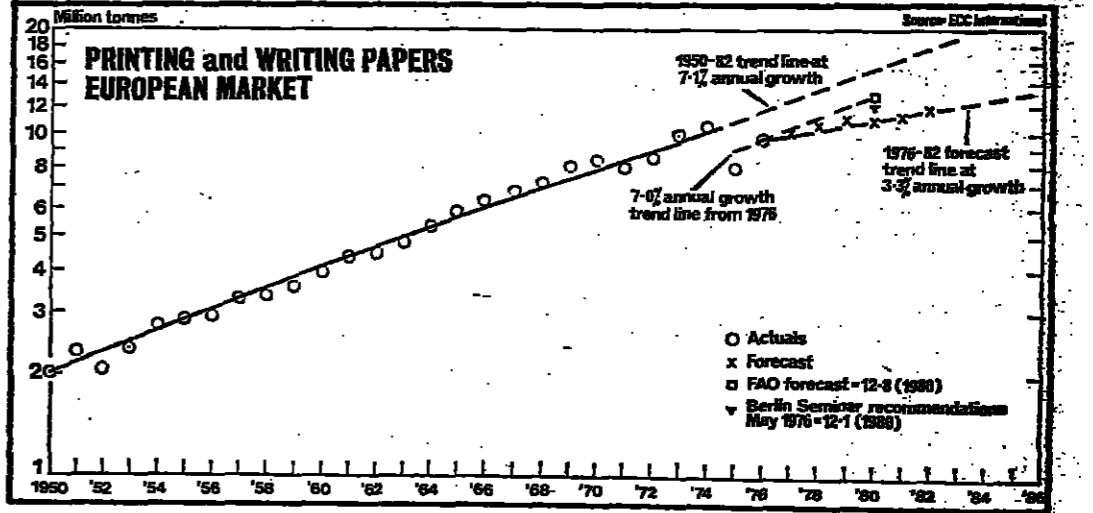
A centre layer of mechanical pulp can be covered on either side by layers of chemical pulp. If experiments could be replicated on large high speed mills, this could prove to be an important development particularly if paper can be produced at an acceptably low weight.

Despite these experiments, however, paper manufacture is still broadly divided between newsprint which tends to be made in large mills where pulp- and paper-making are integrated into one complex and fine papers, which are made in a very wide variety of mills, a range from large enter- gredients with capacities of perhaps 300,000 tonnes a year to a multitude of smaller machines making small runs of specialty paper and having capacity of 30,000 to 50,000 tonnes a year or even less.

Many of these smaller mills in which the capital costs have long since been written off, have been able to survive against the much larger units in Scandinavia and elsewhere by finding small niches in the market, for example, making high quality art papers or special medical papers. Others have relied on the conservatism of printers which continue to order small quantities of special grades in odd widths, and often the closeness to the customer has been an advantage.

Slowly, however, the emphasis has been changing in favour of the mass production of standard grades of paper, and smaller mills throughout Europe have come under increasing pressure.

Advances in the science of paper-making itself, suggest that more flexible usage of pulps will be possible in the future. ECC International (English China Clays) forecasts that the growth of mechanical papers in Europe will be about 4 per cent a year up to 1982



Pollution problems

IF THERE is one thing guaranteed to make pulp and paper mill executives' eyes change colour, it is the mention of financial commitments in meeting requirements of pollution control bills, for example. These two areas in mill operations have taken up a large part of the literature over the past 20 years, and it all adds up to a story of enormous investment which has often stretched companies' resources to the limit.

The Swedish pulp and paper pollution bills, for example, have sounded more like a national budget, and the "clean up" requirements which have had to be met have placed a number of mills, especially pulp beyond recall.

Pollution control has been and still is more a matter of legislation than conservation of energy. It became a platform for the conservationist, the environmentalist, ecologist, and then the politician through the 1960s, and with the aid of Press coverage has never been far from the public mind. A lot of emotions has been engendered about industrial polluters, followed by a lot of "blanket" legislation, certainly in Europe and Scandinavia.

It is not suggested that investment in water treatment and control of effluent is not necessary in pulp and paper, but it has always been a requirement to these industries. It is impossible to legislate for this by setting a target which is to be met by a certain time. If a mill does not pay due attention to matters of water and effluent in its normal day to day operations it goes out of business eventually anyway, but it takes time as well as money to raise standards.

Two basic facts apply concerning legislation on pollution control, facts which have

become evident in the European experience under the EEC. First, no two mills are alike and there certainly is no typical mill. Second, the standards of control from mill to mill in state to state and country to country vary, sometimes to an enormous degree. It is understandable then that a mill which had reached a standard of discharging water back to a stream or river cleaner than when they took it out should be annoyed by having to spend money to follow a plan designed to deal with the inefficient. There have been a number of such cases in Europe, which has led by experience towards a system of guidelines to pollution control, and following these is the responsibility of mill management.

Energy conservation has some similarities with pollution control in that raising the standards sit to a mill's advantage and that the circumstances which obtain in one mill could not possibly fit another mill. Pulp and paper is all power, water, chemicals and fibre, and at the end of it all these factors must be related to the cost per tonne produced. Market forces

determine the selling price, so here again, as with effluent control where fibre and chemicals reclamation are of prime importance, savings in energy costs are absolutely vital, particularly now these are no "cheap" fuels. One British engineer's remarks of several years ago, about the "total energy" concept still apply in mills: "Since the oil crisis and the dramatic increase in energy costs, industry is beginning to discover the value of measuring energy in terms of heat units rather than quantities of steam or costs. It is not uncommon now to see total energy consumption expressed in terms of Btu or GJ per unit of product. In fact, the American Paper Institute is publishing in its monthly energy report energy consumed per ton of product in millions of Btu. Sweden has produced figures of total energy consumption for different products in kWh per tonne. This suggests that the concept of product power rate defined as the output of kilowatts generated from the heat flow process is the correct measure."

The idea that there were "cheap" fuels before the oil crisis is a relative term. It is a raw material which has increased in cost along with all the other materials. The oil crisis had the effect of making pulp, paper and paperboard makers look at their energy systems more closely, and there is no doubt that there was a great deal of scope for savings.

Take as an example a point made by one of the industry's leading consultants in a recent interview. "It was on the subject of pumping which is the main artery of the pulp/paper process. A lot of people don't realise," he said "just how much energy goes into pumping fluids in the pulp and paper

making process. In mills of all sizes and types, pumping needs stand for 25-40 per cent of the electricity consumption. The correct choice of pump capacity and head is, therefore, of utmost importance and should always be checked shortly after a new mill has come into operation and be duly corrected. Too often over-sized pumps are found working against almost closed control valves. We know this to be true from recent experiences related by mill men and it is just the sort of thing that management, through an energy conservation team, has to prevent.

It is not difficult, even for a non-paper maker to appreciate the value of knowing the total cost of energy per tonne of product. Market forces determine the selling price of the product, and this value can vary by a factor of, say, 1 to 5. This means that all the cost items which go to make a tonne of product need to be equated with the margin made on the end price, and this can be very small indeed. Savings in energy, in fact, can represent a fair share of that profit margin, so energy conservation management has to be a top priority in pulp, paper and board production.

One basic truth in pulp, paper and boardmaking was summed up recently by an internationally renowned consultant for the industry when he said: "There is no typical mill—each one is different. A mill is a series of inter-related and complex factories and we (the consulting company) cannot make any general rules about one part of a mill being worse than another in energy efficiency. There are too many variables."

Jack Elliott
 Associate Editor, "Paper"

ANGLEDENE LTD.
 Commercial Agents
 Importers, Exporters
 Engineering Design &
 Drawing Services
 Telephone Leigh 109421 07001

The Financial Times Editorial Office,
 1, Cannon Street,
 London EC4A 3DF.

For the attention of Mr. Schoeters, Technical
 Director

Dear Sir,

On 25th September last, you were kind enough to send us a copy of the Financial Times article on the development of the new type of aerosol nozzle being developed in Belgium.

The interest which was created world-wide was truly remarkable, and we feel it may be of interest to you to know that so far, we have received eighty-six enquiries distributed as follows:

United Kingdom 42 - USA 22 - Japan 5 - Norway 2 - France 2 - Two each from Canada, South Africa, Denmark and Switzerland, and one each from Eire, Israel and Australia.

Further letters are still coming in.

We are very much indebted to you and, of course, to the Financial Times for this splendid result, and are glad to have the opportunity of conveying the Embassy's thorough appreciation for your valued support.

Yours sincerely,
P. Vanhecke
 P. Vanhecke,
 Commercial Officer.

Mr. Ted. Schoeters,
 Financial Times,
 Gateway House,
 Basingstoke,
 Hampshire.

ANGLEDENE LTD.
 28 Hill Lane,
 London NE5 2PH.

This company is now making regional and major P.M. campaigns in newspapers, and magazines during the next few days.

Very thanks for the great assistance you are in locating this excellent outlet.

Yours sincerely,
George Davis

Director: G.Davis, C.Eng. 11 Black St.
 V.A.T. Reg. No. 256 9488 06

So what's new?

Our daily page of news of discoveries and technical innovations keeps senior businessmen informed and up-to-date with changing technology. And it is news and information that is published often long before Trade and Technical publications.

The Financial Times Technical Page is read by senior executives to check on what competitors are doing, to keep an eye on development trends. It is read to find out about joint ventures, new opportunities or licensing agreements.

So what's new?

Quality readership — spread through 120 countries around the world — gives you the ideal advertising platform to announce a revolutionary idea, a technological breakthrough or publicise your new product range.

For details of advertising on the Financial Times Technical Page and any further information, please contact **Clive Radford** and talk about something new.

Mechanical Page

Easier control of flight deck radio

Field up an

Seases the

Wide range video imaging Electronic mail study

Checkwork

FINANCIAL TIMES
 EUROPE'S BUSINESS NEWSPAPER

Bracken House 10 Cannon Street London EC4P 4BY Tel: 01-248 8000 Ext 510 Telex: 885033 FINTIM G

J.P. 15.50

WORLD PULP, PAPER AND BOARD VII

A battle ahead over newsprint imports

THE NEWSPRINT producers of Canada, which together account for a third of the non-socialist world's output, have started an active lobbying campaign to preserve duty-free access to the European market.

They would like to see a continued increase in their exports to Europe which last year grew by 8 per cent to 680,000 tonnes. However, any further increase in the Canadian share of the European market will need to be seen against the likely capacity of the Continental and UK producers and the large Scandinavian mills.

The Canadians argue that they should not be discriminated against just because they can produce more cheaply and thus hold prices down, particularly in the UK where the price is now about \$100 a tonne below that in France and Germany.

Prices

However, domestic suppliers need higher prices even where they are using a high proportion of waste material, as is the case with Reed in the UK and, to a lesser extent, Bowater. Both companies are operating at slim margins, although Reed is currently doing rather better than Bowater, which is beset with labour troubles at its Ellesmere Port mill.

The Scandinavians also say they need higher prices and they would certainly like to increase production which last year was only about 78 per cent of the theoretical capacity of about 3.5m tonnes a year.

All newsprint imports into the EEC at present are covered by the duty-free quota which is fixed at a minimum of 1.5m tonnes but which is raised to the total level of imports provided that the domestic mills have been able to sell their full production.

Last year's consumption in the EEC was about 4m tonnes, imports from the Nordic countries count against the quota at present, but by 1984 all paper imports to the EEC from the Nordic countries will

be duty-free.

What then will happen to the quota? Will it remain at 1.5m tonnes a year when it applies only to imports from Canada? Will it be reduced in proportion to Canada's share of the market, or will some entirely new arrangement be negotiated during the next few years?

The Canadians claim it would be unfair if their product suffered discriminatory duties compared with those from Scandinavia, and they say that it is in the interests of the newsprint users to maintain a balance which will prevent the Scandinavians from using a dominant position to determine prices.

The question is of particular importance in the UK which, with a consumption of 1.3m tonnes last year, is the largest newsprint user in Europe, just ahead of Germany.

UK newsprint production has fallen to only 310,000 tonnes a 50 per cent reduction over five years, and imports have risen proportionately. Last year Scandinavia supplied 500,000 tonnes and Canada 400,000 tonnes.

The Canadian exports to Europe at present are limited by capacity. Last year the mills were running at 98.5 per cent of full capacity to produce a total of 8.9m tonnes. Of this 72 per cent was shipped to the U.S. where total consumption reached 10.8m tonnes, a little under half the total (non-communist) world consumption of 23m tonnes. Total Scandinavian exports of which the largest part went to western Europe were 2.4m tonnes last year.

More capacity

Total U.S. capacity last year was about 4.1m tonnes, but this is expected to rise by 1982 to 5.5m tonnes.

Canadian interest in Europe will therefore depend very much on the growth of demand for newsprint in the U.S. However, comparatively minor fluctuations in the demand in North America can have a significant

effect on the tonnages which are available for export. For example, a 3 per cent reduction in North American consumption last year would have allowed the Canadians to increase exports to Europe by over 30 per cent.

The balance of supply and demand in Europe is therefore highly sensitive to expected growth in America. Economic Models, the analysts, expect newsprint consumption in the U.S. to increase about 5 per cent this year, around 7 per cent in 1980 and about 5 per cent in 1981. This should be enough to absorb the extra capacity which is planned in North America.

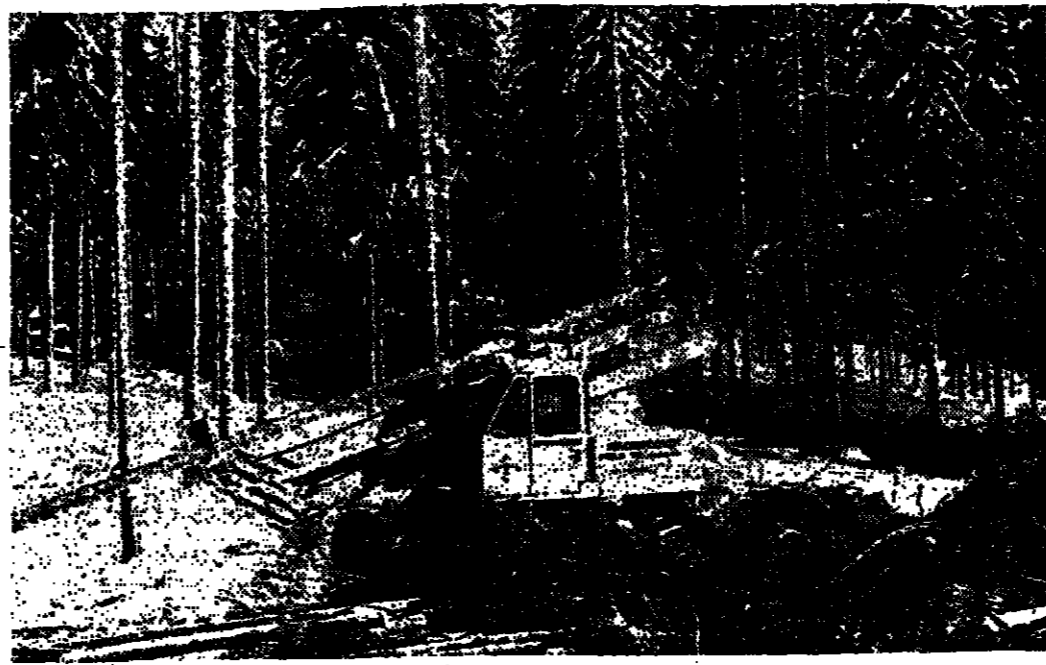
However, consumption in Europe is generally expected to grow at a slower rate. In the UK Economic Models expect a growth of only 1.7 per cent this year, followed by a recovery to about 4 per cent in 1980. In Germany, a rise of 2.6 per cent is expected in the current year accelerating slightly to 3 per cent in 1980.

For the Nordic producers these increases will be welcome because they still have considerable unused capacity despite improved trading last year.

Swedish production increased 13 per cent to 1.28m tonnes with exports up by 18 per cent to 989,000 tonnes. Finnish production improved 15 per cent to 1.13m tonnes and exports were up 32 per cent to 1.11m tonnes.

In Norway, production improved modestly by 10.8 per cent from the disastrously low level of 495,000 tonnes in 1977, and exports were up by 8 per cent to 370,000 tonnes.

Most Nordic mills have returned to profitability, but their position is by no means comfortable since their prices, particularly in the UK, are squeezed downwards by Canadian competition and a clause negotiated with the Newsprint Users, which relates their prices to the value of the dollar.



A mechanical harvester at work in Finnish forests

TOP 50 COMPANIES IN THE PULP AND PAPER INDUSTRY

Rank	Company (headquarters)	1977 Sales (\$'000)	% Change from 1976 calculated in local currency	1977 Earnings (\$'000)
1	Georgia-Pacific (Portland, Or., U.S.)	3,675,000	+ 20.9	262,000
2	International Paper (New York, U.S.)	3,668,900	+ 3.6	233,700
3	Weyerhaeuser (Tacoma, Wa., U.S.)	3,282,768	+ 14.4	303,891
4	Champion International (Stamford, Ct., U.S.)	3,126,621	+ 1.5	161,555
5	Bowater Corporation (London)	2,998,020	+ 11.3	52,722
6	Reed International (London)	2,824,368	+ 9.0	56,550
7	Boise Cascade (Boise, Id., U.S.)	2,315,780	+ 19.9	115,610
8	Crown Zellerbach (San Francisco)	2,307,194	+ 8.5	109,152
9	St. Regis (New York)	1,996,337	+ 11.0	106,786
10	Mead (Dayton, Oh., U.S.)	1,821,826	+ 13.9	91,540
11	Kimberly-Clark (Neenah, Wl., U.S.)	1,725,500	+ 8.3	130,700
12	MacMillan Bloedel (Vancouver)	1,617,735	+ 12.6	36,178
13	Scott Paper (Philadelphia)	1,520,226	+ 10.6	99,190
14	Container Corporation of America (Chicago)	1,144,000	+ 6.0	60,300
15	Union Camp (Wayne, Nj., U.S.)	1,081,653	+ 7.8	114,664
16	Svenska Cellulosa (Sundsvall, Sweden)	1,026,272	+ 10.7	27,946
17	Westvaco (New York)	1,000,622	+ 3.4	61,944
18	Abtibi (Toronto)	986,324	+ 18.8	35,762
19	Domtar (Montreal)	952,358	+ 13.8	25,283
20	ITF Rayonier (New York)	928,000	+ 41.0	37,000
21	Stora Kopparberg (Falun, Sweden)	927,360	- 6.0	17,053
22	Gt. Northern Nekeosa (Stamford, Ct., U.S.)	923,810	+ 9.4	77,258
23	Béghin-Say (Paris)	875,763	+ 10.2	(25,906)
24	Contin. Forest Ind. (Greenwich, Ct., U.S.)	864,000	+ 2.6	62,000
25	Jujo Paper (Tokyo)	833,043	+ 1.1	6,800
26	Consolidated Bathurst (Montreal)	819,716	+ 17.0	21,490
27	Sanyo-Kokusaku Pulp (Tokyo)	788,335	- 3.2	432
28	Hammermill Paper (Erie, Pa., U.S.)	787,032	+ 14.1	19,575
29	Oji Paper (Tokyo)	766,939	+ 0.8	10,330
30	Feldmühle (Düsseldorf)	761,207	+ 5.1	15,905
31	Dickinson Robinson (Bristol)	750,785	+ 13.0	18,474
32	Wiggins Teape (Basingstoke)	740,426	+ 17.3	33,742
33	Pottlatch (San Francisco)	688,424	+ 10.3	61,813
34	Papryka, Waldhof-Aschaffenburg (Munich)	661,791	+ 0.1	(829)
35	Honshu Paper (Tokyo)	660,220	+ 0.8	3,155
36	Williamette Industries (Portland, Or., U.S.)	652,973	+ 19.6	48,123
37	Bährmann-Tetterode (Amsterdam)	637,537	+ 14.0	15,893
38	Southwest Forest Ind. (Phoenix, Ariz., U.S.)	610,295	+ 11.1	16,086
39	Dalshova Paper (Enji City, Japan)	600,498	+ 3.4	3,232
40	Södra Skogsägarna (Växjö, Sweden)	597,171	+ 7.3	(8,714)
41	Uddeholm (Hagfors, Sweden)	580,089	+ 20.2	15,156
42	Enso-Gutzeit (Helsinki)	567,270	+ 5.2	(7,565)
43	Borregaard (Sarpsborg, Norway)	556,767	+ 11.4	(3,477)
44	Cellulose du Pin (Paris)	533,604	+ 0.9	(36,964)
45	Kymi Kymmene (Kuusankoski, Finland)	520,947	+ 27.2	93
46	Rengo (Osaka, Japan)	512,319	+ 11.7	7,591
47	Packaging Corporation (Evanston, Il., U.S.)	485,500	+ 7.6	45,500
48	British Columbia Forest Prods. (Vancouver)	464,103	+ 25.5	33,125
49	Brown Company (Pasadena, Ca., U.S.)	453,828	+ 5.5	7,771
50	Norrländs Skogsägares (Kramfors, Sweden)	450,223	+ 20.5	(76,786)

Mc

If there's an important paper mill missing from this list, make sure it isn't yours.

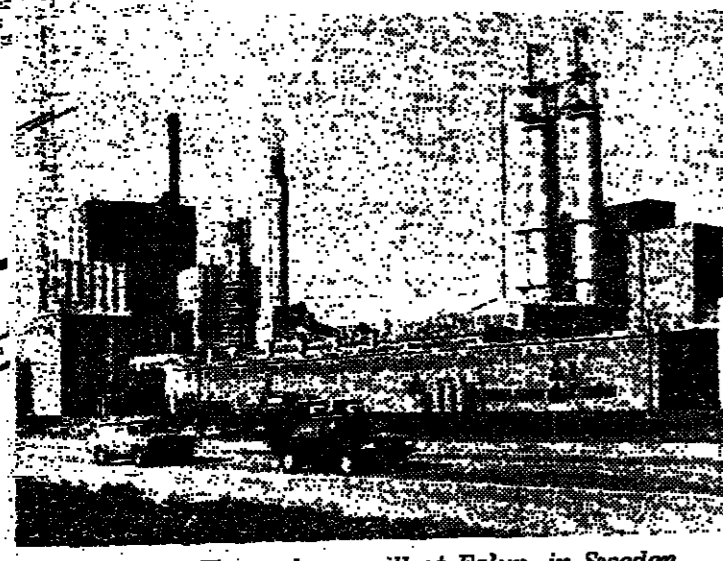
- Aussedat-Rey
- Beghin-Say
- Sottirici SpA (Cartiere Arturo)
- Cartiere Burgo
- Borregaard Osterreich AG
- Bowater Paper Sales
- Clondalkin Paper Mills
- James Cropper & Co
- Danish Paper Sales
- John Dickinson & Co
- The Donside Paper Co
- Domtar Paper Mill Co
- Dickinson-Robinson Group
- Holdfast Products
- East Lancashire Paper Mill
- Feldmühle (UK)
- Finnish Paper Mills
- Associates
- Robert Fletcher & Son
- Follum Fabrikker
- Hannover Paper NCB
- Henspapierfabrik BV
- Hunfos Fabrikker
- Inveresk Paper Co
- Jacpaper
- Job Société
- Kymmene-Star
- Kymmene Strömsåal
- Board Mill
- Leykam-Mützel AG

- MoDo Paper
- William Nash
- Niederheinische Papier
- Olives Paper Mill
- Papierfabrik Scheufelen
- Oberlennings
- Papierfabrik Schlöglmühl
- Papierfabrik Oberschmitt
- Pap Van Gelder
- Portals Ltd
- R C Papier
- Reed & Smith
- Rishton Paper Mills
- Saugbrugsforeningen
- Henry & Leigh Slater
- Slater Harrison & Co
- Smith Anderson & Co
- A/S Sunland-Eker
- Papierfabrikker
- R Sommerville & Son
- Wm Sommerville & Son
- Star Paper
- Stora Kopparberg-Bergvik
- Thomas Tait & Sons
- Torras Hostench SA
- Townsend Hook & Co
- Tullis Russell & Co
- Van Houtum En Palm
- Papier
- Wiggins Teape Mill Sales
- Yates Duxbury & Sons

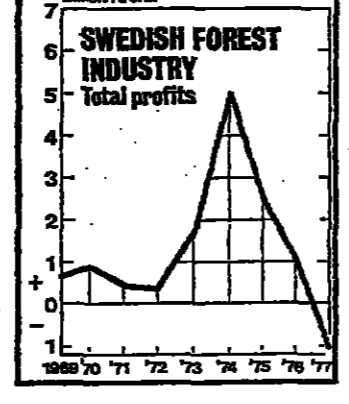
The James McNaughton Group — the UK's fastest-growing independent paper merchant — now represents more than 40 of the world's top mills. If yours isn't one of those already benefiting from our expert representation, call 01-733 7933 and ask for James McNaughton personally, who will be pleased to tell you more about the ways in which his organisation can improve your share of the vital UK market.

James McNaughton Paper Group
 Jaymac House, Valmar Road, London SE5
 Telephone 01-733 7933 Telex 8812613

Bristol Cardiff Edinburgh
 Leeds London Manchester Southampton



The Stora Kopparberg mill at Falun, in Sweden



Source: Swedish Paper and Pulpmakers' Union.

WORLD PULP, PAPER AND PAPERBOARD CAPACITY
 Period: 1967-82

	Total capacity				Annual average increase
	1967	1972	1977	1982	
Total woodpulp, paper grades	92.1	115.2	133.3	152.4	3.0 2.7
Mechanical	24.9	28.5	32.1	36.1	2.3 2.4
Semi-chemical	6.5	9.1	10.5	11.8	2.8 2.3
Chemical	60.7	77.5	90.7	104.5	3.2 2.9
Total paper and paperboard	119.4	152.1	184.4	211.8	3.9 2.8
Newsprint	20.8	24.4	26.0	30.7	1.3 3.3
Printing and writing	24.5	33.0	41.0	47.7	4.4 3.1

* 1972-77. † 1977-82. Source: FAO.



Tree stumps being harvested in a forest owned by Stora Kopparberg, in Sweden

CHANCES ARE WE DELIVERED YOUR PAPER

And it came from Finland.

Not surprising when you realise that Lamco Paper Sales Limited supply a third of Britain's paper imports. For example a quarter of the newsprint for the National and Provincial Press.

This staggering amount, nearly 3/4 million tonnes in all, is handled, warehoused and distributed throughout the UK by our sister company, Finnish Paper & Board Services Limited.

And as many of the country's famous names would confirm, we make a most effective and efficient team.

Together we are supplying British Companies with an extensive range of papers — newsprint, coated and uncoated magazine, book and commercial papers, kraft, greaseproof and sulphite, not to mention a great many speciality papers.

After all, we represent 26 mills, the members of the Finnish Paper Mills Association — Finnpap.



WE'RE BIG ENOUGH TO TAKE ANY ORDER — LARGE OR SMALL.



Lamco Paper Sales Limited, Finland House, 56 Haymarket, London SW1Y 4RS, Telephone: 01-839 4360.

We'll cut your slice bigger

However successful you are, Holder can help you cut yourself a bigger and better slice of your business.

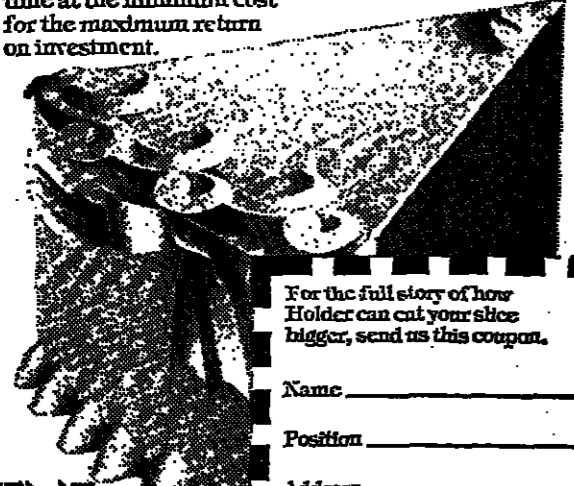
We start by analysing any problems you have. We identify and evaluate each available option to produce the optimum solution.

Then we provide purpose-planned, purpose-made equipment embodying the latest technology - delivered on time at the minimum cost for the maximum return on investment.

Holder Consultants create the concept. Holder engineers design or specify the hardware. Holder craftsmen make the equipment in a Holder factory. Holder site supervisors get the equipment installed and working.

That's the Holder "total capability" package.

It's made possible by our paper-mill technology - clients worldwide will testify to our success.



For the full story of how Holder can cut your slice bigger, send us this coupon.

Name _____

Position _____

Address _____

THE HOLDER GROUP

LEADERS IN PAPER-MILL TECHNOLOGY

Holder Consultants Ltd.,
Dundeeholme House,
Dundeeholme Rd, Bury, Lancs.

WORLD PULP, PAPER AND BOARD VIII

New production processes

"IF PAST trends continue," a Swedish manufacturer remarked humorously, "we shall be making paper entirely out of clay by the year 2020."

Well, who knows? It has been done before by the ancient Egyptians, who used clay tablets for recording their inventories and trading statistics. It is at least possible that, in some grades of paper, fibres will come to be regarded as a means of holding the clay together rather than as at present, clay being a filler to extend and add properties to the fibres.

In the last few years some very considerable advances have been made in the science of paper making and in the refining and production of clays.

As a result, paper can be made experimentally from a mixture of 40 per cent clay and 60 per cent pulp fibres. Moreover, the new lightweight coated (LWC) magazine papers commonly have 30 per cent clay in their composition. If the coating is included, it may surprise some readers to learn that even ordinary newsprint can have nearly 10 per cent of clay in it.

China clay is still much the most important of the white minerals used in the paper and board industry. Its main competitors are calcium carbonate and talc. These three minerals together account for about 90 per cent of the filling and coating agents used by paper makers.

Altogether, the European paper-making industry uses about 5m tonnes of non-fibrous materials of which white minerals account for 70 per cent of the volume. Carbonates, which were the paper makers' traditional filler are now little used for this purpose, because they are incompatible with the acidity of modern processes.

ability of using clays in greater quantity as a substitute for fibre which may be as much as seven times more expensive. The low margins in the paper-making industry and the continuing threat of over-capacity theoretically make an increase in filler content by only a few percentage points an attractive proposition.

ECC has therefore been putting considerable effort behind a research and development programme for new clay fillers to enable them to be substituted for fibre without loss of strength. One approach is to add polymers or starch to the clay to help the particles to stick together in the paper. Another is to try to alter the geometry of the clay particles so that a higher loading can be achieved.

Several new products have been announced recently including a clay called Superfill and a system using polymer, called hydrolite. ECC claims that the proportion of filler can be increased by around 7 per cent with a cost-saving of around £15 per tonne.

Unfortunately, however, the generally depressed state of the industry has mitigated against experiments with these new fillers and ECC says the response has been rather disappointing.

There are two main reasons. First, the price of bleached chemical pulp has been extremely low as a result of overcapacity and the American influence in the market. Indeed, the moves towards an anti-dumping action by French pulp producers and the losses made by Scandinavian pulp producers emphasize the point.

From the paper makers' point of view, however, the abundant supplies of relatively cheap pulp have reduced the urgency of any attempts which may have been in train to find a cheaper substitute.

Coatings

Carbonates are mainly used as coating agents to improve brightness and the printing qualities of fine paper. However, despite some recent developments, they still only account for about 200,000 tonnes a year out of the total 1.5m tonnes of coating pigment used in Europe.

A higher grade of clay is used for coating, at a cost of about three times the grade most commonly used as a filler. Last year's consumption of fillers in Europe was about 1.8m tonnes of which about 300,000 tonnes was talc.

ECC International of St. Austell, Cornwall (formerly English China Clays) estimates that the total world production of china clay (kaolin) is about 15m tonnes a year, of which 5.5m tonnes is in America, 4.5m tonnes in Western Europe and 3m tonnes in the USSR, which has very large reserves.

ECC, which supplies about 70 per cent of the European market, produced about 2.7m tonnes of clay from its pits in Devon and Cornwall last year, in addition to the output from its subsidiary in Georgia, Anglo-American Clays, and its subsidiaries in Europe.

Traditionally, filled clays have been regarded mainly as a means of filling in the interstices which would otherwise be left between the fibres, to give paper better opacity and smoothness.

However, in recent years attention has turned to the pos-

sibility of using clays in greater quantity as a substitute for fibre which may be as much as seven times more expensive. The low margins in the paper-making industry and the continuing threat of over-capacity theoretically make an increase in filler content by only a few percentage points an attractive proposition.

Clearly, shipment of liquid clay is only practicable in the case of mills which are close to a suitable port and not too far from the shippers. Considerable extra capital costs are also incurred for storing and pumping the clay in a liquid form.

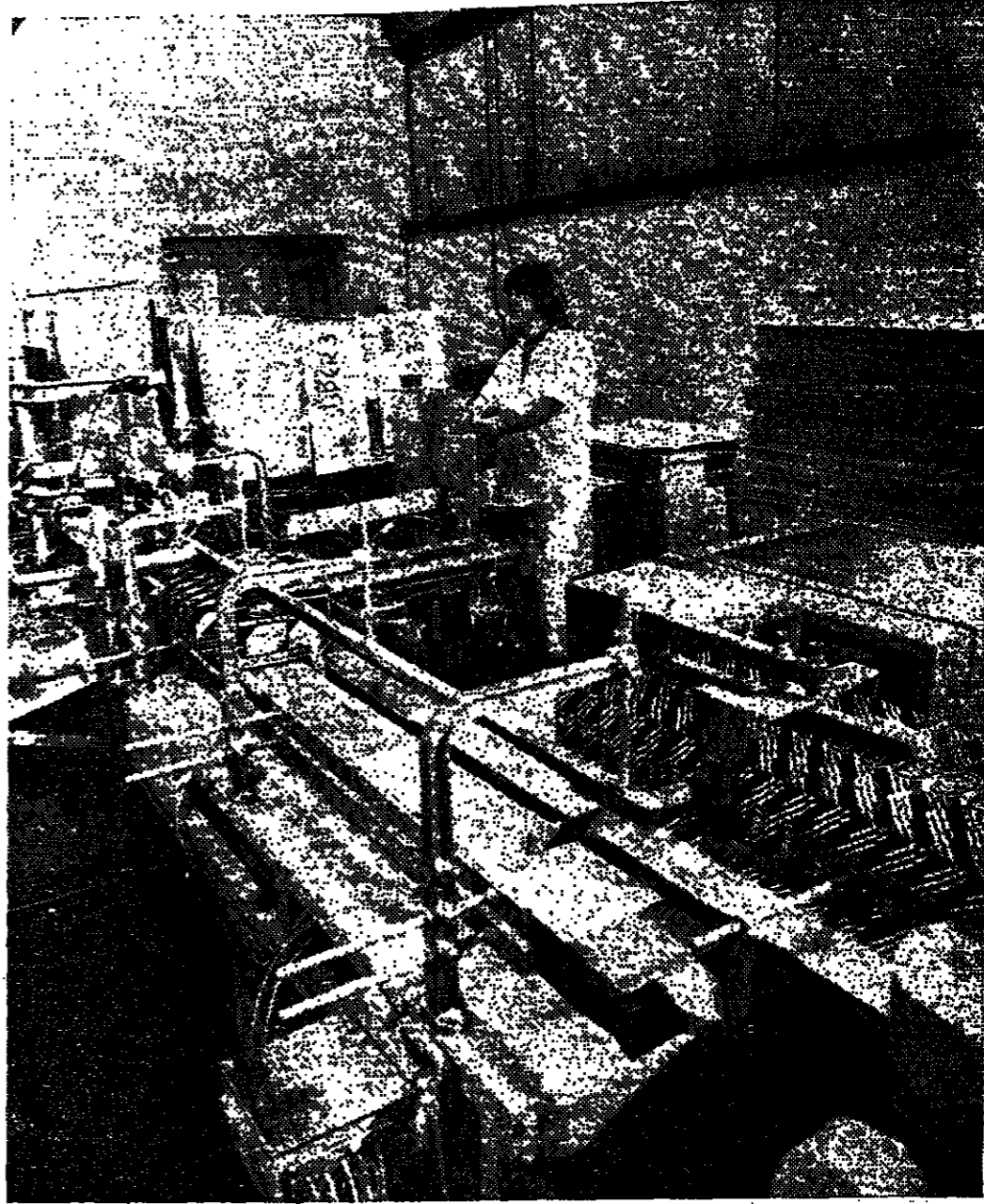
Higher prices can be charged for superior fillers and coating materials. If the papermakers can be persuaded of the advantages—not always an easy task in this very conservative industry. However, the general price levels, and hence the profitability of companies like ECC are closely tied to the health of the papermaking industry.

Outcome

Thus, last year, ECC's profits fell badly to £24.5m compared with £30.5m in 1977. This was largely caused by the fact that the clay division's profits were down 34 per cent in spite of a 10 per cent increase in sales. The main reason was that the paper industry has been in such a depressed state that the company felt unable to build up the price even of a raw material of secondary importance. It was not until June that the price increased, by about 18 per cent, the first increase since January 1977.

This dependence on the international paper industry explains why ECC takes such pains to monitor the developments in the industry and to attempt to give advance warning where it believes over-capacity is likely to occur.

M.W.



The £50m-a-year facial tissue market has steadily increased by around four per cent annually. Cartons of Kleenex three-ply "mansize" tissue packs, above, are being packed ready for despatch.

Increasing market for disposable products

DISPOSABLE PAPER products emerged triumphant from a static growth period in the mid-seventies, launching "stronger, softer and cheaper" products on to the British market, now worth around £255m.

The strength of the market lies in the fact that products such as toilet tissue and sanitary protection are essential goods in the British consumer market, although per capita usage is two times as low as that of the U.S. at 7.4 kg. This indicates that saturation levels are still, if ever, some way from being reached.

Since the "cold winds" of 1976, tonnage growth has increased by between 5-7 per cent a year and manufacturers forecast an increase of 10 per cent in 1979.

The larger sectors of the disposable paper market are dominated by the two major manufacturers, Bowater Scott and Kimberly-Clark. Bowater is market leader in the toilet tissue sector, worth around £130m a year, with 35 per cent market share. Kimberly-Clark's Kleenex has over 15 per cent of the market share and British Tissues claims around 20 per cent of the market.

The main development in brand terms has been the growing sales of own brands for all disposable paper products. The market is vulnerable to competition from supermarket store brands in that it is a highly price orientated market and the differences in quality are less discernible than, for example, washing-up liquids.

To appreciate fully the growth of the toilet tissue

market it is worth looking back to its launch in Britain. The first commercially-made toilet tissue was sold in the U.S. in the early 1870s. It took 50 years, however, to cross the Atlantic to become a regular purchase in the household budget and a further 25 years or so before soft toilet tissue was introduced to the British consumer. Today, 98 per cent of all British toilet tissue retail sales are soft tissue.

On average, over 2m double packs are sold every day of the year in Britain with annual retail sales at around 1.5bn rolls.

Sales have been boosted and customers coaxed into buying new products by manufacturers' claims of improved softness and strength and greater variety of colour. They claim that housewives will buy toilet tissue to complement bathroom decor and that colour is an important consideration in promotion.

Another sector which has grown steadily since the late 1920s is sanitary protection. While the number of women using towels or tampons has remained steady at around 13m, the value of the market has increased from £34m in 1974 at retail selling prices to over £60m last year and £68m is forecast for 1979.

The real surge in prices, and therefore market value, came between 1974 and 1975. The retail value forecast by the Economic Intelligence Unit is estimated to increase by 37 per cent in five years.

The sanitary protection market is dominated by three manufacturers: Lilla-White, Kimberly-Clark and Sancell. The latter combines the interests of Molnlycke and Bowater Scott. These three companies, together with Robinsons of Chesterfield and Elida Gibbs, have been responsible for most of the activity and innovation in the last few years.

Lilla-White, with a 55 per cent share of the sanitary towel market, competes with Tampax in the tampon sector, dominates the traditional looped towel sector and has been successful both in the press-on market and the mini-pad market.

Kimberly-Clark, with a 28 per cent share of the towel market, has recently diversified, bringing out loopless towels and press-on products.

The Sancell products are now almost entirely sold under the Libresse brand name. Reorganisation in the company has meant a gradual share loss—estimated at around 10 per cent—with Robinsons one of the forerunners of the special garments products, also losing a share in the past two years.

One company is unique in this market—Tampax—the market leader in the tampon sector with no interests in the towel market. Its share is estimated at around 57 per cent.

The future market, according to sales analysts, appears lucrative. It is steadily expanding in value terms while remaining comparatively stable in volume consumption.

Manufacturers, however, deny that volume consumption fluctuates within small margins and claim that new products and wider promotion will mean greater volume gains.

Nevertheless, market sectors, according to the Economic Intelligence Unit, will stay much the same in terms of their share of total sales.

market is worth looking back to its launch in Britain. The first commercially-made toilet tissue was sold in the U.S. in the early 1870s. It took 50 years, however, to cross the Atlantic to become a regular purchase in the household budget and a further 25 years or so before soft toilet tissue was introduced to the British consumer. Today, 98 per cent of all British toilet tissue retail sales are soft tissue.

On average, over 2m double packs are sold every day of the year in Britain with annual retail sales at around 1.5bn rolls.

Sales have been boosted and customers coaxed into buying new products by manufacturers' claims of improved softness and strength and greater variety of colour. They claim that housewives will buy toilet tissue to complement bathroom decor and that colour is an important consideration in promotion.

Another sector which has grown steadily since the late 1920s is sanitary protection. While the number of women using towels or tampons has remained steady at around 13m, the value of the market has increased from £34m in 1974 at retail selling prices to over £60m last year and £68m is forecast for 1979.

The real surge in prices, and therefore market value, came between 1974 and 1975. The retail value forecast by the Economic Intelligence Unit is estimated to increase by 37 per cent in five years.

The sanitary protection market is dominated by three manufacturers: Lilla-White, Kimberly-Clark and Sancell. The latter combines the interests of Molnlycke and Bowater Scott. These three companies, together with Robinsons of Chesterfield and Elida Gibbs, have been responsible for most of the activity and innovation in the last few years.

Lilla-White, with a 55 per cent share of the sanitary towel market, competes with Tampax in the tampon sector, dominates the traditional looped towel sector and has been successful both in the press-on market and the mini-pad market.

Kimberly-Clark, with a 28 per cent share of the towel market, has recently diversified, bringing out loopless towels and press-on products.

The Sancell products are now almost entirely sold under the Libresse brand name. Reorganisation in the company has meant a gradual share loss—estimated at around 10 per cent—with Robinsons one of the forerunners of the special garments products, also losing a share in the past two years.

One company is unique in this market—Tampax—the market leader in the tampon sector with no interests in the towel market. Its share is estimated at around 57 per cent.

The future market, according to sales analysts, appears lucrative. It is steadily expanding in value terms while remaining comparatively stable in volume consumption.

Manufacturers, however, deny that volume consumption fluctuates within small margins and claim that new products and wider promotion will mean greater volume gains.

Nevertheless, market sectors, according to the Economic Intelligence Unit, will stay much the same in terms of their share of total sales.

Colleen Toomey



Tullis Russell
The Papermakers
welcome the delegates
and visitors to the
EUCEPA 1979
Conference

Marisch, Glenrothes, Fife KY7 67E, Scotland. Telephone Glenrothes (0592) 73881.
Telex 72253. Also in London, Manchester, Birmingham.

Paper from Varkaus is used in every continent.

Respected newspapers know Varkaus
imprinting the newspaper you

ST. NEWS PRINT GRADES

WIGHT PRINT GRADES

TINTED GRADES SPECIAL GRADES

HIFI GRADES

As the biggest producer of newsprint in Finland we can guarantee reliable delivery, high quality and choice.



AHLSTRÖM
A. AHLSTRÖM OSAKEYHTIO
VARKAUS PAPER INDUSTRY
P.O. B. 4. 78101 VARKAUS 10
FINLAND
Tel. 972/251, telex 4316 alpaf sf

SALES:
THE FINNISH PAPER MILLS' ASSOCIATION - FINNPAP
Eteläesplanadi 2, 00130 Helsinki 13, Finland
Tel. 90/70001, telex 12-429 paper sf
LAMCO PAPER SALES LTD, London SW1Y 4RS,
Finland House, Haymarket, U.K.
Tel. 990 44(01) 838 4360. Telex: 28353 lamcol

JY 1979 150

The risks Sadat runs

By ROGER MATTHEWS in Cairo

EGYPT BEYOND question deserves, needs and welcomes peace. Whether Egypt can have peace and the economic benefits that are supposed to accrue from it on the treaty terms negotiated with Israel by President Anwar Sadat is an altogether more debatable question and one that will be answered as much from outside that country as from within.

Isolation

A small but important part of the answer came yesterday with the announcement by Saudi Arabia that the multi-million dollar Arab arms industry, which has 15,000 employees in Egypt, is to be dissolved. The Arab Organisation for Industrialisation as it is called, was founded by Saudi Arabia, Qatar and the United Arab Emirates, with Egypt providing labour and land. It has been the best example of pan-Arab industrial co-operation and ironically the first major victim of Arab hostility to the peace treaty.

For the leader of a nation so utterly dependent on external financial support, Mr. Sadat has acted in the 17 months since he went to Jerusalem with extraordinary independence and confidence. As head of one of the 22 members of the Nation of Arab States, he has behaved much as he does domestically—with paternal disdain for any errand children whose vision he considers still blinkered by youthful inexperience.

Gross domestic product per head is a mere U.S.\$280 in Egypt, the country has to import 40 per cent of its food even though 42 per cent of its workforce is employed in agriculture. Its population of 40m is growing by 1m a year, it has no foreign currency reserves, critically limited resources, a decaying infrastructure and urgently needs a politically challenging programme of economic reform. But all that does not

blight Mr. Sadat's view of his country's role. As far as he is concerned a nation of 7,000 years recorded history will not in 1979 be deterred by the opposition of countries born only this century—even if they are the world's wealthiest oil exporters.

The result is a growing isolation within the Arab world and even more critical dependence on the U.S. and other industrialised nations. The trend has been clear for some time. When Mr. Sadat was negotiating at Camp David last September with President Carter and Mr. Menachem Begin, Prime Minister of Israel, he did not consider it necessary to keep even his best Arab friends informed of progress. After the hostile Arab reaction to the Camp David agreements Mr. Sadat turned down suggestions from his ambassadors in Arab countries to make an effort to regain some support.

So when the peace treaty was signed in March it was not surprising that the great majority of Arab nations—many of whom had already signalled their intentions at a Baghdad summit meeting the previous November—should conclude that this was a separate peace with Israel that did not answer Arab aspirations and that political and diplomatic relations should be broken with Egypt.

The more moderate Arab countries, and especially Saudi Arabia and the main Gulf oil producers, hesitated to concur with far-reaching economic sanctions called for by the hard line states. Better perhaps the arrogant, conservative, fiercely anti-Communist devil they knew than the devil who might take over if they tried to cripple Mr. Sadat economically and risked a social upheaval that would add to instability in the Middle East.

But Mr. Sadat was not content to let the matter rest. In the past fortnight he has fanned the flames by attacking especially Saudi Arabia, accusing it of bribing other Arab countries to break relations with Egypt and personally insulting an already angered Saudi royal family.

If Mr. Sadat's intent is to rally the country behind him in the surge of Egyptian nationalism and to replace the Israelis by the other Arabs as the supposed external cause of the country's domestic difficulties, then perhaps he is being partially successful. Yet he has stirred the first tremors of real anxiety in the business and banking community, some of whom now see a danger of the economy coming under severe pressure. The official view is that an Arab boycott will have little effect. Only 6 per cent of Egypt's total trade is with the Arab world, and in the past 18 months the country has received little direct financial aid from the oil producers. How, then, the picture was very different. Arab aid poured heavily into Egypt following the 1973 war, reaching a peak of over \$2bn in 1977, after the Government had tried to trim the budget deficit by reducing subsidies paid on a range of essential commodities. That caused three days of bloody rioting.

The non-military debt burden, today just under US\$10bn, was restructured to provide a longer and more balanced repayment profile, the Gulf Organisation for the Development of Egypt (consisting of Saudi Arabia, Kuwait, the United Arab Emirates and Qatar) provided US\$1.9bn in clear payments arrears, and the U.S. stepped up aid to almost US\$1bn a year. Kuwait and Saudi Arabia placed nearly US\$2bn on deposit with the Egyptian cen-

tral bank and have since extended the duration of the deposit and rolled over interest payments.

Thus 1978 dawned with real hope that the breathing space provided by Arab help would give Egypt time to launch a programme of major domestic reform while attracting more foreign investment that might serve to reduce import growth, to stimulate exports, and to create much-needed jobs. The extent to which this happens and to replace the Israelis by the other Arabs as the supposed external cause of the country's domestic difficulties, then perhaps he is being partially successful. Yet he has stirred the first tremors of real anxiety in the business and banking community, some of whom now see a danger of the economy coming under severe pressure. The official view is that an Arab boycott will have little effect. Only 6 per cent of Egypt's total trade is with the Arab world, and in the past 18 months the country has received little direct financial aid from the oil producers.

Statistics in Egypt tend to be elusive and to vary according to source, but it seems clear that last year's trade deficit was in the region of US\$500m, with imports costing about \$5.5bn and exports earning \$2.3bn. There was a net surplus of nearly \$2bn on invisibles leaving a current account deficit of just over \$1bn. When the capital account deficit is added in Egypt was left with an overall deficit of about \$2.3bn that was all but covered by special financing—that is the whole range of aid, grants, and other forms of assistance, mainly from western sources.

Assuming that the main elements of the balance of payments remain roughly constant this year, the Government will be looking for a continued, mainly western, aid flow of about \$2bn—something that President Sadat has sought to institutionalise and expand through the so-called Carter Plan—a \$15bn, five-year scheme which was announced without reference to the main contributors, hoped for, the U.S., Japan, and western Europe.

Whatever uncomfortable parallels there might be with the Shas of Iran, the fact that the U.S. is increasingly being burdened with the responsibility for Egypt's economic survival may seem a small price to President Carter and

to Congress to pay for having ended the state of war between Israel and the largest Arab state. The extent to which the U.S. apparently misjudged the attitude of Saudi Arabia was reflected in the small amount of the extra aid it is to provide for Egypt this year—described by one irritated official as a tiny splash in the Nile.

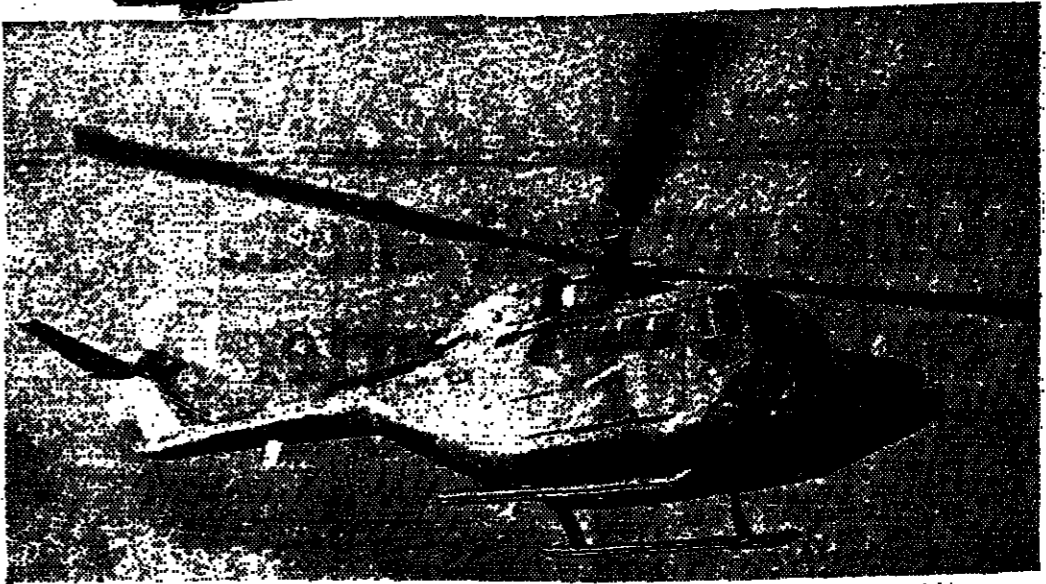
Egypt's other main non-Arab benefactors are scarcely more forthcoming, with the West Germans and Japanese indicating that their contributions are likely to remain pegged at current levels. As they privately point out, they do receive much of their oil from the rest of the Arab world—and do substantial business with it.

Invisibles

However there are indications that the U.S. might be prepared to make available increased amounts, especially if Egypt should expect a shortfall in its invisibles earnings, the area where it is most vulnerable to Arab action. The most critical element in Egypt's external payments during the past two years has been the startling rise of remittances from up to 2m Egyptians working abroad, mainly in Arab countries. Remittances have doubled in each of the past three years, were worth over U.S.\$1bn in 1978, and were expected to reach about \$1.6bn this year.

While the recent Baghdad resolutions ruled out direct action against Egyptians abroad, the subsequent worsening of relations and the possible suspension of commercial air services to and from Egypt, may herald a slowing in the rate of emigration and a decline of confidence that will cause workers to remit less of their earnings.

The Egyptian economy is also



Westland-Aerospatiale Lynx helicopter such as was to have been built in Egypt by the Arab Organisation for Industrialisation now dissolved.

vulnerable in two other important areas of service earnings—the Suez Canal and tourism which together produced around U.S.\$1.5bn last year. The number of high-spending Arab visitors to Cairo has dropped sharply this year and the trend is expected to continue.

There are a number of bi-lateral and multi-lateral programmes which offer opportunities to damage Egypt and it must be added the Arab unwillingness of management to take decisions that might have political consequences. It has been caused, according to Mr. Sadat's domestic critics, by his refusal to promote people of real ability while packing senior political posts with those who obey without question.

Thus the subsidies bill (nearly a quarter of the budget) allows annually benefitting rich, middle-class, and poor alike. Reform is shelved because one wants the 1977 riots repeated. Government revenues have risen gently, but the tax take is still far too small and will remain so until someone is ready to do battle with the moneyed middle class. Public sector wages are increasing, but being rapidly outpaced by the small private sector. Inflation is put unofficially at between 20 per cent and 40 per cent, with a strong upward tendency as a result of the budget deficit and of the inflow of remittances from

abroad which is not matched by greater domestic productivity. Overlaying it all is the dead weight of a bureaucracy that foreign businessmen agree has done more to frighten away investment than any other single factor.

Yet Egypt apparently still is a country of remarkable political stability within the context of the Middle East. The army, ultimate source of power, in general appears completely loyal to the President, the Left is small, and until a crisis occurs probably impotent. The Islamic Right is enjoying something of a resurgence, but can probably be kept in check by the security services. The mass of gentle, smiling, hospitable Egyptians bear their daily struggle with a tolerance that must be a delight to any political leader.

However, in the past 19 months a combination of President Sadat and the Ayatollah Khomeini in Iran has served to stand the Middle East on its head. Conceptions that have been valid for the past 30 years no longer apply. An Egypt isolated from its Arab brothers, utterly dependent on the U.S., led by a man to whom dullness is anathema, and now at peace with the most efficient military force in the region, guarantees only the folly of making predictions.

Letters to the Editor

The defence lobby

From Major-General R. Mans.
Sir,—In his otherwise interesting article "Beware of the defence lobby" (May 8) Samuel Brittan omitted mention of the paramount issue—the most urgent need to improve the capability of our armed forces within NATO in the face of an ever-increasing Soviet military threat. This stark fact must not, I suggest, be obfuscated by warnings, however persuasive, about links between defence spending and trade protection, etc. The ultimate danger is the threat to the survival of our nation.

I am sure that a visit to the British Army of the Rhine would soon dispel any reservations Mr. Brittan may have about the necessity to modernise equipment.

Mr. Brittan uses the apt analogy of the "collective umbrella" in referring to NATO. May I remind him of a similar reference by Lord Palmerston linking defence with the umbrella.

"On a fine day you leave your umbrella behind, and it rains. Take it with you, and it will remain fine."

Major-General R. S. N. Mans.
Eirk House, Swan Road,
Brockenhurst, Hants.
From Mr. E. Greenwood

Moving house

From Mr. A. Roper
Sir,—With respect to the article by your Consumer Affairs Correspondent Mr. David Churchill (May 10) contains some reporting which is both unfair and inaccurate.

Mr. Churchill refers to the high cost of legal fees and other expenses as a factor which should cause householders to think twice before moving house. Why does he refer to legal fees in particular when it is quite clear from the Consumers' Association report in the Which? magazine to which he refers that by far the greater expenses which might be encountered are the estate agents' fees and combination of stamp duty and Land Registry fees. The amount of the latter are far in excess of the solicitors' fees in the higher price ranges.

Mr. Churchill concludes with the statement that the magazine is critical of all the bodies connected with house moving whereas in actual fact the Which? report to which he refers does not in any way criticise solicitors as such. Whether the magazine will do so in its next issue remains to be seen.

Alan D. Roper,
Court Chambers,
3, Victoria Street,
St Albans, Herts.

Index-linked pensions

From Mr. A. Furse.
Sir,—There has been a deathly silence from the Pay Research Unit Board as the papers announced in quick succession that: (1) inflation has risen above 10 per cent once more; (2) salaries of civil servants will be raised by an average of 25 per cent by January 1980; and (3) the Government actuary thinks that for civil service pension (a) price increases will average

6 per cent; (b) salaries will rise by 74 per cent; (c) the return on investments will be 9 per cent and, basing his calculations on his own figures, concludes that the annual salary adjustment for full pension indexation for life should be 2.6 per cent. (Perhaps I should add that the adjustment is a deduction from salary, not an addition to it.) Had the figures for 3a, b, and c, each been 8 per cent, an independent actuary has calculated the true cost of indexation at 17 or 18 per cent. I have recently seen an annual pay slip for a retired civil servant, which shows that since retiring, his pension has increased by 772 per cent, and that the increase for 1978/79 alone was 106.69 per cent of his original pension. One does not need to be an actuary to question whether an increase such as this can be funded by a 1 1/2 per cent annual deduction—or even one of 2.6 per cent. The range of total contributions in the public sector (employee and employer) is most enlightening, especially since many of the funds actually try to stay solvent, in the face of indexation. The civil service pay least of course—a notional deduction of about 12 per cent (basic plus indexation), British Steel 24 per cent of salary (having taken over solvent funds on nationalisation), the Post Office about 30 per cent, British Airways more than 40 per cent for pilots and officers, and the Coal Board over 45 per cent. BA's contribution is said to fund annual increases in pension of 5 per cent!

Is not the solution to accept the Government Actuary's suggestion and to index civil service pensions—and limit qualifying increases—within the parameters he suggests? Indexation would then be limited to 1 per cent and qualifying salary increases to 1 1/2 per cent, to take account of the difference between the average rate of interest for each year, and the 9 per cent he postulates. Similar limits could be applied to the rest of the public sector—and the private for that matter—and the indefensible privilege of lavish pensions for the few at the public's expense would be ended.

First source of taxation

From Mr. W. Shepherd
Sir,—The announcement (May 10) that Chrysler unions are seeking new pay and perks increases only serves to emphasise the general ignorance of basic economics on the part of our unions.

Here is an outfit which, instead of financing the rest of the country through the taxes which government should take from it, is itself receiving largesse: what is so frightening is the basic assumption that there is a bottomless pit of gold to finance any old scheme, however dotty it may be, and I suppose it is only because there are so many companies which do contribute into the kitty that Chrysler unions not only see nothing wrong in their demands, but also wax indignant that the media (for example you) are so wrong in their attitude to those demands. Every day I come across

people—who would class themselves as intelligent thinking people—who are unable to see that all taxation in this country stems from industry, and when that industry itself is sick, then it must follow that we are in for a rough time. W. F. Shepherd,
4, Asher Roads,
Langton Green, Kent.

Company cars

From the Chairman, London Amenity and Transport Association
Sir,—In your leader on public transport (May 10) you accuse London Transport's chairman of floating a silly idea to gain attention for more serious problems. But tax concessions for those who travel by bus (or other form of public transport) is no sillier than the tax concessions already allowed through the use of company cars. I agree that there is no point in subsidising mobility for its own sake and therefore suggest that the tax concessions on company cars should be withdrawn. Harley Sherlock,
London Amenity and Transport Association,
13, Alynne Place, N1.

Odd pence waste time

From Mr. E. Greenwood.
Sir,—I have been preparing the usual list of dividends for the tax inspector and it is very boring to find that almost all the amounts involve odd pence. Would it not be sensible for companies to set their computers to round up or down to the nearest round pence and save us all wasting our time? E. M. Greenwood,
Lane House,
Shoteshwell,
Nr. Banbury, Oxon.

TUC and the Labour Party

From Mr. J. Hudson
Sir,—Dare I ask the question: Is the time now ripe for the trade union movement to end its links with the Labour Party? Surely those many union members who did not vote Labour should be considering such action. The TUC would have greater influence in general and in particular the Labour Party might find its new role. J. N. F. Hudson,
"Nestor",
11 Erleigh Court Drive,
Earley, Reading, Berks.

Efficiency exists

From Mr. D. Logdon
Sir,—Mr. Christopher's letter of May 9 concerning on mine of April 24 requires some response. How does he make a £3,000 rise to £12,000 equal to 50 per cent? How does he reconcile this with at least 100 per cent productivity increase? Would he like to comment on why the subjects of my remarks were blocked justified promotion to make way for fast stream new-

comers whose only advantages are irrelevant degrees? The efficiency of established Revenue-trained staff at all levels is indeed an object of wonder. In my view, most are conspicuously better than their outside counterparts. Here I refer mainly to HERS over 50, and younger people promoted, mainly through, the ranks from TO entry. These sort of people, however, are now a minority, and one that is dwindling fast as the service over-looks their value and people like me snap them up.

Until the last century Civil Service entry and advancement was through privilege, class and connections until the introduction of open competitive public examination. Since 1964 and the "white heat" and the waffle revolution, upper middle and quiet upper, middle class advantage has been re-established by the gilded youth of the glass and concrete degree factories. I hope that Mr. Christopher is aware of these trends and how they reduce the credibility of his arguments to people outside the service. D. B. Logdon,
Meredith Whitmore Logdon,
Bank Chambers,
20, High Street,
Tring, Herts.

Private travel

From Mr. P. Hearnth
Sir,—I was interested, as a commuter, to read David Freud's article on tax relief for commuters (May 12). Surely, this is the wrong way to deal with the matter. British Rail and the Inland Revenue are both part of the same institution, British Government. A person who buys an annual season ticket is a commuter beyond dispute. Thereafter the most efficient way to give relief to the commuter is to exempt the annual season ticket from the annual fare increase. No more forms, no arguments, no more staff required and no new price lists to be issued. I'm sure a skilled accountant could argue that the idea would pay for itself. P. Hearnth,
10, Gledlands Road,
Knutsford, Cheshire.

Scottish Courts breakdown

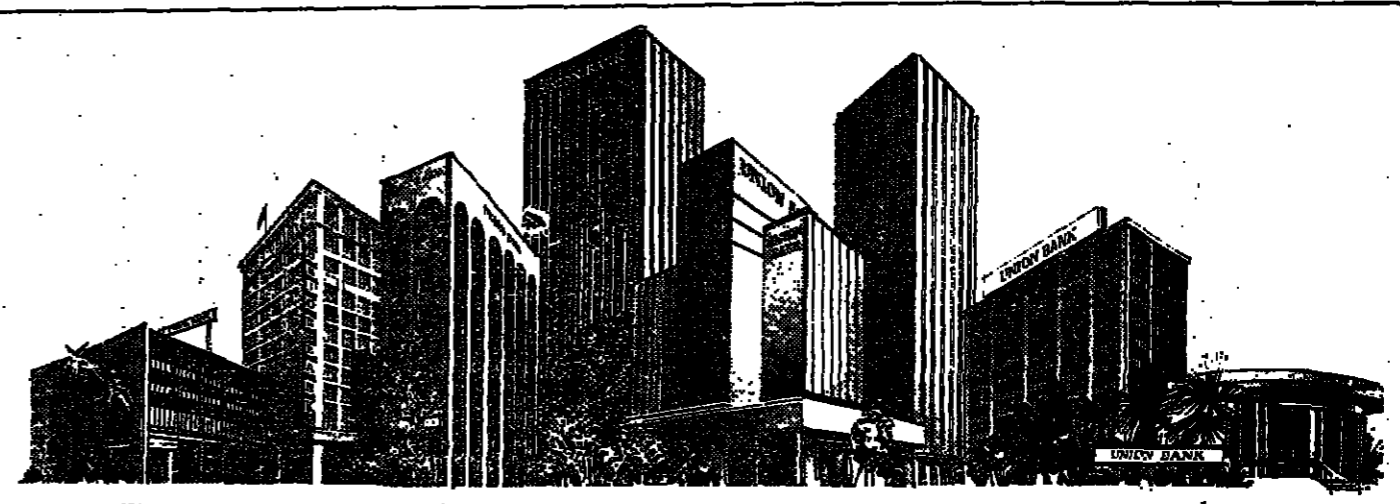
From the Chairman, British Legal Association
Sir,—The strike by some trade unionists has caused the virtually complete closure of all courts in Scotland and of some county courts and High Court district registries in England and Wales (with threats from some staff in magistrates' courts to strike as well) and has received little publicity. Government, of any shade, without independent and fully functioning courts of law provides the recipe for dictatorship. Why are the media so reluctant to publicise this strike? Does the breakdown of the entire legal system in Scotland (it is not only the courts which are affected) and the spread of this action not concern a complaisant majority in the South? S. P. Best,
British Legal Association,
29, Church Road,
Royal Tunbridge Wells,
Kent.

Today's Events

US State Opening of Parliament 11.30 am. House of Commons debate on the Queen's Speech begins at 2.30 pm. British Institute of Management salary survey of managers and executives. Lord Thorneycroft, Conservative Party chairman, speaks at British Radio Equipment Manufacturers annual luncheon, Inn on the Park, Park Lane, W1. Electric power engineers pay talks. Publication begins of Premium Bond winning numbers for March after delay by industrial action at bonds office in Lytham St. Anne.

Finance Ministry officials and Central Bank officials from Group of 10 industrial nations meets in Paris to discuss proposals for five-year renewal of special deal for lending money to International Monetary Fund. Zaire Foreign Minister in Brussels for two-day talks with Belgian leaders. NATO Defence Ministers meeting continues in Brussels. OFFICIAL STATISTICS Turnover of catering trades (first quarter). COMPANY RESULTS Frial dividends: Coats Patons.

C. E. Heath. Interim dividends: Concentric, Ranks Hovis McDougal, Trafalgar House. Interim figures: Commercial Union Assurance, Royal Dutch/Shell Transport, F. W. Woolworth. COMPANY MEETINGS Associated Biscuit Manufacturers, Great Western Royal Hotel, Paddington, 12.30. William Jacks, Bracknell, Berkshire, 11.30. Macfarlane, 7 West George Street, Glasgow, 12. National Provident Institutions, 49 Gracechurch Street, EC, 12.15. Oil Exploration, Great Eastern Hotel, EC, 12. Unicon Industries, 13 Park Street, Windsor, 12.



WHERE IN THE WORLD WILL YOU FIND



STANDARD CHARTERED IN CALIFORNIA?



WHEREVER YOU SEE UNION BANK, THE NEWEST MEMBER OF OUR GROUP

In 1964 The Chartered Bank of London opened its doors in California, and today has 36 branches in the State. Now our new and powerful partnership with Union Bank increases the total Group assets to £12,000 million and adds even further to the service which we offer Standard Chartered customers. Just part of our worldwide service in 61 countries. If you have business with the West Coast, why not ring Keith Skinner now to talk about it on 01-623 7500.

Standard Chartered Bank Limited
helps you throughout the world
Head Office: 10 Clements Lane, London EC4N 7AB Assets £12,000 million

UK COMPANY NEWS

Unilever well ahead at end of first quarter

PROFIT attributable to the ordinary capital of Unilever rose 33 per cent from £46.6m to £60.7m in the first quarter of 1979 with £29.2m against £27.7m coming from the limited company and £31.5m compared with £17.9m from Unilever N.V. Earnings per 25p of capital are shown at 16.34p against 12.28p, also an increase of 33 per cent. At £2.59bn, total sales were up 13 per cent on the same period last year. Volume increased by 7 per cent of which one-third arose from the inclusion of National Starch.

First Quarter
1979 1978
£m £m

Third party sales	2,585.0	2,291.0
Limited	1,000	845.0
N.V.	1,585.0	1,346.0
Operating profit	124.1	107.6
Associates share	12.4	14.9
Trade invest. income	0.2	2.4
Interest	11.1	12.7
Profit before tax	137.8	117.6
Group tax	8.1	7.4
Associates tax	6.0	7.4
Tax adjust. Div.	0.6	0.1
Associates	3.4	3.2
Minorities prof. div.	0.2	0.1
Attributable Ordinary	28.7	28.6
Limited	29.2	27.7
N.V.	31.5	17.9

In Europe results improved considerably on the poor first quarter of 1978, despite the bad effect on UK profits of the national industrial unrest in January, the directors reported. All product groups showed a higher operating profit with the exception of paper, plastics and packaging. The detergents business did particularly well. In North America operating profit increased over the corres-



Sir David Orr, chairman of Unilever.

ponding quarter of 1978 as a result of the inclusion of National Starch. In the other overseas countries total operating profit was satisfactory. The difficult economic situation in Nigeria is increasingly affecting the results of UAC International. Tax was at a normal level in contrast to the corresponding period of last year when it was unusually high.

visions under the new UK accounting standard is dependent on the particular circumstances of each company. In view of Dutch law and the equalisation agreement the continued adoption of provision for all potential tax liabilities is necessary for the concern in its own particular circumstances and therefore the accounts continue to include a full provision for tax.

See Lex

E. J. Riley leaps 66% midyear

A 66 per cent jump in taxable profits from £240,000 to £400,000 is reported by E. J. Riley, manufacturer of billiards tables and other furniture, etc., for the six months to January 31, 1979, on turnover ahead by 27 per cent to £3.1m. In the previous full year, pre-tax surplus reached £387,000. A divisional breakdown of mid-year profits shows snooker manufacture and maintenance £50,000 (£49,000); snooker clubs £114,000 (£98,000); furniture £208,000 (£114,000); retail shops £30,000 (£3,000); an management services £4,000 (£11,000). The retail shops' profit is largely derived from the first time contribution of Andor Arts (china and glass retailer) acquired on August 1, 1978. Mr. J. W. Hindle, the chairman, reports that during the latter part of 1978 there was a marked recovery in the furniture trade and the company's furniture division took full advantage of

the more favourable trading conditions—profits for the six months exceeded the £203,000 achieved in the whole of the previous year. The company's snooker division continued to make considerable progress during the period with its clubs having a particularly successful six months. After a tax charge of £204,000 (£110,000), net profits for the period improved from £132,000 to £198,000. From stated earnings per 10p share of 3.59 (2.63p), the net interim dividend is lifted from 1p to 1.55p—the directors anticipate raising the final dividend to 2.25p. The interim dividend absorbs £69,000 (£50,000) leaving retained profits at mid-year up from £82,000 to £130,000. Since January 31 the company has sold its retail toy shop which was producing only a small and diminishing return. The direc-

tors consider this disposal was achieved on favourable terms but there will be a small terminal loss arising from the transaction and in addition, there may be further amounts to write off in respect of closure of other small subsidiaries last year. The group's liquidity position has remained "healthy" and gearing and net assets have been improved by the conversion in February of £84,729 of 12 per cent convertible unsecured loan stock 1985 into 254,187 new ordinary shares.

MR. BUTLER
Mr. Robert Butler has resigned as a director of Dunbech-Comer-Max, the troubled UK toy manufacturer. The announcement comes nearly a month after Mr. Butler was replaced as chief executive of Louis Marx, the group's U.S. subsidiary, which is incurring hefty losses.

HIGHLIGHTS

Lex comments on the Unilever first-quarter results, which show that the company has got off to a good start in 1979, with profits up 23 per cent, pre-tax, though the comparison is with a rather dull three months. The underlying volume trend is around 3 per cent. Speculation has hit the oil sector ahead of today's Queen's Speech as rumours spread of the possibilities of higher North Sea taxes and further BP sell-offs. Lex also looks at long-awaited Department of Trade reports on the dealings of companies controlled by financier Christopher Selmes. Elsewhere there is the full-year statement from French Kier showing a good rise in profits and a healthier balance sheet, but the inquiry into the ex-gratia relief payment still looks a long way from completion. Readcut's profits are up from £7.6m to £9.3m and Polymark is higher, despite some sluggish performances among its operating divisions.

Tubes expects midway fall

DUE TO industrial disruption first quarter 1979 profits of Tube Investments have been reduced and Sir Brian Kellest, chairman, warns that the shortfall will not be recovered by the interim stage. Speaking at the AGM yesterday he reported that the group had been badly affected in January and February by the disruption arising out of the road haulage strike. Although nearly all the plants were able to keep working, production schedules had to be adjusted to suit available materials and export dispatches were brought virtually to a halt. The chairman stressed that the frustration of exports was particularly unfortunate when some overseas markets were weakening and sterling exchange rates were making British exports less competitive.

While the group had been able to reach reasonable settlements in the current round of wage talks without major disruptions, the chairman pointed out that an eight-week stoppage at British Aluminium's Burntisland chemical alumina plant caused substantial loss of sales and profits to BA. And he explained that it was a combination of these adverse factors which led to a reduction in first quarter profits. Sir Brian said that in the confused conditions it had been difficult to interpret the underlying state of markets, except that demand for the group's electrical appliances had continued strong.

AF sees improved trend

Associated Fisheries is seeing an improvement on last year's bad results, said Mr. Paul Tapscott, the retiring chairman at the AGM yesterday. The rising trend in non-fishing profits had continued and "travelling was recovering following the heavy reduction in human and physical assets." However, the expulsion of all EEC ships from Norwegian waters a few days ago would seriously harm the profits which way the wind blows in that year would normally produce. In Australia, the exploratory phase Southern Ocean Fish Processors Pty. an associate, could be continued because the Western Australian Government had offered a \$2.5m bankers guarantee.

There was some shareholder criticism of the Board for the company's profit record. The directors are confident that increased manufacturing capacity and greater sales penetration in 1979 will lead to further sizeable growth, particularly in the group's laundry and Transat labelling divisions. At halfway, profits were up from £400,000 to £423,000 and the directors were confident that the full year would be one of significant growth.

London Life lifts bonus

The London Life Association is making significant increases on its terminal bonus rates, payable on death or maturity

German recovery helps Readcut top £9.3m

GROWTH has been achieved by Readcut International in the year ended March 31, 1979. Group profit, before tax, shows an increase of 22.7 per cent to a record of £9.3m, on a turnover 13.3 per cent ahead at £36.95m. When reporting an increase from £2.45m to £3.73m at halfway the directors said that they were confident that the full-year's profit would show a very satisfactory increase. Within the sales figure the overseas content is up 8.1 per cent to £29.84m and exports rose by 10 per cent to £23.95m. Earnings per 5p share are shown to be up from 5.7p to 10.1p. The final dividend is 1.9444p which raises the total from 1.5889p to 1.7771p.

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corr. sp. div.	Total last year
J. Beattie	3.11t	June 6	2.93	3.11
Bishopsgate Tst.	4.75	July 2	4.25	6.95
Cakebread Robey	1.32	July 10	1.35	1.82
Caplan Profile Int.	2.25	July 20	1.5	5.35
Cater Ryder	14.78	July 5	12.87	18.88
East & General	0.7	July 4	—	1.2
French Kier	1.1	—	0.2	1.93
Land Investors Int.	0.2	July 30	1.1	3.04
Polymark	1.62	Nov. 1	1.1	1.77
Readcut	1.24	—	—	2.6
E. J. Riley	1.25	July 2	2.12	2.12
Tyson's (Contractors)	2.6	July 6	2.3	4.2
Young Co's Trust	2.6	—	—	—

Dividends shown pence per share net except where otherwise stated. † Equivalent after allowing for scrip issue. ‡ On capital increased by rights and/or acquisition issues. § Additional 0.03889p for 1977-78.

The lower yarns contribution was due to the weak demand for weaving resulting from over-capacity in the carpet industry. The directors state that the current year's outlook is more promising. Order books are stronger and home trade prospects better. On the carpet manufacturing side Fifth Carpets increased its turnover, most of which came from sales of tufted carpet in the domestic sector. This company produced a record result and profits of the division advanced by 58 per cent. The major turnaround in the overseas division has come from the German market followed by France and Austria which also produced much higher profits. North America and Switzerland achieved similar results to last year. Investment in fixed assets during the year totalled £6.09m and expenditure authorised for the current year amounts to £5.5m.

Final results from Readcut International look modest after the spectacular 52 per cent rise in pre-tax profits announced at the half-year stage. Nonetheless, a longer view shows consistent growth in most areas and the company's cautious diversification away from the retailing of rug-kits is clearly paying dividends. Except for the yarns division, which continues to suffer from overcapacity in the carpet industry, the manufacturing side recorded a strong rise in earnings; with Plastics doubling pre-tax profits to £200,000, largely on improved volume. Readcut has high hopes for this sector, with market growth now concentrated at the cheap end of the carpet fibre market, though oil price rises are causing some nervousness as present haulage strike hits profit. The haulage strike but the effect of the Ford stoppage on car carpet sales was largely offset by a boost in exports. Overall, West Germany showed the strongest improvement, benefiting from a marketing drive while the U.S. dragged its feet with the company incurring some £75,000 in foreign exchange losses. At 55p, the shares yield 5 per cent, below the sector average, while on the stated 18 per cent tax charge, the p/a is 5.3.

comment

The UK sales were slightly down and managers under pressure on the continent the reverse was the case. Bicycle sales in France were a little below budget but still a creditable 20 per cent ahead of 1977 in value terms. The Transat labelling division was also below expectations, a field of 7.5 and a 1/4 of 5.8. With directors hinting at a higher payout should controls be lifted, the shares look attractive.

Polymark finishes 32% ahead: confident of further growth

SOLID GROWTH in all divisions, except agricultural machinery, lifted taxable profits of Polymark International by 32 per cent from £848,000 to a record £1.12m for 1978. Turnover went ahead to £15.43m against a previous £12.46m.

The directors are confident that increased manufacturing capacity and greater sales penetration in 1979 will lead to further sizeable growth, particularly in the group's laundry and Transat labelling divisions. At halfway, profits were up from £400,000 to £423,000 and the directors were confident that the full year would be one of significant growth.

Stated earnings per 10p share are 10.00p (6.92p) and a final payment of 1.52p net steps up the dividend total from 2.7675p to 5.04p, the maximum allowed. With a present cover of 3.3 the directors would, in the future, recommend a higher increase if restraints were removed. Pre-tax figure for the year was subject to UK tax of £183,000 (£270,000), overseas £380,000 (£124,000) and minorities £24,000 (£10,000). Exchange gains for the period of £71,000 (£77,000 losses) boosted the balance to £616,000 (£298,000), and after dividend costs of £167,000 against £150,000 the amount retained came through at £449,000 compared with £148,000. A property revaluation resulted in a surplus of £500,000.

The UK sales were slightly down and managers under pressure on the continent the reverse was the case. Bicycle sales in France were a little below budget but still a creditable 20 per cent ahead of 1977 in value terms. The Transat labelling division was also below expectations, a field of 7.5 and a 1/4 of 5.8. With directors hinting at a higher payout should controls be lifted, the shares look attractive.

GROUP profits of Caplan Profile, office furniture and expanded polystyrene manufacturer, are £812,397 for the first half to February 1979, 57 per cent up on £517,206. After £19.78 (£24,130), net profit is £588,219 (£253,076). Earnings are shown as 18.78p, against 7.67p per share. The interim dividend is 2.25p per share, up 50 per cent on the last year. If the full year's profits show the same rate of growth, the directors expect to recommend a final increased by the same proportion, subject to whatever legislation then exists.

Caplan profile well ahead

Profits before tax of Land Investors, property investment and development concern, advanced from £1,144,000 to £1,261,000 for the six months to September 25, 1978. The net interim dividend is kept as 0.2p per 25p share—the previous year's final was 0.8p on record £2,331,000 pre-tax profits.

Cakebread Robey up to £0.79m

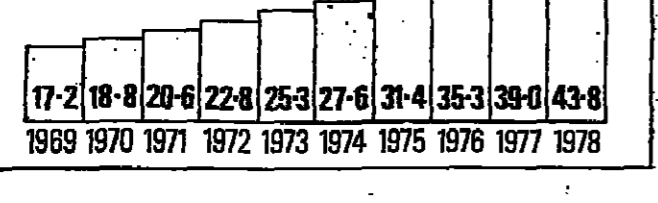
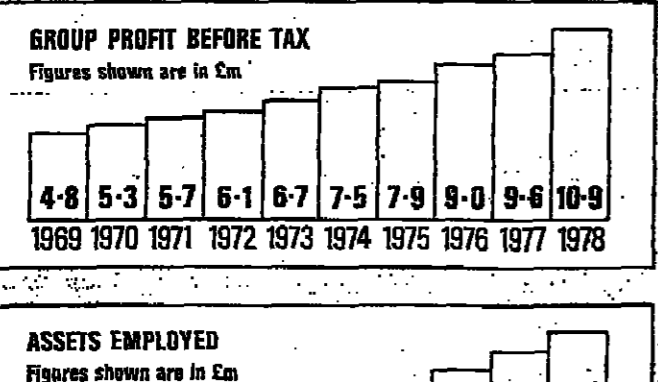
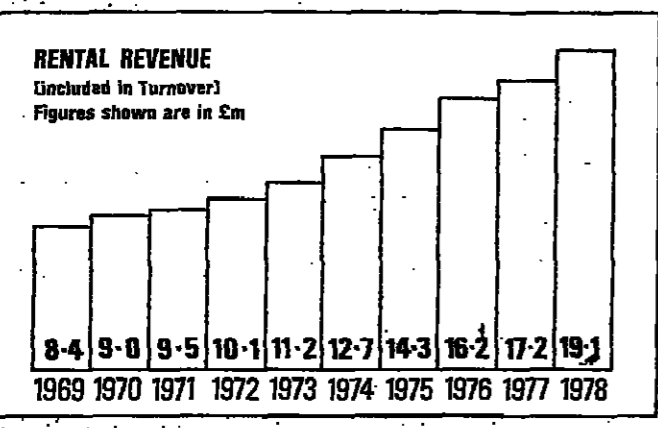
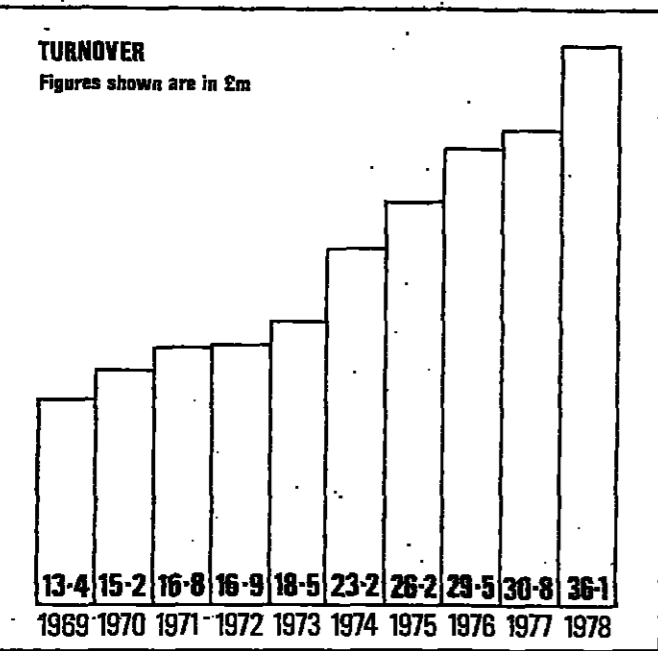
FOLLOWING AN advance from £122,569 to £310,286 at mid-year, profits before tax of Cakebread Robey and Company, builders' and timber merchant, reached a record £790,150 for 1978, compared with £225,951. Turnover rose by £1.7m to £14.2m. Stated earnings per 10p share were better at 7.3p against 4.3p, while the net dividend total stepped up from 1.65p to 1.52p with a 1.32p final. Profits increased from £302,851 to £447,542 after tax of £342,947 (£223,110).

Land Investors up at halfway

Profits before tax of Land Investors, property investment and development concern, advanced from £1,144,000 to £1,261,000 for the six months to September 25, 1978. The net interim dividend is kept as 0.2p per 25p share—the previous year's final was 0.8p on record £2,331,000 pre-tax profits.

Telephone Rentals

LIMITED
Incorporating
DICTOGRAPH TELEPHONES LIMITED
OPERATING TR SERVICES



FURTHER RECORDS ACHIEVED

Mr. E. H. Cooper, the Chairman, reports:—

- * Group Profits for 1978 after Depreciation but before Taxation were £10,920,541 which are again a record and show an increase of 14.3% over the previous year.
- * Second half of the year saw a progressive improvement in the completion of our installation programmes although the time lost due to supply and other difficulties was not fully recovered. This improvement coupled with a favourable contribution in sterling terms from overseas profits compared with a fall in the second half of the previous year, has produced these results.
- * Directors recommend an increased Final Dividend of 19.2071% (17.2005%) making a total of 26.0671% (23.6043%).

Future Prospects

- * Whilst some disruption was caused to our installation programmes in the United Kingdom during the first quarter of 1979 by weather conditions and the transport strike, new rental business secured during the quarter throughout the Group was at a very high level indeed and well in advance of expectations. New sale business has yet to reach 1978's record results at this stage but, here again, the outlook is favourable.
- * Provided, therefore, that the Group and its suppliers remain free from industrial disputes 1979 should be yet another successful year for your Company.

Meeting 7th June, 1979.
Dividend payable 3rd July, 1979.

- TR Services include PABX and Internal Telephone Systems
Data Communications
Staff Location · Time Control
Production Control · Fire Alarms
Fire Detection · Hotel Services
Security Guard Protection

HEAD OFFICE
TR House, Bletchley,
Milton Keynes, MK3 5JL.

Cater Ryder behind

PROFITS of Cater Ryder, bill broker and banker, were down at £1.51m or the year-ended April 30, 1979, compared with £1.73m, after providing for rebate, tax and transfer to contingencies. At halfway the directors said that the increase in MLR had resulted in difficult trading conditions and that profits were considerably lower than the previous year. The dividend is effectively raised to 19.3532p (17.1033p); net per £1 share with a final payment of 14.77948p. Balance brought forward from last year of £1.47m (£1.06m) made a total of £2.99m, compared with £2.81m. At transfer to reserve of £500,000 (nil), capital issue £540,571 last time and cost of dividends, the balance carried forward was £1.61m, against £1.47m.

Estates & General at £0.86m

INCLUDING results of County and Suburban Holdings for the second half, pre-tax profits of Estates and General Investments Limited were £812,397 against £381,590. Turnover, including property development of £2.63m compared with £1.6m, was up from £2.47m to £3.62m. The directors say that the same rate of progress in 1979 cannot be anticipated. At halfway—profits were £107,000 (£80,000)—the directors felt that results for the full year would show an improvement on the £325,000 aggregate of profits of Estates and General and Suburban for 1977.

Earnings per 20p share at the year end are shown as 2.99p (1.2p) and the dividend is stepped up to 1.2p (1p) net with a final of 0.7p. There was an extraordinary credit of £37,000 for the period (£155,956 debit) relating to the settlement of the company's claim against a third party in respect of the loss sustained in 1977 on the sale of the Victoria Hotel, Nottingham. After this item earnings are given as 3.59p (0.4p).

Pre-tax figure included £4.67 (£73,171 loss from hotel trading, which has now ceased) and a £40,819 (nil) surplus on disposal of investment properties. After the extraordinary items, tax, minorities and capital reserve transfer the attributable balance came through at £418,159 compared with a previous £125,837. After allowing for minority interest, a valuation of the company's investment portfolio, carried out by director since the year end, resulted in a surplus of some £1.95m which has been credited to capital reserves. On this basis the net asset value per share is 82p, as at December 31, 1978.

During the first half of the year, sales and costs were affected by the bread strike in October 1978, followed by the drivers' strike and the bad weather in the early weeks of 1979. Despite these problems, sales, including Cee-n-Cee from 7th October 1978, increased by 37%. The costs of conversion and retraining have resulted in only a small net trading profit from Cee-n-Cee. We anticipate that the conversion program will be completed by the end of July 1979, after which we expect a rapidly increasing contribution. Concessionaire Rentals have increased due to the incidence of rent reviews and the for at 5%, but this will be subject to stock appreciation relief and capital allowances over the full year. By the 3rd March 1979 we had opened 19 new stores, converted 14 Cee-n-Cee stores and closed two. At the year end, after all the Cee-n-Cee stores have been converted, we anticipate that there will be 228 stores open. The acquisition of Cee-n-Cee, including their Winsford warehouse, has enabled us to review our long-term distribution network. Because of the success of our new stores area, we have decided to build a distribution depot at Newport, Gwent, and this is in the course of construction. We have negotiated a sale and lease-back of our Swindon depot. This will result in a substantial capital profit. The Directors have declared an interim dividend of 1.1p per share (1978: 1.0p) on 4th June 1978.

KWIK SAVE DISCOUNT GROUP LIMITED

INTERIM STATEMENT

The Directors are pleased to announce the unaudited results for the 26 weeks ended 3rd March 1979:

	26 weeks to 3.3.1979 (audited)	26 weeks to 25.2.1978 (unaudited)	53 weeks to 2.9.1978 (unaudited)
Sales	£'000	£'000	£'000
	125,048	91,122	192,890
Net Trading Profit	4,138	8,018	8,018
Concessionaire Rentals	1,023	713	1,477
Interest Received	72	58	206
Less Provision for Taxation	5,234	4,413	9,701
	2,722	2,395	4,604
Available for Distribution	£2,512	£2,118	£5,097

UK COMPANY NEWS

French Kier ahead 25%— contract inquiry delayed

THE DEPARTMENT of the Environment inquiry into the motorway and trunk road contracts for which construction group, French Kier Holdings, requested Government support finance in 1978 has been delayed by the "interpretation of the variation of price clauses within some of the specified contracts tendered for before 1974." At the same time, the group announces a 25 per cent rise to £7.53m in pre-tax profits for 1978 and a substantial improvement in balance sheet strength.

Mr. John Mott, chairman of French Kier, stated yesterday that "I have been advised by the police that they have been instructed to examine the circumstances leading up to the requests made in 1974." He said that the group is in contact with the Department of the Environment.

Mr. Mott said the group has already made an early repayment of a £4.5m convertible loan from the Department.

The group says the Department has made referrals to the Independent Engineers appointed to examine the differences concerning "the true meaning and intent of these variations of price clauses."

"It is possible," the chairman added, "that these differences will have a bearing on the outcome of the inquiries and eventually need to be resolved by civil processes."

"Meanwhile, the Department has withheld a sum in excess of £500,000 against payment certificates issued on these contracts. The sum withheld has not been brought into the group's accounts."

The certificates are understood to be for £1.5m.

BOARD MEETINGS

- TODAY**
- Interim: Concentric, NSS Navigation, Penton Investment Trust, Ranks, Hovis, McDougall, Trafalgar House.
 - Finals: Ambrosia Investment Trust, Bankers' Investment Trust, C. E. Heath, Hild Brothers, Inver-City, Lloyds, Walsh Brooman, Scottish Northern Investment Trust.
- FUTURE DATES**
- Interim: (Scarborough) May 21
 - Reserve National Glass May 23
 - Stockholders Investment June 13
 - Stockholders Investment June 17
 - Finals:
 - British Syphon May 23
 - Canal May 23
 - Courtauld May 23
 - Fidelity Finance May 24
 - Imparital Col May 24
 - London & Overseas Freighters June 5
 - London Trust May 16
 - Murray Investment May 16
 - Temperament Paper May 16
 - Young and Co's Brewery May 31

The anticipated net final dividend of 1.15p lifts the net total from 1.75p to 2.90p per share.

AN INCREASED loss is reported by Stag Line, the shipping concern, for the six months to April 30, 1979. Pre-tax deficit was up from £157,361 to £483,006, on reduced turnover of £1,063,289 compared with £1,192,130.

The loss was struck after depreciation, £256,000 (£101,944), loan interest of £166,274 (nil), exceptional debits last time of £125,474, and included investment income up from £28,855 to £31,140.

Tax credits were higher at £251,183 against £31,828, while net loss increased from £73,533 to £231,543, representing a deficit per £1 share more than tripled from 6.12p to 18.79p.

The directors say any dividend payment for the current year will be considered when full year results are known. Last year a single final of 0.5p was paid on £18,527 pre-tax profit, which included £678,418 exceptional credits.

Stag Line loss bigger at midway

Lengthy official investigations are almost invariably a share price depressant and, on a fully taxed p/e of 4.4 and a yield of 7.9 per cent at 37 1/2p, French Kier is no exception. But while the enquiry into the circumstances relating to the ex-gratia relief payment in 1975 has all the hallmarks of a saga, the group has achieved a substantially healthier balance sheet, loss elimination in property and found a solution to the many technical difficulties on the Hong Kong Mass Transit Railway contract. The break even on property activities, worth £1.7m, was almost exactly offset by a downturn in UK construction to £1.1m and it was left to the overseas construction arm to make most of the running with profits of £2m. With a UK order book of £134m, against £123m, French Kier is confident of further progress this year but much depends on the incidence of contract completions. The timing of these did much to boost the overseas contribution last year and, conversely, was largely responsible for the downturn at the Robert Marriot subsidiary in the home market. Arctic conditions at the beginning of this year may delay the finish of many contracts until 1980.

Clydesdale Inv. ahead after six months

Revenue before tax of the Clydesdale Investment Company, a Murray Johnstone Investment trust, improved by 12 per cent to £1.05m in the six months ended March 31, 1979.

After tax of £441,577 (£380,909), the net revenue amounts to £611,279 against £575,898. Based on £80.0m (£78.8m) 25p shares, earnings for the year to September 30, 1979, are estimated at 3.10p (2.6p).

An increased interim dividend of 0.7p (0.6p) has already been announced—the total for 1977/78 was 1.9 on pre-tax revenue of £2.11m.

Net assets at March 31 amounted to £65.29m (£67.24m at September 30, 1978), including the full dollar premium of £1.2m (£10.83m). Net asset value per share was 106.1p (109.8p).

UK equity investments now represent 40.84 per cent of the portfolio compared with 33.12 per cent at September 30, 1978. Equity investment in the U.S. has fallen from 37.80 per cent to 34.52 per cent and the proportion invested in Japan has also dropped to 12.90 per cent from 16.83 per cent.

Unilever results

for the first quarter of 1979

Exchange Rates. As has been our practice the results for the quarter and the comparative figures for 1978 have been calculated at comparable rates of exchange. These are based on £1 = Fl. 3.66—U.S. \$2.03, which were the closing rates of 1978. Total Concern profit attributable to ordinary capital for the first quarter has also been recalculated at the rates of exchange current at the end of March 1979 being based on £1 = Fl. 4.17—U.S. \$2.07.

(£ millions)	1979	1978	Increase/ (Decrease)
SALES TO THIRD PARTIES—Combined:			
	2,585	2,291	13%
	1,003	945	
	1,582	1,346	
OPERATING PROFIT			
Non-recurring items			
	134.1	107.6	25%
Concern share of associated companies' profit before taxation			
	12.4	14.9	
	0.2	0.4	
Income from trade investments			
	(11.1)	(12.7)	
Interest			
	(16.8)	(11.3)	
	5.7	(1.4)	
TOTAL CONCERN PROFIT BEFORE TAXATION			
	135.6	110.2	23%
Taxation on profit of the year:			
	(64.4)	(51.7)	
Associated companies			
	(6.0)	(7.4)	
Taxation adjustments previous years:			
	0.6	(0.1)	
Associated companies			
	(3.4)	(3.2)	
Outside interests and preference dividends			
	(2.5)	(2.3)	
	(0.9)	(0.9)	
Total concern profit attributable to ordinary capital at rates of exchange ruling 31/12/78			
	62.4	45.6	37%
Difference arising on recalculation of 1979 results at end March 1979 rates of exchange			
	(1.7)	—	
TOTAL CONCERN PROFIT ATTRIBUTABLE TO ORDINARY CAPITAL			
	60.7	45.6	33%
	29.2	27.7	
	31.5	17.9	
	16.34p	12.28p	33%

Earnings per 25p of capital

Further advance for Huntleigh

PRESENT expectation at Huntleigh Group is that a further advance in turnover and profit will be achieved for the current year.

Sir Joseph Hunt, chairman, tells shareholders that demand is strong in the major ongoing companies and they are less exposed than most to the generally depressed economic conditions. There is the prospect of the loss-making companies improving their position; the other companies are currently in profitable growth.

The chairman adds that second half 1979 results are likely to be better than the first period and that a further assessment will be made at the AGM.

As already known taxable profits for 1978 were up from £797,152 to £950,481 on turnover of £835m against £8.76m. The dividend is increased to 0.76p (0.67p). On a CCA basis profit is reduced to £735,147 (£453,658) after depreciation £94,468 (£85,011). Cost of sales adjusted £188,866 (£224,883) less the gearing factor £18,000 (£25,100).

Sir Joseph explains the increase in profit was after substantial expenditure in supporting the growth of Flowtron Aire (now Huntleigh Medical), and its marketing arm

in the U.S., and in developing its specialist electronic measuring and control subsidiary, Setpoint.

The restructuring of the three Hymatic companies has been successfully completed, and all performed satisfactorily, he states. Hymatic Engineering is now embarked upon a long-term programme of growth and investment which includes the move into a larger purpose-built factory during 1980.

Favourable market trends in the semi-conductor industry helped Micro Image Technology, ultra-pure chemical specialist, to "enjoy a very successful year with a strong advance in both turnover and profits." During the current year the company's clean room protective clothing services have expanded.

Edicore electronic component sector fulfilled expectations and made a major contribution to group profits.

The Setpoint investment programme will continue to be a drain on group resources, although giving a successful outcome to the several developments in hand the business is expected to turn into profit during the second half of the current year.

Flowtron Aire is still considered by the directors to be in the investment phase, although

it is also expected to make a contribution to profits in 1979. During the past year this medical systems and equipment company moved into larger premises and its senior management was strengthened.

Distribution of the company's products in the U.S. has been expanded with the establishment of new warehouses convenient to both the East and West Coast markets.

"Sales in the U.S. have increased substantially," Sir Joseph says.

Meeting, Howard Hotel, WC, June 6 at noon.

Revenue up at Young Companies

For the year ended March 31, 1979, revenue of the Young Companies Investment Trust improved from £348,128 to £425,721 before tax of £138,692 against £117,939.

Basic earnings per £1 share are shown at 4.42p compared with 3.56p and the final dividend 2.6p lifting the total from 3.65p to 4.2p.

At the year-end, revenue reserve increased by £14,029 against a £7,061 decrease previously.

At May 8, 1979, net asset value per share at market value was 140.7p against 133p at March 31 and 93p a year earlier.

Bishopsgate Trust revenue rise

Pre-tax revenue of Bishopsgate Trust rose from £847,465 to £921,079 for the year ended March 31, 1979, and a 4.76p final lifts the dividend to 8.85p net per 25p share against a previous 6.26p.

Tax charge is £323,366 (£306,948) after which earnings are shown at 7.1p (£8.7p) per share. Net asset value is 302.1p (238.7p).

G.R. (HOLDINGS) INTERIM and preference dividend payments of G.R. (Holdings) for the half year ended December 31, 1978, totalled £125,363 (£52,720). In yesterday's report these figures were incorrectly given as the amount retained.

Accounting Policies The Equalisation Agreement, the principal of the series of agreements by which Unilever Limited and Unilever N.V. are linked, provides amongst other things for both companies to adopt the same principles of accountancy. In 1979 UK accounting standard SSAP 15 became effective; it provides that directors may, when they are reasonably confident that tax liabilities are unlikely to arise for some considerable period ahead, release that part of the provision for deferred taxation which relates to those liabilities. By way of contrast under Dutch company law full provision for potential tax liabilities needs to be made in accounts.

Release of deferred tax provisions under the new UK accounting standard is dependent on the particular circumstances of each company. In view of Dutch law and the Equalisation Agreement the continued adoption of provision for all potential tax liabilities is necessary for the Concern in its own particular circumstances and therefore the accounts continue to include a full provision for taxation.

Results In the first quarter of 1979 total sales value was 13 per cent higher than in the corresponding quarter of 1978. Volume increased by 7 per cent, of which about one-third arose from the inclusion of National Starch.

In Europe results improved considerably on the poor first quarter of 1978, despite the bad effect on United Kingdom profits of the national industrial unrest in January. All product groups showed a higher operating profit with the exception of paper, plastics and packaging. Our detergents business did particularly well.

In North America operating profit increased over the corresponding quarter of 1978 as a result of the inclusion of National Starch. In the other overseas countries total operating profit was satisfactory. The difficult economic situation in Nigeria is increasingly affecting the results of UAC International. Taxation was at a normal level in contrast to the corresponding period of last year when it was unusually high.

Unilever Quarterly Results in leaflet form are available from Information Division, P.O. Box 88, Unilever House, London EC4P 4BQ.

Part of everyday life, in 75 countries.

RESULTS AND ACCOUNTS IN BRIEF

LEYLAND PAINT AND WALLPAPER—Results for 1978 with prospects reported March 30. On C.C.A. basis, historical pre-tax profit £22.5m (£1.6m for 15 weeks) adjusted to £2.15m (£1.5m). Group fixed assets: £2.53m (£2.77m). Net current assets: £3.39m (£2.63m). Meeting, Leyland, May 30, 2.30 pm.

EXPLORATION COMPANY—Results for 1978 reported May 4. Group investment £22.8m (£2.2m) against £2.2m (£2.11m) listed in UK. Current assets: £122,505 (£143,239). Liabilities: £13,353 (£37,639). Net assets: £109,152 (£105,600). Bank overdraft nil (£130,880). Net liquid funds increased by £189,894 (£290,330 decrease). Meeting, Cavalry Club, W, May 31, 11 am.

MODERN ENGINEERS OF BRISTOL (HOLDINGS)—Results for 1978 reported April 29. Group fixed assets £37,481 (£32,818), net current assets £1,140,837 (£88,949). Net liquid funds decreased £23,405 (£18,249). Dr. W. Adler remains as chairman, succeeded by Mr. John Adler. Meeting, Bristol, June 1 at 12 noon.

BESTOBELL (engineering and chemicals group)—Results already known. Group fixed assets £12.2m (£12.1m). Net current assets £18.9m (£18.7m)—overdrafts and acceptance credits £6.7m (£4.5m). Decrease in net liquid resources £2.7m (£1.04m). Compensation for loss of office—other offices £54,000, includes £24,428 paid to group pension fund to support maintenance pension schemes. Meeting, Slough, June 1 at 11 am.

HOKINS AND HORTON (builder and contractor and civil engineer)—Results for 1978 reported April 28. Group fixed assets £2.3m (£2.5m). Net current assets £2,00m (£1,55m). Bank overdraft £3,145 (£108,339). Net liquid funds increased £218,089 (£18,942). At April 9, 1979, Britannic Assurance Company held 12.7 per cent of ordinary equity. Meeting, Bromley, May 31, at 12.30 pm.

GREENBAUM—Results for 1978 already known. Investments £71,124 (£63,800) of which £71,054 (£68,262) quoted. Meeting, Liverpool, June 1 at 12 noon.

BENTALLS (metals)—Results reported February 2, 1979 reported assets £11.4m (£10.23m). Net current assets £3.71m (£3.53m). Proposed dividend of £1.0m (£1.2m) to be paid on June 1, 1979. Statement shows adjusted profit before depreciation £272,000 (£207,000), cost of sales adjustment £31,000 (£80,000). Meeting, Kingston upon Thames, June 1 at noon.

WILSON (CONCRETE) (building and property)—Results for 1978 published April 21. Fixed assets £5.25m (£5.85m). Net current assets £12.55m (£8.5m). Net liquid funds increased £1.1m (£0.6m) and short-term deposits £19,600 (£8,500). Chairman looking for improvement in 1979. Meeting, Northampton, May 25, noon.

BLACK AND EDINGTON—Results for 1978 already reported. Current assets £12.2m (£12.1m). Historical pre-tax profit of £2.15m reduced to £1.85m (£1.5m) after tax of £219,000 (£207,000), cost of sales adjustment £31,000 (£80,000). Meeting, Kingston upon Thames, June 1 at noon.

SCOTTISH TELEVISION—Results for 1978 reported April 7, 1979. Fixed assets £5.3m (£5.7m). Increase in cash and bank balances £83,481 (£12,067). Meeting, Glasgow, June 1 at noon.

BERRY PACIFIC (STERLING) FUND—Net income year ended March 31, 1979, £28,583.

NORTH MIDLAND CONSTRUCTION—Turnover dividend 0.45p (same). Turnover half-year to February 28, 1979, £2,362,448 (£2,021,162). Profit £25,138 (£26,827) against £27,254 (£26,732). Earnings per share 1.8p (1.8p).

CULLIVER'S STORES—Ordinary, payable per Ordinary and 1/4 Ordinary, payable per Ordinary and 1/4 Ordinary, payable June 1 at noon.

OFFICE AND ELECTRONIC MACHINES—Results for 1978 reported April 24. Fixed assets £258,258 (£347,407). Current assets, £11,49m (£9,68m) and liabilities, £4,07m (£2.38m). Chairman says turnover for first months of 1979 already shows useful increase over 1978. Meeting, Winchester House, EC, June 6 at noon.

GILL AND DUFFUS GROUP (commodity broker, merchant and processor)—Results for 1978 reported April 11. Fixed assets £12.2m (£2.4m). Net current assets £58.7m (£48.3m). Meeting, 11, Dumfriess House, Borough High Street, SE, on June 5, at noon.

CURRY'S (electrical goods, etc.)—Results for year ended January 24, 1979, reported April 18. Group fixed assets £20,07m (£18.2m). Net current assets £24.8m (£24.1m). Meeting, 45, Uxbridge Road, W, June 4, at 12.30 pm.

HOPKINSONS HOLDINGS (valves, boiler mountings)—Results for year ended February 2, 1979, reported April 28. Group fixed assets £5.2m (£5.7m). Current assets £28.2m (£27.5m). Current liabilities £11,73m (£11.38m). Chairman says group has secured current year, secured substantial contracts. Meeting, Huddersfield, June 8 at noon.

WARD WHITE GROUP (footwear, etc.)—Results for 1978 reported April 11. Group fixed assets £10.12m (£7.46m). Net current assets £10.83m (£8.15m). Meeting, Berkeley Hotel, Swire, June 12 at noon.

F. J. C. LILLEY (building, civil engineering)—Results for January 31, 1979, reported April 11. Fixed assets £8.82m (same), net current assets £9.91m (£8.38m). Net liquid funds increased £1.8m (£1,000 decrease). Meeting, Glasgow, June 4, at noon.

HARRISON (Ford main dealer)—Figures reported on April 28. Fixed assets £5.44m (£5.13m). Decrease in bank loans and overdrafts £18,000 (£17,300). Meeting, Sheffield, June 8, at 2 pm.

DAVIES AND NEWMAN HOLDINGS (airbrush and related machinery and plant operator)—Results for 1978 reported May 2, in preliminary statement. Group fixed assets £3.9m (£2.6m). Net current assets £1.26m (£2.82m). Net liquid funds increased £1.5m (£1,37m decrease). Meeting, Great Eastern Hotel, EC, on June 7, at noon.

SHAW GROUP (motor vehicle components, paints)—Results for November 30, 1978, year reported April 30. Group fixed assets £2.05m (£2.78m). Net current assets £1.32m (£0.9m). Meeting, Coventry, May 25, at noon.

GENERAL INVESTMENT TRUST—Results for 1978 already reported. Investments £1.03m (£1.19m). Appreciation over cost £228,194 (£28,285). Meeting, Cardiff, May 31 at 12.30 pm.

JAMES WELLS HOLDINGS (telemark, general engineering)—Results for 1978 reported May 5 in preliminary statement with prospects. Group fixed assets £20,61m (£17,77m). Net current assets £22,61m (£22,43m). Shareholders' funds £32,52m (£27,07m). Net liquid funds decreased £1.21m (£2,000). Meeting, Cannock, Staffs, June 6 at noon.

LEAD INDUSTRIES GROUP

LIG has broadened its geographical and product base and continues to be primarily a supplier of processed raw materials to a wide range of industries.

LEAD INDUSTRIES GROUP (foundry, electrical goods, etc.)—Results for year ended January 24, 1979, reported April 18. Group fixed assets £20,07m (£18.2m). Net current assets £24.8m (£24.1m). Meeting, 45, Uxbridge Road, W, June 4, at 12.30 pm.

HOPKINSONS HOLDINGS (valves, boiler mountings)—Results for year ended February 2, 1979, reported April 28. Group fixed assets £5.2m (£5.7m). Current assets £28.2m (£27.5m). Current liabilities £11,73m (£11.38m). Chairman says group has secured current year, secured substantial contracts. Meeting, Huddersfield, June 8 at noon.

WARD WHITE GROUP (footwear, etc.)—Results for 1978 reported April 11. Group fixed assets £10.12m (£7.46m). Net current assets £10.83m (£8.15m). Meeting, Berkeley Hotel, Swire, June 12 at noon.

F. J. C. LILLEY (building, civil engineering)—Results for January 31, 1979, reported April 11. Fixed assets £8.82m (same), net current assets £9.91m (£8.38m). Net liquid funds increased £1.8m (£1,000 decrease). Meeting, Glasgow, June 4, at noon.

HARRISON (Ford main dealer)—Figures reported on April 28. Fixed assets £5.44m (£5.13m). Decrease in bank loans and overdrafts £18,000 (£17,300). Meeting, Sheffield, June 8, at 2 pm.

DAVIES AND NEWMAN HOLDINGS (airbrush and related machinery and plant operator)—Results for 1978 reported May 2, in preliminary statement. Group fixed assets £3.9m (£2.6m). Net current assets £1.26m (£2.82m). Net liquid funds increased £1.5m (£1,37m decrease). Meeting, Great Eastern Hotel, EC, on June 7, at noon.

SHAW GROUP (motor vehicle components, paints)—Results for November 30, 1978, year reported April 30. Group fixed assets £2.05m (£2.78m). Net current assets £1.32m (£0.9m). Meeting, Coventry, May 25, at noon.

GENERAL INVESTMENT TRUST—Results for 1978 already reported. Investments £1.03m (£1.19m). Appreciation over cost £228,194 (£28,285). Meeting, Cardiff, May 31 at 12.30 pm.

JAMES WELLS HOLDINGS (telemark, general engineering)—Results for 1978 reported May 5 in preliminary statement with prospects. Group fixed assets £20,61m (£17,77m). Net current assets £22,61m (£22,43m). Shareholders' funds £32,52m (£27,07m). Net liquid funds decreased £1.21m (£2,000). Meeting, Cannock, Staffs, June 6 at noon.

Lead Industries Group

LIG has broadened its geographical and product base and continues to be primarily a supplier of processed raw materials to a wide range of industries.

LIG products' contribution to 1978 sales

<p>METALS AND CHEMICALS 45%</p> <p>Lead, tin and antimony alloys; antimony oxides and chemicals; solders, fluxes and flow solder machines; aluminium and zinc diecastings.</p> <p>Major U.K. subsidiaries: Associated Lead Manufacturers Anzon (Antimony Division) Fry's Metals, Fry's Diecastings.</p>	<p>PAINTS AND WALLPAPERS 21%</p> <p>Decorative paints and wall coverings; industrial and automotive finishes.</p> <p>Major U.K. subsidiary: Goodlass Wall.</p>
<p>CERAMIC SUPPLIES 10%</p> <p>Colours, glazes and prepared clays; milling of ceramic raw materials and zirconium compounds.</p> <p>Major U.K. subsidiaries: Harrison Meyer, C. E. Ramsden, Anzon (Zircon Division).</p>	<p>TITANIUM DIOXIDE 24%</p> <p>Pigments for paints, plastics, paper and textiles.</p> <p>Associated company: Tioxide Group.</p>

The Year in Brief

Results	1977	1978
	£m	£m
Sales including share of associates	288	299
Subsidiaries profit before depreciation	21	20
*Depreciation on replacement values	(6)	(7)
Interest	(2)	(2)
Associates profit after interest	7	4
Profit before taxation	20	15

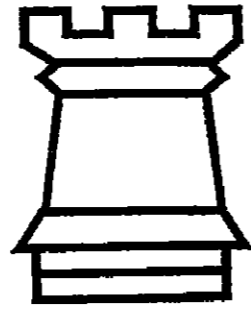
*New accounting policy adopted in 1978.

The Group's subsidiaries are now in a stronger position to improve profitability, and better results from the associated companies are expected.

Copies of the 1978 Report and Accounts may be obtained from The Secretary, Lead Industries Group Ltd., 14 Gresham Street, London EC2V 7AT

Manufacturing companies in the UK • Ireland • Italy • Spain • France • South Africa • India • USA • Canada • Australia and New Zealand

Sears Holdings Limited



Results for the year ended 31st January, 1979

	1978/79 £m	1977/78 £m
Turnover	1,103	981
Trading profits	98.2	74.7
Group profits before taxation	91.1	65.5
Group profits after taxation	42.5	28.9
Dividend	12.9	11.6
Added to reserves	28.7	13.1

- Turnover exceeded £1 billion, an increase of 12% over 1977/78.
- Profits before tax rose from £65.5m to £91.1m, an increase of 39%.
- Earnings per share 4.6p (3.1p).
- Dividend increased from 1.29p to 1.44p per share, the maximum permitted, covered 3.2 times.

Copies of the 1978/79 Annual Report and Accounts will be available from 1st June 1979 and may be obtained from The Secretary, 40 Duke Street, London W1M 6AN.

Companies and Markets

UK COMPANY NEWS

MINING NEWS

Falconbridge boosting McIntyre earnings

BY KENNETH MARSTON, MINING EDITOR

THE brighter earnings picture at the 37-per-cent-owned Falconbridge Nickel is being reflected in profits of McIntyre Mines reports John Seganiac from Toronto in his latest Canadian mining news round-up. First quarter earnings of McIntyre have advanced to C\$7.9m (£3.3m), or C\$33 (£1.39) per share, compared with a loss of C\$0.6m in the same period of 1978.

McIntyre's coal operations in Alberta did less well in the latest quarter, earning C\$0.5m against C\$0.5m a year ago. Coal sales this year are expected to be about 1.25m tons compared with 1.53m tons in 1978. Superior Oil of Houston, Texas, now controls 44.4 per cent of McIntyre.

Hollinger Mines expects "much improved" earnings this year. In 1978, results were hit by the four-month strike at Iron Ore Company of Canada which mines, processes and sells the iron ore from Hollinger group concessions in Quebec and Labrador. Hollinger's first quarter profit amounts to C\$3.8m, or 80 cents per share, against C\$2.8m a year ago. Labrador Mining, 61 per cent owned by Hollinger, has earned C\$4.3m in the first quarter against C\$3m.

Negotiations between Cominco and the United Steelworkers Union are reported continuing at the Trail and Kimberley operations in southern British Columbia. The union says that "it will not sign a contract that would break up" what it regards as co-ordinated bargaining with other steelworkers' locals at other Cominco units—Fording Coal at Elkford, B.C. and the Wade Potash mine in Saskatchewan. The Fording men are understood to have voted 97 per cent to reject a three-year contract offer.

Meanwhile another Cominco unit, Pine Point Mines, is to pay a half-yearly dividend of C\$2.50; it compares with 75 cents a year ago and C\$1 in December.

The owners of the Blizzard uranium deposit in southern British Columbia are now thinking in terms of an open-cut operation to produce about 1m pounds of uranium oxide per year.

Drilling results to date indicate a "commercial uranium deposit" with about 2.1m tonnes of ore with an average diluted grade of 0.227 per cent uranium oxide (five pounds per tonne), which gives a total reserve of about 10.5m pounds.

The Norcan joint venture group has spent C\$1.6m and has earned a 70 per cent interest in the property. Because special care must be taken to protect the environment, the capital cost to production is estimated at C\$50m. Operating costs—according to Lacana which has 30 per cent of the venture—will fluctuate "from year to year", but should average about \$30 per tonne.

Lacana's conclusion is that: "With the favourable location, high-grade nature of the ore and simple recovery methods, there is little doubt that the Blizzard will be a profitable venture."

With more reasonable metal prices, Noranda Mines now plans

to bring several small mines into production. Its Chadbourne gold property at Noranda, Quebec, is scheduled for a production start in July at a rate of 700 tons per day. It has a reserve of 1.1m tons with a grade of 0.14 oz gold per ton.

The company also plans to utilise the concentrator capacity at Noranda to process ores from several smaller orebodies in the district.

In the Sturgeon Lake district of northwest Ontario, the development programme at the Lyon Lake property (which has come in through Mattagami Lake Mines) will be reinstated. It is near the 60 per cent-owned Mattabi mine.

The Lyon Lake deposit "of at least" 4m tons of ore with 6 per cent zinc, one per cent copper and 3 oz silver per ton will probably begin production in July, 1980, at 1,000 tons per day. The nearby "F" Group deposit, 600,000 tons of slightly lower grade, will begin production in 1981.

The Tara mine in Ireland is expected to be profitable this year "at present prices".

The big Gaspé copper complex in eastern Quebec, on strike since October 17, had a net loss for the fourth successive year in 1978. But if present prices prevail, it should be profitable on resumption of production, officials say.

ROUND-UP

The Consolidated Gold Fields group has extended its U.S. interests with the acquisition of The Deitch Company, a scrap metals processing company, by Azcon, a group subsidiary active in the steel distribution and manufacturing business. Deitch has an annual turnover of about \$18m (£7.83m).

Car Boyd Minerals and Hill Minerals, the Australian exploration companies, claim to have found a new region in Western Australia which has a good potential for diamonds. Chrome-rich pyrope garnets, indicative of kimberlite intrusions, have been found south of the Sylvania Dome, in the Peak Hill Goldfield district.

Carr Boyd and Otter Exploration have meanwhile reached an agreement with Esse Australia

for a joint uranium exploration venture in the Northern Territory.

A new region in Western Australia with a potential for diamonds, has been discovered by joint venturers Carr Boyd Minerals and Hill Minerals.

Chrome-rich pyrope garnets located by the partners in the Peak Hill Goldfield District south of the Sylvania Dome, are considered "positive indications of kimberlite intrusions in the area". Sampling has yielded a total of five pyrope garnets from two sample sites each from a different river drainage system. Carr Boyd also announced that it has entered an agreement with Esse Australia for uranium exploration on prospects held by that company and Otter Exploration in the Northern Territory.

TR business at high level

THE CURRENT year is going to be another very busy one for Telephone Rentals, according to Mr. E. H. Cooper, the chairman. He says that in view of the excellent order intake of the last year the group enters 1979 with heavy installation programmes so far as the UK, the U.S. and Eire are concerned.

While some disruption was caused by installation programmes in the UK in the first quarter by weather and the transport strike, new rental business secured during the quarter throughout the group was at a very high level and well above expectations. New sales business has yet to reach 1978's record at this stage, but the outlook is favourable.

In 1978 group profit before tax increased from £9.55m to £10.92m. The chairman says that the group performed well with both new rentals and new sale business secured being ahead of the 1977 record. Also some of the ground lost in the UK towards the end of 1977 in the installation programmes was recovered.

Owing to supply difficulties and an industrial dispute at the Post Office PABX completions were adversely affected and it will probably be the end of the year before the situation has righted itself and the group's programmes are running according to plan. Rental installation work proceeded well and much to plan, says Mr. Cooper.

The chairman is looking for further progress in Australia, Canada and France during the current year. In Eire prospects are good although the continuing rise in costs give cause for concern.

Now that the South African economy is improving there should be further useful progress this year. Excellent progress was made in the U.S. with pre-tax profits beginning to approach the sort of return on capital employed required. In view of these results it is intended to gradually expand the area of operations beyond Buffalo.

Capital expenditure in 1979 other than on installations is expected to be some £25,000. During the year group liquid resources showed a small reduction of £3,000 compared with a reduction of £1.1m last year. Forecasts indicate that funds available are sufficient to finance the continuing high level of business being secured.

At the year end investments and deposits amounted to £1,951m (£2,355m) and cash £0.74m (£0.43m).

Meetings: Milton Keynes (Ducks), June 7 at noon.

Austin Reed looks for profitable progress

Retail sales of menswear at the Austin Reed Group are still quite buoyant and autumn order books look pretty healthy, Mr. Barry Reed, the chairman, reveals in his annual report.

The shops and manufacturing companies have started the present season reasonably well and there seems no reason why the group should not enjoy another year of profitable progress, says Mr. Reed.

For the year ended January 31, 1979, profits before tax rose from £2.53m to £3.43m on turnover of £38.29m against £33.06m. A one-for-two scrip issue is also proposed, says Mr. Reed.

The chairman says the Chester Barrie acquisition may well prove to be a catalyst in the group's future growth and development—he is confident the new group will bring fresh opportunities and make a valuable contribution in the next decade.

The Chester Barrie factory at Crewe was bought for £800,000 while the freehold of the Austin Reed premises in Sackville

Street, W. was purchased for £1.25m.

The retail store and freehold property in Copenhagen was sold and the sum received matched the Sackville Street purchase.

A professional revaluation of group freehold and leasehold properties shows a surplus of £2.6m which together with revised property values, has been incorporated in the accounts.

On subscription account finance, the chairman says the interest charge of 1.5 per cent per month or 19.5 per cent annum on outstanding balances remains very competitive. However if general interest rates become too high, the charge may be adjusted more in line with the credit card market as a whole.

The 42 shops in the UK and Ireland increased turnover by 14 per cent and from virtually nil two years ago, it is expected that womenswear turnover will exceed £1.5m this year.

Meeting: 103-113 Regent Street, W, June 7 at noon.

OPENING TODAY DAI-ICHI KANGYO BANK'S PANAMA BRANCH

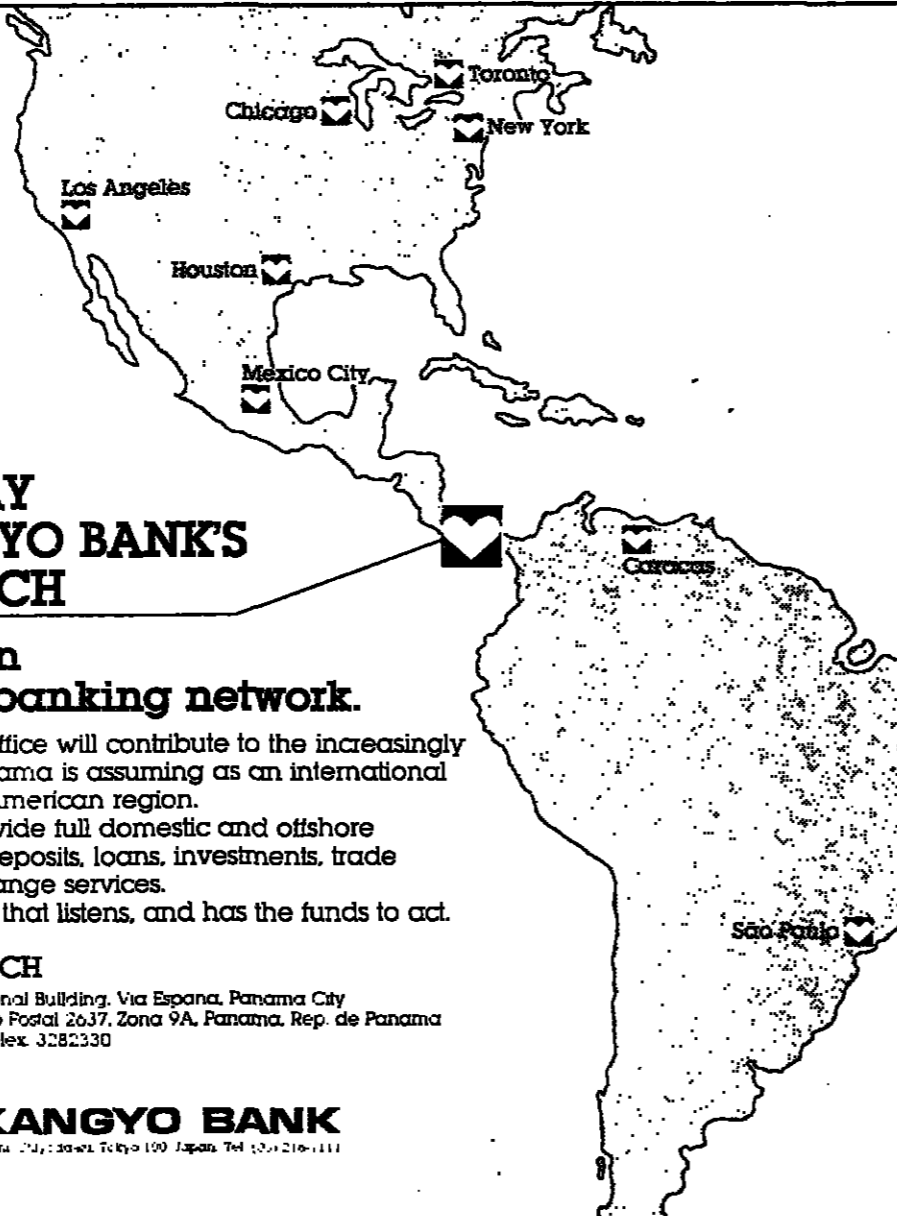
The newest link in DKB's worldwide banking network.

DKB's new Panama branch office will contribute to the increasingly important economic role Panama is assuming as an international financial centre in the Latin American region. Our Panama branch will provide full domestic and offshore banking services, including deposits, loans, investments, trade financings, and foreign exchange services. DKB—the international bank that listens, and has the funds to act.

PANAMA BRANCH

• ADDRESS Plaza Internacional Building, Via Espana, Panama City
• MAIL ADDRESS Apartado Postal 2637, Zona 9A, Panama, Rep. de Panama
• Tel Panama 69-6111 Telex 3282330

DKB DAI-ICHI KANGYO BANK
Head Office: 1-3-1, Maruyama, Minami-Ku, Tokyo 100 Japan, Tel (03) 216-1111



AUSTIN REED

Austin Reed Group Limited

Mr. Barry Reed reports for the year to 31 Jan 1979

- Record profits
- Total dividend increased by 38.5 per cent to 6p
- Property revaluation shows surplus of £2.8m
- One for two scrip issue
- Expect 1979/80 to be another year of profitable progress

	1978/9		1977/8	
	£m	£m	%	increase
Turnover	38.29	33.06		15.8
Pre-tax profit	3.43	2.53		35.6
Earnings per share (p)	20.0	12.4		61.3
Dividend (p)	6.0	4.33		38.5

SHAREHOLDER BENEFITS During the year commencing 1 July 1979 holders of a total of 500 or more Ordinary and A Ordinary shares will be entitled to a SHAREHOLDER DISCOUNT of 15% on purchases at any Austin Reed shop.

Copies of the Annual Report can be obtained from the Secretary, at P.O. Box 2, Thirsk, North Yorkshire YO7 1PF.

BANCA NAZIONALE DEL LAVORO 1978

The Annual Report of the Bank for the year 1978 was approved at the Board of Directors meeting, held on April 27, 1979. The Managing Director and Chief General Manager Prof. Alberto Ferrari presented his report.

The BNL report starts with an overview of the world economic and financial situation in 1978, a year marked by turmoil in the currency markets and a contrast between near-stagnation in Europe and boom conditions in the United States. In examining the prospects for the current year the BNL report comes to the conclusion that an improvement can be expected. The creation of EMS encourages the hope of greater exchange stability and of some progress toward a levelling off of differential inflation. As for domestic developments, the BNL report observes that business gained momentum rapidly toward the end of the year, underpinned by a brisk export demand and the building up of stocks. Some pressure against bank credit ceilings started to develop, but the balance of payments was not affected. There was a strong surplus and international reserves climbed to a new peak. Less attractive aspects of the situation included the widening treasury deficit, the ensuing distortions in the money market and the problem of the ailing chemical industries, needing financial restructuring.

MAIN DATA FROM BALANCE SHEET (In millions of U.S. dollars)*

LIABILITIES	BNL-Sections
Capital and Surplus	1,213.4
Deposits	(1,195.3 paid in)
Balance Sheet Total	32,263.7
ASSETS	
Cash and Banks	63,034.0
Securities	
Loans to Customers and Correspondents	5,229.2
	9,056.2
	19,856.6

* Equivalent of the Italian Lire amounts converted at the year-end official rate of exchange.

In this climate, BNL activities exhibited a rapid growth. Deposits from clients and correspondents amounted for the Bank at the end of 1978 to U.S. dollars 28,423.2 million, or 33%, more than a year earlier. Total deposits for the entire BNL-group amounted to U.S. dollars 32,263.7 (+31.3%), loans to customers and correspondents increased by 28.2% for the Bank, and by 25.8% in the aggregate for the BNL-group.

Securities held in the Bank's own portfolio (including Treasury Bills) increased to U.S. dollars 8,994.0 and were about 2,569.5 million more than a year earlier. At the end of 1978 the BNL-group balance sheet total amounted to U.S. dollars 63,034.0.

As a reserve for credit risks BNL set aside in 1978 U.S. dollars 111 million, for the Bank, and U.S. dollars 38 million for the Sections, for a total of U.S. dollars 149 million. The Bank's net profit for the year was U.S. dollars 13.5 million, and that of the group U.S. dollars 32.4 million.

The Bank continued to devote particular care to the export sector and expanded its activities in international financial markets. BNL's foreign network experienced a lively expansion. The co-operation with the ABECOR group was strengthened.

BRANCHES: throughout Italy, in London, New York, Los Angeles, Madrid, Barcelona.
SUBSIDIARIES: Curacao, Lavoro Bank Overseas N.V., Luxembourg, Banca Nazionale del Lavoro Holding, Lavoro Bank International.
New York: I.E.C.—The Italian Economic Corporation.
Zurich: Lavoro Bank A.G.



LONDON BRANCH: 33/35 Cornhill, London EC3V 3QD

REPRESENTATIVE OFFICES: Brussels, Buenos Aires, Caracas, Chicago, Frankfurt/M, Houston, Kuala Lumpur, Mexico City, Montreal, Paris, Rio de Janeiro, Sao Paulo, Singapore, Sydney, Tehran, Tokyo, Hong Kong (shortly to be opened).
HEAD OFFICE: Via Veneto, 119-Rome (International Department Via Veneto, 56-Rome.)

كندا من الاصل

BIDS AND DEALS

Wellman paying nearly £6m for division of GE

BY JAMES BARTHOLOMEW

Wellman Engineering Corporation has agreed to buy a division of General Electric Company of the U.S. in a major expansion over.

Subject to a satisfactory accountant's report and other conditions, Wellman, the thermal of mechanical engineer, has agreed to buy the business and certain assets of the industrial engineering division of GE. The price is about \$12m (\$9m) which is only slightly less than Wellman's 1978 net assets.

But the resulting borrowings Wellman should not be excessive, said Mr. Alan Hopkins, chairman of Wellman, yesterday, since Wellman had \$22m cash and deposits in its balance sheet and the question did not include any debt.

The benefits of the purchase will be a base in the U.S. for the sale of Wellman's gas producers and an exchange of technology between the two firms, Mr. Hopkins said.

The gas producers had a tremendous opportunity in the U.S. market. They converted grade coal into gas, a process which had become attractive following the rise in oil prices.

Wellman makes relatively small scale producers which can be used as a stand-by source of power. They cost about \$2m to \$3m. One had already been sold to Caterpillar Tractor in the U.S.

The two groups could exchange technology because the GE department made electric motors whereas Wellman produced oil and gas ones.

Wellman had already dealt with a department when making one of its furnaces under licence for use in Romania.

Profits of the department are expected to be running at about \$2.2m a year. GE is thought to be willing to sell because the heating department falls outside its mainstream electrical business.

The deal is subject to the approval of Wellman shareholders.

CU selling majority in Hibernian Ins.

Agreement has been reached whereby a consortium of Irish investors will acquire from the Commercial Union Assurance Company a majority holding in Hibernian Insurance Company, the Irish insurance company in which CU at present has a 99.9 per cent interest.

The Bank of Ireland and Avenue Investment Company will each acquire 20 per cent of Hibernian, while a number of Irish pension funds and financial institutions will buy a further 20 per cent. In addition, Munich Reinsurance Company will acquire a 10 per cent holding, while the CU will retain a minority interest of 30 per cent.

RIT buys 29% of Corn Exchange

Rothschild Investment Trust has purchased a 29.17 per cent stake in The Corn Exchange Company in a deal worth £2.45m.

A brief statement yesterday from the Corn Exchange said that discussions "are now taking place between the board of the Corn Exchange and Rothschild Investment Trust which may or may not lead to an offer being made."

The company's annual accounts for 1978 showed that the Corn Exchange's Mark Land property had been valued at £9.5m, compared with £3m at the end of 1977.

Pre-tax profits for that period increased from £335,000 to £375,000, a record.

The group warned that profits before tax would remain stable in 1979 as it intended to carry out a major modernisation of the lifts in the Exchange building.

The latest move ends some of the uncertainty in the stock market over the future ownership of the Corn Exchange Company, which exists mainly to own and operate the Corn Exchange building in the centre of the City of London.

Last October the Corn Exchange Company announced that it was in talks with a potential bidder. In November it said that talks had broken down, but another bidder had emerged. These talks were terminated in February.

ST. REGIS PURCHASE

St. Regis International, proprietor of St. Regis Newspapers has acquired Teeside Times, published of the Teesside Times and the South Durham Times.

Other newspapers in the St. Regis group are the Bolton Evening News and eight weekly papers in the Greater Manchester area. St. Regis also owns the South Yorkshire Times and the Doncaster Free Press.

THE TIME FOR INVESTING IN U.S. REAL ESTATE IS NOW!

Find out how you can invest in U.S. property at a two-day conference on "U.S. REAL ESTATE INVESTMENT OPPORTUNITIES," sponsored by BUSINESS WEEK, a McGraw-Hill publication, June 27-28 at the Café Royal, London, England.

LEARN

- Procedures for entering the U.S. real estate market
- Important geographic and demographic influences
- Rights and responsibilities of property ownership
- Tax and accounting procedures
- Legal issues
- Financial negotiations

HEAR among others

- Ben Lambert, Eastoil Realty, on U.S. financing techniques
- W. Barron Hilton, Hilton Hotels Corporation, on hotel opportunities
- Al Marshall, Rockefeller Center, Inc., on the outlook for office buildings
- Al Taubman, of The Taubman Company, on new shopping center developments
- Michael Yanney, of Agricultural Corporation of America, on the risks and rewards of agricultural investment
- Eli Broad, of Kaufman and Broad, on the U.S. housing market

For more information, write to: BUSINESS WEEK's Real Estate Conference, c/o Dora Bell, McGraw-Hill, 34 Dover Street, London, W1X 3RA, England.



Copies of the Report and Accounts can be obtained from Phillip Hill (Management), Limited, 8 Waterloo Place, London SW1Y 4AY.



78



Year to 31st December

1978 £'000	1977 £'000
Group Turnover	12,177 10,322
Profit before Taxation	1,085 891
Profit after Taxation	521 442
Earnings per Share	22.42p 18.88p

S.W. Farmer Group Limited
STRUCTURAL ENGINEERS

General and Commercial Investment Trust, Limited

Directors:

Brian A. C. Whitmee, F.C.A. (Chairman) W. Laurence Grant
Raymond W. Dawes Mark W. H. Thomson
Christopher A. Keeley, F.C.A. Anthony P. Simonian

Year ended 28.2.79	Five years ended 28.2.79
%	%
Net asset value	+20 +48
Middle market price (Stock Exchange Daily Official List)	+18 +84
Rate of dividends (net)	+18 +127
Retail Price Index	+10 +105

Distribution of investments at 28th February 1979

Equities and convertibles

U.K. (but including U.K. companies with substantial foreign interests and assets)	68.1%
Overseas (including U.K. companies operating mainly abroad)	27%
Fixed income	4.2%

Performance statistics

Distribution of investments at 28th February 1979

Equities and convertibles

U.K. (but including U.K. companies with substantial foreign interests and assets)

Overseas (including U.K. companies operating mainly abroad)

Fixed income

U.K. (but including U.K. companies with substantial foreign interests and assets)

Overseas (including U.K. companies operating mainly abroad)

Fixed income

U.K. (but including U.K. companies with substantial foreign interests and assets)

Overseas (including U.K. companies operating mainly abroad)

Fixed income

U.K. (but including U.K. companies with substantial foreign interests and assets)

Overseas (including U.K. companies operating mainly abroad)

Fixed income

U.K. (but including U.K. companies with substantial foreign interests and assets)

Overseas (including U.K. companies operating mainly abroad)

Fixed income

U.K. (but including U.K. companies with substantial foreign interests and assets)

Overseas (including U.K. companies operating mainly abroad)

Fixed income

U.K. (but including U.K. companies with substantial foreign interests and assets)

Overseas (including U.K. companies operating mainly abroad)

Fixed income

U.K. (but including U.K. companies with substantial foreign interests and assets)

Overseas (including U.K. companies operating mainly abroad)

Fixed income

U.K. (but including U.K. companies with substantial foreign interests and assets)

Overseas (including U.K. companies operating mainly abroad)

Fixed income

U.K. (but including U.K. companies with substantial foreign interests and assets)

Overseas (including U.K. companies operating mainly abroad)

Fixed income

U.K. (but including U.K. companies with substantial foreign interests and assets)

Overseas (including U.K. companies operating mainly abroad)

Fixed income

U.K. (but including U.K. companies with substantial foreign interests and assets)

Overseas (including U.K. companies operating mainly abroad)

Fixed income

U.K. (but including U.K. companies with substantial foreign interests and assets)

Overseas (including U.K. companies operating mainly abroad)

Fixed income

U.K. (but including U.K. companies with substantial foreign interests and assets)

Overseas (including U.K. companies operating mainly abroad)

Fixed income

U.K. (but including U.K. companies with substantial foreign interests and assets)

Overseas (including U.K. companies operating mainly abroad)

Fixed income

U.K. (but including U.K. companies with substantial foreign interests and assets)

Overseas (including U.K. companies operating mainly abroad)

Fixed income

U.K. (but including U.K. companies with substantial foreign interests and assets)

Overseas (including U.K. companies operating mainly abroad)

Fixed income

U.K. (but including U.K. companies with substantial foreign interests and assets)

Overseas (including U.K. companies operating mainly abroad)

Fixed income

U.K. (but including U.K. companies with substantial foreign interests and assets)

Overseas (including U.K. companies operating mainly abroad)

Fixed income

U.K. (but including U.K. companies with substantial foreign interests and assets)

Overseas (including U.K. companies operating mainly abroad)

Fixed income

U.K. (but including U.K. companies with substantial foreign interests and assets)

Overseas (including U.K. companies operating mainly abroad)

Fixed income

U.K. (but including U.K. companies with substantial foreign interests and assets)

Overseas (including U.K. companies operating mainly abroad)

Fixed income

U.K. (but including U.K. companies with substantial foreign interests and assets)

Overseas (including U.K. companies operating mainly abroad)

Fixed income

U.K. (but including U.K. companies with substantial foreign interests and assets)

Overseas (including U.K. companies operating mainly abroad)

Fixed income

U.K. (but including U.K. companies with substantial foreign interests and assets)

Overseas (including U.K. companies operating mainly abroad)

Fixed income

U.K. (but including U.K. companies with substantial foreign interests and assets)

Overseas (including U.K. companies operating mainly abroad)

Fixed income

U.K. (but including U.K. companies with substantial foreign interests and assets)

Overseas (including U.K. companies operating mainly abroad)

Fixed income

U.K. (but including U.K. companies with substantial foreign interests and assets)

Overseas (including U.K. companies operating mainly abroad)

Fixed income

U.K. (but including U.K. companies with substantial foreign interests and assets)

Overseas (including U.K. companies operating mainly abroad)

Fixed income

U.K. (but including U.K. companies with substantial foreign interests and assets)

Overseas (including U.K. companies operating mainly abroad)

Fixed income

U.K. (but including U.K. companies with substantial foreign interests and assets)

Overseas (including U.K. companies operating mainly abroad)

Fixed income

U.K. (but including U.K. companies with substantial foreign interests and assets)

Overseas (including U.K. companies operating mainly abroad)

Fixed income

U.K. (but including U.K. companies with substantial foreign interests and assets)

Overseas (including U.K. companies operating mainly abroad)

Fixed income

U.K. (but including U.K. companies with substantial foreign interests and assets)

Overseas (including U.K. companies operating mainly abroad)

Fixed income

</

NORTH AMERICAN NEWS

Shearson Hayden Stone to merge with Loeb Rhoades

BY JOHN WYLES IN NEW YORK

PRELIMINARY agreement was announced yesterday on a \$90m merger of Shearson Hayden Stone Inc. and Loeb Rhoades Hornblower and Co., which will create the second largest securities firm in the U.S.

Alberta Gas lifts Husky Oil stake to 69%

CALGARY — Alberta Gas Trunk Line (AGTL) has agreed to purchase about 20 per cent of the shares outstanding of Husky Oil, owned by the Nielsen family at a price of US\$48 a share, reports AP-DJ.

INTERNATIONAL CAPITAL MARKETS

Chase warns of competition dangers

BY JOHN EVANS

CHASE Merchant Banking Group, part of Chase Manhattan Bank, is speaking out publicly over the dangers of intensifying competition among banks in extending international loans in the Eurocurrency markets.

Given prolonged strength U.S. loan demand, a real \$50n-\$100n reduction in deposits placed by these banks could be feasible, with a consequent dramatic effect in reducing Eurocurrency liquidity.

Deere plans to expand abroad

BY HAZEL DUFFY, INDUSTRIAL CORRESPONDENT

DEERE AND CO. plans to expand sales of construction equipment outside North America by 20 per cent annually over the next five years in a bid to boost its world-wide sales.

Negotiated deal over Asbestos not ruled out

MR. RENE LEVESQUE, Premier of Quebec, said in the National Assembly in Quebec City, once Asbestos Corporation becomes the Government's property, everyone will see that "we acted in good faith."

MEDIUM-TERM FINANCING \$100m loan for Malaysia

By Our Euromarkets Staff

THE MALAYSIAN Government is seeking a \$100m 10-year syndicated loan from an international banking group with a strong Middle East membership.

EUROBONDS

Prices drift in quiet trading

BY FRANCIS GHILES

ALL MAJOR sectors of the Eurobond markets were quiet yesterday, with prices slightly down in most.

Profits up at George Weston

BY OUR FINANCIAL STAFF

GEORGE WESTON, the Canadian biscuits and food chain recently the loser in the bid struggle for Hudsons Bay, has pushed earnings ahead by 66 per cent to C\$11m in the first quarter of the year, with share earnings at 80 cents compared with 48 cents last time.

The annual dividend rate is being increased from 84 cents to C\$1.04 a share, with effect from the next dividend date.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices published Closing prices on May 14 on the second Monday of each month.

Table with columns for U.S. DOLLAR, DEUTSCHE MARK, SWISS FRANC, and YEN STRAIGHTS, listing various bond issues with their respective prices and yields.

Advertisement for TAP TRANSPORTES AEROS PORTUGUESES EP. featuring a US\$50,000,000 Medium-Term Loan guaranteed by THE REPUBLIC OF PORTUGAL, managed by Banco Totta & Açores.

SCM-Xerox case remanded

NEW YORK — SCM Corporation said the Court of Appeals for the second circuit has remanded its anti-trust case against Xerox Corporation to a trial judge for "clarification" of certain questions of law.

AMERICAN QUARTERLIES

Table showing financial performance for American companies in the second quarter of 1979, including Revenue, Net profits, and Net per share.

Companies and Markets

INTERNATIONAL COMPANIES and FINANCE

Restrained profits outlook at BfG

By Andrew Fisher

WEST GERMANY'S trade union-owned Bank fuer Gemeinwirtschaft (BfG) is taking a restrained view of its 1979 profits outlook after the fall in interest rate margins during the first few months.

Although these are expected to improve in coming months, 1979 will not be a stunning year, according to Herr Thomas Wegscheider, joint chief executive of (BfG).

VAW expects further loss this year

BY ROGER BOYES IN BONN

THE WEST GERMAN Government-owned aluminium smelter and fabricator, Vereinigte Aluminium-Werke, expects to benefit significantly from the upturn in the world aluminium market but is unlikely to record a profit this year following 1978 setbacks.

DM 60m of the shortfall. Herr Escherich, who is also chairman of VIAG, pointed out however, that the last two months of 1978 had been boosted by the revival of the aluminium market and that this favourable trend was continuing in the first half of this year.

Electricity tariffs were 50 per cent higher last year following the expiry of concessionary agreements, Herr Escherich said the Iranian crisis would put further pressure on energy prices throughout the year.

DM 53m in 1977. VIAG has decided not to pay a dividend this year to the federal government. In 1977, it paid out DM 22m, which represented 5 per cent of capital.

Hapag Lloyd cuts dividend

By Guy Hawtin in Frankfurt

HAPAG-LLOYD, West Germany's largest shipping group, expects earnings for 1978 would be below the "planned level." Thanks to substantial extraordinary earnings and a hike in the operating level, shareholders will not forego a dividend, but the payment will certainly be lower than the 9 per cent of 1977.

Lower income forecast for Superfos

COPENHAGEN — Superfos, the Danish fertiliser and chemical group, expects a satisfactory 1979 operating income though it may be slightly lower than in 1978.

Volker Stevin to expand abroad

BY CHARLES BATCHELOR IN AMSTERDAM

NEWLY-MERGED construction and dredging group, Volker Stevin, plans to expand its geographical base as well as maintain its market position in Holland.

As to the profits outlook, he declined to go further than the company's earlier forecast that the 1979 result would be at least level with last year's when net profits FI 85.5m (\$41.5m) were achieved on turnover of FI 2.53bn.

expects profits this year to be unchanged or slightly lower than the FI 32.8m (\$18m) of 1978. This year's results will depend to a great extent on success in making good the effects of the severe winter, declares the annual report.

Götabanken
Incorporated with limited liability in the Kingdom of Sweden
U.S. \$25,000,000
FLOATING RATE CAPITAL NOTES DUE 1988
For the six months 15th May 1979 to 15th November 1979.

Midland Bank Limited
U.S. \$50,000,000 Floating Rate Capital Notes due 1982
For the six months 15th May, 1979 to 15th November, 1979
the Notes will carry an interest rate of 11 1/2 per cent per annum.

The Hokkaido Takushoku Bank, Ltd.
Negotiable Floating Rate U.S. Dollar Certificates of Deposit
Maturity Date 16th November 1981.
In accordance with the provisions of the Certificates of Deposit notice is hereby given that for the six month interest period from 15th May 1979 to 15th November 1979 the Certificates will carry an Interest Rate of 11 1/2 % per annum.

Bank of Tokyo (Curaçao) Holding N.V.
U.S. \$50,000,000 Guaranteed Floating Rate Notes due 1984
For the six months 15th May, 1979 to 15th November, 1979
In accordance with the provisions of the Note, notice is hereby given that the rate of interest has been fixed at 11 1/2 per cent, and that the interest payable on the relevant interest payment date, 15th November, 1979 against Coupon No. 4 will be U.S. \$68.78.

Heavy depreciation hits Statoil
BY FAY GJETER IN OSLO
STATOIL, NORWAY'S State oil company, suffered a net loss of NKR 194m (\$35m) in 1978, reflecting high depreciation and financial costs. The company, founded in 1972, is still spending heavily on development. Its operating losses last year were NKR 97m.

Higher material costs to curb Sprecher
By Our Financial Staff
PROFITS of Swiss engineering concern, Sprecher and Schuch are likely to fall considerably this year both for the group and the parent company.

Danish shipping line seeks UK partners
BY IAN HARGREAVES, SHIPPING CORRESPONDENT
DANISH shipping group, DFDS, is on the look out for UK partners for joint ventures in transport projects.

SWISS INSURERS
Growth for major life group
BY JOHN WICKS IN ZURICH
AN INCREASE of 10 per cent in the value of new policies is reported by Swiss Life Insurance, Switzerland's leading life insurer, for the first four months of 1979.

OTTOMAN BANK
Changes in the Committee of the Ottoman Bank have taken place. The death of Monsieur Henri Deroix is announced with regret; his place as Member of Committee in Paris is taken by Monsieur Christian Manset.

Saudi Riyals 42,630,000
guarantee delivered on behalf of the Binladin Organisation
Arranged by Banque Arabe et Internationale d'Investissement (B.A.I.I.)
Provided by Arab International Bank, Banque Arabe et Internationale d'Investissement (B.A.I.I.), Banque de l'Union Européenne, European Arab Bank, Frab Bank International, Société Centrale de Banque.

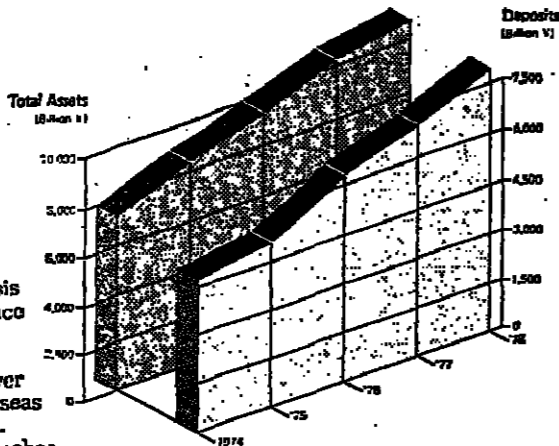
Saudi Riyals 16,775,000
Performance bond delivered on behalf of Saudi Tarmac Company Limited
Arranged by Banque Arabe et Internationale d'Investissement (B.A.I.I.)
Provided by Banque Arabe et Internationale d'Investissement (B.A.I.I.), Barclays Bank SA (Paris), The National Commercial Bank.
Saudi Riyals 67,100,000
advance payment bond delivered and to be delivered on behalf of Saudi Tarmac Company Limited
Arrangements by Banque Arabe et Internationale d'Investissement (B.A.I.I.) and Barclays Bank SA (Paris)
Provision by Al Bank Al Saudi Al Fransi, Arab African International Bank, Arab International Bank, Banque Arabe et Internationale d'Investissement (B.A.I.I.), Banque de l'Indochine et de Suez, Banque Nationale de Paris, Banque de l'Union Européenne, Barclays Bank SA (Paris), Crédit Commercial de France, Union de Banques Arabes et Françaises—UBAF.

Companies and Markets

INTERNATIONAL COMPANIES and FINANCE

If you judge a bank by results, take a look at Sanwa Bank.

Sanwa Bank has used its considerable retail banking experience for the expansion of its domestic network—224 branches in Japan—as the basis of its corporate philosophy since 1933. We have been steadily expanding the range of our international client services ever since we opened our first overseas office in San Francisco in 1953.



FINANCIAL HIGHLIGHTS (March 31, 1978)

Table with 3 columns: AT THE YEAR END, In millions of Yen, In millions of US\$. Rows include Total Assets, Deposits, Loans and Bills, Paid-up Capital, and various income and profit figures for the year ended and for the year ended.

SANWA BANK

London Branch: 21-45, Gresham Street, London EC2V 7ED TEL: (01) 636-8101. Sanwa Financial Services Ltd.: 5 Moorgate, London EC2R 6JH TEL: (01) 636-4737.

Tunnel group lifts payout

By Hugh Payman in Hong Kong. CROSS-HARBOUR Tunnel Company's net profit rose by 25.5 per cent to HK\$109.92m (US\$21.5m) in the year to March 31.

Japan bank CDs start tomorrow

TOKYO—Japanese commercial banks will start issuing certificates of deposit (CDs) tomorrow, opening the long-awaited Tokyo CD market.

The government completed drafting CD regulations earlier this year and sent them to banking institutions throughout Japan. Under the regulations, each bank is allowed to issue CDs worth up to 10 per cent of its shareholders' equity.

The maturity of CD issues will range from three to six months and their interest rates will be free of Government control, unlike most other interest rates that are set by the Government.

The finance ministry official did not disclose details, but the 13 major banks are reported to be ready to offer some Y500m worth of CDs by the end of next month.

Even while the Government was drawing up the regulations, strong demand was reported for CDs, with banks receiving large numbers of inquiries.

Direct investment overseas by Japanese companies is expected to total about \$4.5bn in the year ended March 31, 1979, a record, Finance Ministry officials said yesterday.

Investment between April and December 1978 came to \$3.48bn, already approaching the record of \$3.49bn set in 1974.

Although statistics for the January-March quarter are not available until June, the officials said investment is likely to total a little over \$1bn during the period, bringing the total direct overseas investment to about \$4.5bn.

Japanese companies, the officials noted, used to go overseas to take advantage of inexpensive labour or to participate in projects to develop natural resources in developing countries.

A recent trend indicates, however, that an increasing number of companies are turning their attention abroad because of the instability of the domestic market, induced partly by the dwindling oil supplies.

The officials also cited the yen's rise and trade frictions between Japan and other countries as reasons behind the growing direct investment overseas.

AP-DJ. THE sharp growth over the past two years enjoyed by the leading Singapore English language newspaper publisher, Straits Times Press (1975) came to a halt in the half-year to February, when group net profit fell by almost 9 per cent to \$2.5m (US\$1.3m) despite a 34 per cent rise in turnover to \$30.65m (US\$14m).

Straits Times Press has declared a gross interim dividend of 7.5 per cent. The group's sister company, Times Publishing Berhad, which is involved in general publishing and printing, however, fared much better.

At the half-way mark, Times Publishing had chalked up a 22 per cent rise in group pre-tax profit to \$812.98m. However, extraordinary losses of \$81.8m—because of the closure of a significant part of a subsidiary's business, and \$300,000 of currency losses—brought attributable profit at the pre-tax level down to \$810.9m, barely 2.5 per cent higher than the previous year's figure.

Times Publishing has also declared a gross interim dividend of 7.5 per cent. Record results for Singapore newspaper SIN CREW JIT POH (SINGAPORE), the leading Singapore Chinese newspaper publisher, has reported record results for the year to December, writes George Lee in Singapore. Post-tax profit soared 121 per cent to \$2.4m (US\$1.1m) although turnover was only 18 per cent higher, at \$821m (US\$3.5m). Tax provisions rose by 77 per cent to \$81.7m. The company has proposed a first and final gross dividend of 12 per cent.

MITSUBISHI-CHRYSLER AUSTRALIA

Plan for majority stake

ADELAIDE—Mitsubishi Motor Corporation and Mitsubishi Corporation of Japan have proposed acquisition of a joint majority stake in Chrysler Australia Ltd. (CAL), the Mitsubishi companies and Chrysler Corporation said.

The acquisition is planned to take place within about 15 months of Mitsubishi's initial acquisition of a joint one-third stake in CAL.

The companies completed an agreement for the initial purchase yesterday after CAL shareholders ratified it at an extraordinary meeting here. If the two Mitsubishi companies do not acquire the

majority stake, Chrysler Corporation will have a six-month option to purchase from them all CAL shares acquired. As previously reported, the Mitsubishi companies will each acquire 10m CAL A\$1 par shares for A\$1.35 each, or a total of A\$27m (US\$30m).

The increased product and technical co-operation resulting from the agreement would expedite CAL's integration with world motor industry developments, it was said.

The statement noted that a Mitsubishi Motors-designed product manufactured by CAL, the Sigma range, became Australia's top selling four-cylinder car.

Woolworths sees further growth

BY JAMES FORTH IN SYDNEY

WOOLWORTHS, the major Australian retail group, expects continued growth in profitability, Sir Theo Kelly, the chairman, said at the annual meeting in Sydney. Trading results for the current year had been in line with management forecasts, and the company should have a successful year despite keen competition.

Sales had approximated to the budget so far, despite an industrial dispute involving the storemen and packers at the major warehouses in Victoria. The main issue was a union demand that Woolworths become a contributor to the union's retirement fund—a plan turned down because the company had had its own fully funded superannuation scheme for 40 years.

Had we acceded to the union's demand it could have led to considerable damage to our own superannuation fund and indeed to superannuation funds all over Australia," Sir Theo said. He also referred to speculation that the Federal Government might discontinue tax concessions on trading stock valuations designed partially to allow for the effects of inflation.

This would be a retrograde step, he said, and would generally inhibit corporate growth.

led to considerable damage to our own superannuation fund and indeed to superannuation funds all over Australia," Sir Theo said. He also referred to speculation that the Federal Government might discontinue tax concessions on trading stock valuations designed partially to allow for the effects of inflation.

This would be a retrograde step, he said, and would generally inhibit corporate growth.

Good start to year for Century Spinning

BY K. K. SHARMA IN NEW DELHI

CENTURY SPINNING and Manufacturing Company, the Birla owned firm which is a pace setter in Indian stock exchanges, has reported that its textile, tyre-cord and cement divisions are doing well in 1979.

Mr. S. K. Birla, a director who presided over the company's annual meeting in Bombay in the absence of Mr. B. K. Birla, the chairman, said that sales during the first quarter of 1979 were about 15 per cent higher than those of the corresponding period of 1978. This was largely due to higher despatches of cement following an improvement in the availability of railway wagons, and better sales of textiles and rayon yarn.

Exports during the first quarter of 1979 were 47 per cent higher than for the same period of 1978 because of a sharp rise in sales of textiles and rayon products. Mr. Birla said that the textiles division was doing well because of improved demand at home and abroad. The rayon division was

in better shape despite the setback in sales of tyre-cord earlier in the year owing to problems faced by Indian tyre manufacturers.

With the recent upward revision in cement prices, the company's cement division is expected to show better profitability. The company has received Government permission to set up a new cement plant with an annual capacity of 1m tonnes at a cost of Rs50m (\$87.9m) in Maharashtra State.

This is in line with the Government policy of allowing companies in the so-called monopoly groups to expand and diversify into areas where there are shortages. Many other "monopoly" firms have received licences for new cement plants. Mr. Birla said the project would be financed largely from internal resources. This is seen as a significant statement since public financial institutions are discouraged by the Government to give credit to the

Inflation lifts Israeli lending rates

By L. Daniel in Tel Aviv

ISRAELI BANK lending rates are to rise by a further 3.5 per cent as a result of the country's galloping rate of inflation. As from this week, the effective rate in general for loans from the commercial banks will be between 42 per cent and 47 per cent—and in some cases rates will rise as high as 50 per cent. The rate reflects the size of the loan and the collateral provided. If a customer exceeds the credit facilities granted to him an additional charge of 30 per cent is added, to meet the fines the commercial banks have to pay to the central bank for infringements of the liquidity regulations.

Depositors receive interest at a rate of 28-35 per cent, which compensates roughly for only half the rate of inflation, and means that most savers prefer to invest in index-linked government bonds.

The commercial banks are engaged in fierce competition to attract deposits in long-term savings schemes. All these schemes are linked to the consumer price index. But in addition, the banks are offering one-time grants, to be added to the deposit. The grant had been 14 per cent, on what is currently the most popular scheme, which allows savers up to the equivalent of just under \$3,000—the limit increasing in value as the index rises.

Two banks have now offered grants of 21 per cent and 22 per cent, respectively, where a one-time deposit is made, and slightly lower rates on relatively small one-off deposits added to by monthly instalments.

The initiative was taken because the public has tended to prefer buying index-linked bonds direct.

Meanwhile the banks are now engaged in installing some 200 automatic tellers outside the banks and in large stores, to enable customers to withdraw money—or pay in—without entering the banks, or to do so outside banking hours.

Bank Leumi and Israel Discount Bank have joined forces with such tellers, having already been installed in a number of their centrally located branches. Bank Hapoalim, the country's second largest bank, has joined up with United Mizrahi and First International Bank of Israel to install a similar system.

Advertisement for KOOPERATIVA FÖRBUNDET (The Swedish Cooperative Union and Wholesale Society). U.S. \$65,000,000. 10 Year Floating Rate Multi-Currency Loan. Arranged and provided by HAMBROS BANK LIMITED, BANK FÜR GEMEINWIRTSCHAFT AKTIENGESELLSCHAFT, BANQUE BRUXELLES LAMBERT, CREDIT COMMERCIAL DE FRANCE, GÖTABANKEN, PKBANKEN, SKANDINAVISKA ENSKILDA BANKEN, SPARBANKERNAS BANK, SVENSKA HANDELSBANKEN, TORONTO DOMINION BANK. Agent Bank HAMBROS BANK LIMITED. May 1979.

Advertisement for Guest, Keen and Nettlefolds, Limited. through wholly-owned subsidiaries has acquired Parts Industries Corporation a Tennessee corporation. The undersigned acted as financial advisor to Guest, Keen and Nettlefolds, Limited. MORGAN STANLEY & CO. Incorporated. May 10, 1979.

Advertisement for Istituto per lo Sviluppo Economico dell'Italia Meridionale. \$100,000,000 Medium Term Loan. Managed by Dillon, Read Overseas Corporation and Banque de la Société Financière Européenne SFE Group. Provided by Société Financière Européenne Finance Company N.V., Banco di Napoli, Mitsubishi Bank (Europe) S.A., The Sumitomo Bank Limited, European Arab Bank, Gulf International Bank B.S.C., The Sumitomo Trust and Banking Co., Ltd., Société Financière Européenne Finance Company N.V., Banco di Napoli, Mitsubishi Bank (Europe) S.A., The Sumitomo Bank Limited, European Arab Bank, Gulf International Bank B.S.C., The Sanwa Bank Limited, Brussels Branch, The Sumitomo Trust and Banking Co., Ltd., Arab-Malaysian Development Bank Berhad, Australia and New Zealand Banking Group Limited, Banco de Bilbao S.A. (Paris Branch), Bank of Scotland, The Bank of Yokohama Limited, Banque Commerciale pour l'Europe du Nord (Eurobank), Credit Industriel d'Alsace et de Lorraine, International Resources and Finance Bank S.A., International Trade and Investment Bank S.A. (I.T.I.B.), Kuwait Pacific Finance Company Limited, Midland and International Banks Limited, The Nippon Credit Bank, Ltd., Privatbanken International (Denmark) S.A., Tokai Asia Limited, Yasuda Trust and Finance (Hong Kong) Limited, Euramerica International Bank Ltd., Interamerican Bank Corporation S.A. (Panama, Nassau Office), Luxembourg Italian Bank S.A., RoyWest Banking Corporation Limited, UBAF Bank Limited. Agent Bank Banque de la Société Financière Européenne SFE Group. 3rd April, 1979.

CURRENCIES, MONEY and GOLD

Pound steady

Sterling showed hardly any change in yesterday's foreign exchange market, with little in the way of fresh factors to influence trading. On an overall basis it showed a slightly easier tendency but this tended to be offset by the rather thin conditions more than any particular trend.

On Bank of England figures, the pound's trade weighted index eased to 86.1 from 86.2, having stood at 86.1 at noon and 86.0 in the morning. Against the dollar it opened at \$2.0400 and was trading at around \$2.0430 by lunchtime.

The dollar failed to show any significant change but finished on or around its best level for the day against its most major currencies. In terms of the D-mark it finished at DM3.8500, unchanged from the DM 3.8500 against the Swiss franc. The yen showed a firmer trend with the dollar easing in yen terms from ¥215.00 to ¥212.50.

On Bank of England figures, the U.S. dollar's trade weighted index eased slightly to 85.9 from 86.0. The Irish punt improved against most currencies, the more notable exception being the

THE POUND SPOT AND FORWARD

Table with columns: May 14, Day's spread, Close, One month, % Three p.a. months, % p.a. Six months. Lists various currencies like U.S., Canada, France, etc.

THE DOLLAR SPOT AND FORWARD

Table with columns: May 14, Day's spread, Close, One month, % Three p.a. months, % p.a. Six months. Lists various currencies like U.K., Ireland, Germany, etc.

CURRENCY RATES

Table with columns: May 11, Bank rate, Special Drawing Rights, European Currency Unit, Bank of England Index, Morgan Guaranty changes %.

CURRENCY MOVEMENTS

Table with columns: May 14, Bank of England Index, Morgan Guaranty changes %.

OTHER MARKETS

Table with columns: May 14, C, S, Note Rates. Lists various international markets like Argentina, Australia, etc.

WORLD VALUE OF THE POUND

The table below gives the latest available rates of exchange for the pound against various currencies on May 14, 1979, in some cases rates are nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise.

Large table with columns: PLACE AND LOCAL UNIT, VALUE OF £ STERLING, PLACE AND LOCAL UNIT, VALUE OF £ STERLING. Lists numerous countries and their exchange rates.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: ECU central amount, % change from central amount, % change from adjusted limit %, Divergence limit %.

EXCHANGE CROSS RATES

Table with columns: May 14, Pound Sterling, U.S. Dollar, Deutschmark, etc.

EURO-CURRENCY INTEREST RATES

Table with columns: May 14, Sterling, U.S. Dollar, Canadian Dollar, etc.

INTERNATIONAL MONEY MARKET

New York rates mixed

Conditions were fairly quiet in early New York trading, with Federal funds moving up to 10 1/4 per cent from 10 1/8 per cent at the start, and 10 1/2 per cent at the same time on Friday.

UK MONEY MARKET

Extremely large help

Bank of England hints at lending rate cut. Lending rate 12 per cent (since April 5, 1979). Day-to-day credit was in short supply in the London money market yesterday, and the authorities gave an extremely large amount of assistance by buying a moderate quantity of Treasury bills from the discount houses and banks.

LONDON MONEY RATES

Table with columns: May 14 1979, Sterling Certificate of deposit, Interbank, Local Authority deposits, etc.

GOLD Slight rise

Gold showed a slight improvement in the London bullion market yesterday, and closed at \$261.25 1/2, a rise of 8 1/2 an ounce. The metal opened at \$249-250 and traded within a fairly narrow range for most of the day.

Table with columns: May 14, May 11, Gold Bullion (fine ounce), etc.

INTERNATIONAL MONEY MARKET

BRUSSELS - One-month deposit rates for the Belgian franc (commercial) were 7 1/8 per cent; three-month 8 1/8 per cent; six-month 8 1/8 per cent; and 12-month 8 1/8 per cent. HONG KONG - The money market was stable, with call money at 12 per cent, and overnight at 11 per cent. SINGAPORE - Habib Bank has raised its prime rate by 1/2 per cent to 8 1/2 per cent.

MONEY RATES

Table with columns: NEW YORK, Prime Rate, Fed Funds, Treasury Bills, etc.

Advertisement for Stryker Corporation Common Stock. Includes text: '847,000 Shares', 'Stryker Corporation Common Stock', 'Foreign exchange. We deliver. Competitively. Test us.' and lists of financial institutions.

THE JOBS COLUMN

Risk-taker for spare capacity exchange

BY MICHAEL DIXON

"SO YOU form links with a lot of different kinds of business which have spare capacity but not much surplus money?" I asked. "Right," said Edwin Thirwell.

"Then you circulate a directory of the goods and services which the various associates are prepared to barter?" He nodded.

"And one of them is a furniture-supplier who wants his offices rewired. He gets in touch with another associate who's an electrician, and he does the rewiring to the tune of £1,000."

Mr. Thirwell nodded again, and added: "The transaction is recorded by the computer in our central office which sends the electrician a cheque for £1,000 worth of barter."

"Then," I said, "a hotel group which is also an associate wants £1,000 worth of furniture, which it gets from the bloke with the rewired office..."

"And as the purchaser," Edwin Thirwell went on, "the hotel group pays our centre's servicing charge which varies from 3 to 7½ per cent depending on whether the value of the transaction is big or small."

He nodded a third time as I continued: "A service charge is also paid by the furniture-

supplier on the value of the electrical work, and he then quits. Next, the electrician who's in credit gets a big job to do a long way from home, so he spends his credit—less the service charge—on bed and board with the hotel group, so cancelling out its debt."

Mr. Thirwell agreed that this was a simplified description of how the scheme worked.

"And we've got the company already registered under the name of Business Barter, and the computer program tried and tested and ready to go," he said. "It's not altogether new, because there's a group called WIR already doing it in a big way in Switzerland."

He has already tried the scheme in a localised way around his home town of Darlington. But it did not go well there.

The reason, he thinks, is that successful running of what might be called "the spare capacity exchange" depends on the associates' being able to obtain from it the full range of goods and services they need for the operation of their own business. And nowhere near a sufficient range was obtainable from a group of associates based in the relatively small north-east region of the country.

"It's a thing that's just got to be done on at least a national scale," he explained.

The trouble is that Mr. Thir-

well is up to the neck in running his Frontaprint company which now has more than 70 franchised high-speed print and copy shops in various parts of Britain. Which brings us to why he has come to the Jobs Column.

He is looking for an entrepreneurial man or woman who would take the Business Barter company and its computer program and develop it nationally from a base in London. Somebody capable of developing it internationally would be even more welcome.

Find own pay

The risk is that whoever came in would have to finance the launching, including their own pay, until the scheme became profitable. So the recruit would need either personal money, or the ability to lay hands on some. (While I cannot say for sure, I feel that one possible source might be the fledgling Resource Exchange which this column last discussed on May 1.)

In return, Edwin Thirwell would be prepared to part with up to half of the capital of Business Barter. I suspect, however, that he might go beyond that if he were to hear from his ideal candidate, whom he described as follows:

"The person we seek needs to have a natural flair for business and trading and should enjoy acting as a catalyst be-

tween like-minded and active business — and professional people. An ability to meet and negotiate with people at all levels is important as most reciprocal trade transactions are arranged between senior executives or the chief-cum-owner in the case of small to medium sized businesses.

"Impeccable references and track record are a basic requirement. Marketing and advertising expertise would be an asset since the company's aim is to act as a clearing house for almost every kind of spare capacity available. A sense of humour is essential."

One thing that Mr. Thirwell wanted to be made absolutely clear is that his scheme is not intended to deprive the Inland Revenue of anything which is justly theirs. A money value is set on all the transactions which are recorded in the capacity exchange's central "bank."

"What I see as the really important thing," he added, "is that here we have a machine for increasing trade. In fact, there is no point in having in the scheme any associate who doesn't do a lot of trading through it."

"And if we can find someone capable of making it into a reputable going-concern, productive use of otherwise spare capacity is not the only benefit that it would offer. This kind of bartering could cut over-

heads, conserve capital, improve liquidity, and avoid the borrowing of cash at high interest rates. I'm enthusiastic about the possibilities," he added, needlessly.

Readers wishing to inquire further should write to Edwin Thirwell at Frontaprint, Coniscliffe House, Coniscliffe Road, Darlington DL3 7EX; or telephone 0223 55391.

Tax law

ROGER PARKES, of the Oyez Recruitment consultancy, is seeking a senior solicitor or barrister on behalf of an unnamed company of tax consultants. He will therefore honour any applicant's request not to be identified to the employer until permission is given.

Candidates must have demonstrable ability in three main areas. The first is drafting legal documents for acquisition or disposal of companies. Next is expertise in tax as it relates to pension funds and investments. The third is the planning of executives' remuneration and suchlike.

A bent for lecturing at seminars on matters of taxation would also be useful.

The age indicator is 25-plus. The salary is around £25,000. The other benefits are evidently negotiable. Inquiries should be addressed to Mr. Parkes at Oyez Recruit-

ment Norwich House, 11-13, Norwich Street, London EC4A 1AE. He may be telephoned at 01-404 5721, extension 22.

Beware

FINALLY, a reader wishes me to pass on this warning to personnel managers at large. He says:

"Not long ago I had a telephone call from a charming chap who said he was in charge of recruitment for a company in our locality, which is in the double-glazing business. He said that one of our staff was after a job there, and could I just give him an informal check on one point in the job-application. It was that we were paying the person £5,500 a year."

"I explained we were a big-ish company, and that I certainly couldn't disclose anything from the person's confidential file. But I knew the work he was doing, and said I thought £5,500 was about right."

"Some weeks later I bumped into the person concerned in our works, and said to him: 'So you decided to stay here, then?'"

"He looked puzzled, and explained that I'd heard he'd been after a job with the other firm, which I named."

"He looked even more puzzled. 'No I wasn't,' he said. 'But I've bought some double glazing under their credit scheme...'"

Financial Controller

Hampshire c. £10,000+car

Rapidly expanding and highly profitable group manufacturing and distributing construction equipment on a national scale and overseas seeks a Financial Controller to take charge of finance and accounting in its major profit centre. Starting salary negotiable around £10,000 plus bonus and company car.

Candidates, probably aged 27-32, will be ACAs in industry or in large professional firms or ACCAs, with particular expertise in financial accounting including complex consolidations. High technical competence, creative ability and ambition are essential qualities. Prospects include a board appointment.

For a fuller job description candidates should write to W. T. Agar, John Courts & Partners Ltd., Selection Consultants, 78 Wigmore Street, London W1H 9DQ, demonstrating their relevance briefly but explicitly and quoting 2072/FT. Replies will be treated in strict confidence. This is an equal opportunity appointment.

JC&P

IMMEDIATE VACANCY

POSITION OFFERED: Top Management position
BUSINESS: Financial services marketed from own retail outlets
COMPANY: Substantial private company managed by small flexible team reporting direct to board
LOCATION: London
ABILITIES REQUIRED: Sound financial background—commercial acumen + flexibility
SALARY + TERMS: By arrangement
CONTACT: Box A6768, Financial Times, 10 Cannon Street, EC4P 4BY, with full particulars.

Financial Director for International Division (London Based)

Five Figure Salary

An international company in the medical diagnostic field with worldwide sales through seven fully owned subsidiaries in the United States, South America and the Continent, and representatives elsewhere, is looking for a Financial Director having at least a formal education in Accounting (CPA) for our international marketing and service division headquarters in London. The Financial Director should take complete responsibility for all financial matters of the division and the subsidiaries, including financial reporting, budget control, cash flow and auditing of the subsidiaries.

The successful candidate, having a proven record of achievement, will be part of the management team of the division. The salary will be of interest to those earning £13,000 or more.

Applications, which will be treated in strictest confidence, should be sent, together with detailed curriculum vitae, to Box A6770, Financial Times, 10 Cannon Street, EC4P 4BY.

SENIOR EXECUTIVES

If you are in the job market now — we are here to help. Courts Careers provides:
* Excellent job search assistance.
* A thorough knowledge of the job market.
* Contact with top recruitment.
* Confidential and expert counselling.
* Superb Secretarial back up.
Telephone now for a cost free assessment meeting.

Percy COUTTS & Co.

01-839 2271

140 Grand Buildings
Trafalgar Square,
London WC2.

Financial Analyst Middle East

We are an international firm of executive search consultants and have been retained by an important Middle Eastern financial institution to identify a financial or credit analyst. The successful candidate will periodically review and analyse an assigned number of commercial borrowing relationships.

He will work closely with the team of account officers to which he is assigned and will report directly to the Senior Staff Credit Officer of the institution.

The candidate should have a good educational background, training in financial analysis, and several years practical experience with a major financial institution or accountancy practice. A basic understanding of corporate and project finance would be an advantage. Familiarity with the Middle East would be desirable and the candidate should be able to work easily with a wide range of nationals and adapt to living and working in the Middle East. Candidates must be fluent in English and a knowledge of Arabic would be an asset.

As our client is anxious to attract an individual of outstanding character and competence the salary will be commensurate with his experience and the required skills. In addition, there will be a generous range of fringe benefits.

Please reply in strict confidence to Box 2411
Gould & Portmans Limited, 55-57 High Holborn,
London WC1, England.

Business Consultant

International firm has opening for an executive level Consultant. Starting salary will range from £10,000 to £15,000 depending upon qualifications. Extensive European travel is required with all expenses paid. The candidate must be able to demonstrate theoretical and practical knowledge of all business and commercial disciplines.

Minimum requirements include an appropriate university degree, fluency in English and at least one major European language, the ability to write clearly, concisely and cogently, and some experience in a consulting environment. Interviews can be arranged in any major European city. Compensation can be arranged in any currency or at any single location.

Responses will receive consideration only if a specific letter reply, a detailed resume and complete salary history is enclosed. References will not be contacted without candidate's approval.

Write Box A6767, Financial Times
10 Cannon Street, EC4P 4BY

CHAIRMAN'S SALARY

We have a challenging opportunity for a dynamic personality, about 45, who has a successful background in senior management and who can deal with and negotiate at the very highest levels of business and industry.

We are a successful, performance-oriented consulting company and leaders in our business. What we have to offer, however, is not for social climbers or title-worshippers. If interested, please write to us, enclosing a curriculum vitae, salary requirements, photo, together with a letter about how your personal qualifications might be of value to us in dealing with large firms.

Write under Ref. FT 79 155 to Insight Publications s.a.
Bd de la Cambre 42-Bte-13-B-1050-Brussels-Belgium

Registration Clerk c. £5,000

Duties: preparing information for meetings; debenture/loan stock redemption, arrangements on dividend and interest payments, maintenance of statutory and company records.
Based Piccadilly. Mature, stable candidates (40-55), preferably with experience of share registration or younger applicants with relevant experience. Large company benefits.
Full details to Box A 6768, Financial Times, 10, Cannon Street, EC4P 4BY.

GENEVA

INTERNATIONAL FAST-GROWING OIL COMPANY is urgently looking for a

TOP EXECUTIVE SECRETARY

7-10 years' experience
Knowledge of international business
Willing to travel
Fluent English a must, plus one additional language
Good presentation and
Excellent office skills

Swiss nationality or a valid work permit.
Salary according to qualifications, plus bonus end year.
Please reply to:
P.O. BOX 71—CH 1211 GENEVA 1

OVERSEAS SETTLEMENT CLERK

required by London Stockbrokers for busy department handling North American, European, Australian and other overseas deliveries, including Eurobonds. Applicants should be experienced in one or more of the above areas. Good career development opportunity for person aged 20-30 with some relevant experience. Salary negotiable to £4,500 + bonus, according to age and experience. Send brief career details to Box A.6768, Financial Times, 10, Cannon Street, EC4P 4BY.

Major N. Y. Stock Exchange Member Firm

is creating a new International Commodity Dept. Applicants with expertise in trading the following—

Commodities
Sr. & Jr. (a) Precious Metals
Sr. & Jr. (b) Soya

Foreign Exchange
Sr. & Jr.

Money Market Futures
Sr. & Jr.

Salaries commensurate with experience.

Please reply to Box F.1107, Financial Times,
10 Cannon Street, EC4P 4BY.

WANTED
AN EXPERIENCED
HARDWORKING GENTLEMAN
for a Liquid Bulking Installation in Asia, handling Edible Oils, Chemicals and other Non-Petroleum products. Excellent opportunity for right person. All correspondence treated in strictest confidence. Reply to:
Box A.6762, Financial Times,
10, Cannon Street, EC4P 4BY.

ARE YOU LOOKING FOR
A new position in London or
Southern England?

SEE PROFESSIONAL STAFF
who have many openings in commerce, industry and the professions for qualified, post-qualified and experienced accountants.
Telephone NOW 0273 202377
24-hour answering service.

Wall St. mixed at noon after moderate trade

Indices

INVESTMENT DOLLAR PREMIUM... Effective \$2,040 20 1/2%

still expect higher interest rates ahead. Gaming shares continued to rebound from sharp setbacks

Resorts International "A" added \$2 in active trading and Golden Nugget \$1 at \$187.

earnings and an increased dividend. Newfoundland Light and Power "A" added \$1 at CS20 on higher earnings.

such speculative stocks as Shipings and Trading Houses were also attractive for investors.

typical of the past few sessions. The Commerzbank index, however, was still 1.4 down from the day of a new 1979 low of 756.7.

The Dow Jones Industrial Average was a marginal 0.26 easier at \$30.30 at mid-day, while the NYSE All Common Index shed one cent to \$55.47 and

Greyhound Corporation topped the active list and gained 1/4 to \$14, while Auto-Train, on the American Stock Exchange, climbed 2 1/2 to \$71. Both are benefiting from gasoline supply worries.

The Toronto Composite Index was 1.7 up at 1,460.1 at noon, while Golds gained 11.9 at 1,757.5, Oils and Gas 9.0 at 2,187.2 and Papers 1.36 at 160.80.

The Nikkei-Dow Jones Average gained 20.16 more to a new record peak of 6,296.82, while the Tokyo SE index climbed 1.57 to 655.00.

Trading volume amounted to about 720m shares, compared with 650m on Saturday's half-day session and about 850m last Friday.

Public Authority issues further weakened, but Mark Foreign Loans were steady to firmer.

declines outscored gains by about 50 issues. Turnover came to 12.55m shares, compared with last Friday's noon total of 13.85m.

Analysts said with the outlook for the economy and interest rates unclear, there was little incentive to buy or sell.

Alberta Gas Trunk "A" rose 1/2 to CS20. The company said that it will buy 20 per cent of Husky Oil shares from the Neilson family for U.S.\$48 a share and will tender for the balance of Husky shares at the same price.

Shares with good earnings prospects led the market, with Toyota rising 7/8 to Y177, Toho Rayon Y25 to Y399 and Canon Y15 to Y555.

Despite the yen's rise against the dollar on the Tokyo foreign exchange market, a good number of export-related issues were higher.

On the industrial front, BEP moved ahead 6 cents to AS9.60 and ICI Australia 5 cents to AS2.25.

Active Chrysler eased 1/4 to \$61. It is to sell a stake in its Australian subsidiary to Mitsubishi Corporation and Matsubishi Motors for \$30.2m. They are to jointly acquire a majority stake in about 15 months.

PRICE MOVEMENTS on the American SE were also irregular after light early trading. The Amex Market Value Index was 0.65 up at 177.06 at midday on volume of 1.63m shares (1.53m), but losses outnumbered rises by a small margin.

Volume leader California Computer Products jumped 4 to \$123. Sanders Associates are to acquire the company.

George Weston slipped 1/4 to CS51 despite reporting higher earnings and an increased dividend.

Stock prices were marked lower for the third consecutive session in fairly light trading in the absence of any market-affecting news.

Among Uranium, EZ Industries declined 4 cents to AS13.16. Pancontinental gained 30 cents to AS10.10.

A fall in the money stock reported last Thursday, eased fears of an immediate credit tightening move, but analysts

expect higher interest rates ahead. Gaming shares continued to rebound from sharp setbacks

earnings and an increased dividend. Newfoundland Light and Power "A" added \$1 at CS20 on higher earnings.

such speculative stocks as Shipings and Trading Houses were also attractive for investors.

typical of the past few sessions. The Commerzbank index, however, was still 1.4 down from the day of a new 1979 low of 756.7.

Among Uranium, EZ Industries declined 4 cents to AS13.16. Pancontinental gained 30 cents to AS10.10.

NEW YORK

Table of stock prices for New York market, including columns for Stock, May 11, May 10, and various industry sectors like Autos, Chemicals, and Electronics.

CANADA

Table of stock prices for Canadian market, including columns for Stock, May 11, May 10, and various industry sectors like Autos, Chemicals, and Electronics.

TOKYO

Table of stock prices for Tokyo market, including columns for Stock, May 11, May 10, and various industry sectors like Autos, Chemicals, and Electronics.

EUROPEAN OPTIONS EXCHANGE

Table of European options exchange data, including columns for Series, Vol., Last, and various market indicators.

BASE LENDING RATES

Table of base lending rates from various banks, including columns for Bank Name, Rate, and other financial details.

NEW YORK - DOW JONES table showing indices for Industrial, Home Goods, Transport, and Utilities, with columns for May 11, May 10, and High/Low values.

STANDARD AND POORS table showing indices for Industrial, Composite, and P/E Ratio, with columns for May 11, May 10, and High/Low values.

MONTREAL table showing indices for Industrial, Composite, and P/E Ratio, with columns for May 11, May 10, and High/Low values.

TORONTO table showing indices for Industrial, Composite, and P/E Ratio, with columns for May 11, May 10, and High/Low values.

JOHANNESBURG table showing indices for Industrial, Composite, and P/E Ratio, with columns for May 11, May 10, and High/Low values.

FRIDAYS' ACTIVE STOCKS table listing various active stocks and their prices, including columns for Stock Name, Price, and Change.

GERMANY table showing indices for Industrial, Composite, and P/E Ratio, with columns for May 11, May 10, and High/Low values.

TOKYO table showing indices for Industrial, Composite, and P/E Ratio, with columns for May 11, May 10, and High/Low values.

AUSTRALIA table showing indices for Industrial, Composite, and P/E Ratio, with columns for May 11, May 10, and High/Low values.

STOCKHOLM table showing indices for Industrial, Composite, and P/E Ratio, with columns for May 11, May 10, and High/Low values.

Companies and Markets

COMMODITIES AND AGRICULTURE

India plans to import jute bags

CALCUTTA — Despite protests by the Indian Jute Mills Association the Indian Government is sticking to its plan of importing a sizeable quantity of sacking bags from Bangladesh. This is to meet the urgent demand for food and fertilizer bags.

Market uncertainty keeps copper under pressure

BY JOHN EDWARDS, COMMODITIES EDITOR

COPPER PRICES remained under pressure yesterday under the London Metal Exchange despite the weekend vote by the International Nickel workers rejecting the settlement of the eight-month-old Sudbury mines strike.

Welsh farm unions fail to agree

By Robin Reaves, Welsh Correspondent

SIX MONTHS of talks aimed at uniting the two farmers' unions operating in Wales have failed in London.

UNCTAD CONFERENCE EEC failure to join sugar pact attacked

CUBA ACCUSED the European Economic Community of indulging in unfair competition at the expense of developing countries by refusing to join the International Sugar Agreement and by subsidising EEC sugar exports.

Malaysian palm oil output rises

KUALA LUMPUR — West Malaysian crude palm oil production rose to 142,046 tonnes in February from 140,167 tonnes in January and 78,015 tonnes in February 1978.

Milk industry run-down warning

BY CHRISTOPHER PARKES

THE BRITISH milk industry may face run-down, closures, and redundancies if it fails to regain its balance, Mr. Terry Organ, UK managing director of Cadbury-Schweppes, warned dairymen in Birmingham, yesterday.

Cyprus plans avocado exports

THE CYPRUS Agricultural Department has carried out successful experiments for the growing of avocado in the west of the island.

Big Philippines rice surplus

THE PHILIPPINES will have an exportable surplus of 500,000 tons of rice this year, according to official sources here.

BRITISH COMMODITY MARKETS

Table with columns for various commodities like Tin, Copper, Lead, Zinc, and Wheat, showing price changes and market status.

Table for COFFEE prices, listing different grades and their market status.

Table for RUBBER prices, listing different grades and their market status.

PRICE CHANGES

Table showing price changes for various commodities including Metals, Grains, and Oilseeds.

Advertisement for Bache & Co. featuring the slogan '1879-1979' and 'The Bache Team. Working together for you.' It lists services for trading commodity futures in London.

Table for GRAINS prices, listing wheat, barley, and other grains.

Table for SOYABEAN MEAL prices, listing different grades.

Table for WHEAT prices, listing different grades and their market status.

Table for SUGAR prices, listing different grades and their market status.

EUROPEAN MARKETS

Table showing market prices for various commodities in European markets.

Table for SILVER prices, listing different grades and their market status.

Table for MEAT/VEGETABLES prices, listing various types of meat and vegetables.

Table for INDICES showing financial times and Dow Jones indices.

Table for COCOA prices, listing different grades and their market status.

Table for WOOL FUTURES prices, listing different grades and their market status.

Table for MOODY'S and REUTERS indices.

LONDON STOCK EXCHANGE

Markets still mindful of adverse economic indicators
30-share index falls 7.4 more to 525.4 Gilts also lower

Account Dealing Dates
Options
*First Declared Last Account Dealings
*First Declared Last Account Dealings

equities vulnerable to small selling. Falls in all FT-quoted industrial outnumbers rises by nearly nine-to-two...

depressed by the poor performance reported last week by Royals. Fresh selling of investment currency...

lifted Watts Blake Beattie 15 to 17p and renewed support took Aberthaw Cement up 4 to 13p while Press mention prompted a gain of a penny to 64p...

Foods eased on scattered offerings and lack of buying interest. Suggestions of a possible merger with British Home Stores...

74sp. while Tricentral closed a similar amount lower in secondary issues. Ultramar, 28p, and Siebens (UK), 22p, lost 6 and 10 respectively...

LONDON TRADED OPTIONS table with columns for Option, Price, Offer, Vol., Closing, etc.

Composites dull
Not fully recovered from the shock setback in first-quarter profits announced by Royals last week...

UDS lower
A Press suggestion that the group will soon announce a £30m rights issue which coincided with the surprise 24-hour postponement of the company's preliminary figures...

Unilever pleases
Miscellaneous Industrial leaders started the week on a dull note. Publication of the slightly better-than-expected first-quarter results from Unilever helped quotations close above the previous day's closing...

Golds firmer
The continued steadiness of the bullion price - finally \$125 up at \$231.375 an ounce following news that the International Monetary Fund is to reduce the amount of gold offered for sale...

FINANCIAL TIMES STOCK INDICES table with columns for May 14, 15, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1, Year Ago.

HIGHS AND LOWS table with columns for 1979 High, Low, S.E. Activity, and NEW HIGHS AND LOWS FOR 1979.

APPOINTMENTS

Deputy chairman change at TI

Sir St. John Elstub has been appointed non-executive deputy chairman of TUBE INVESTMENTS. Sir St. John, former chairman and chief executive of IML since 1974...



Sir St. John Elstub

Mr. Nicola Colangelo, the previous managing director, has been appointed to oversee 15 Olivetti companies throughout the world. He remains on the Board of British Olivetti as deputy chairman.

DEALING DATES

Table with columns for First, Last, Deal, Declared, etc.

ACTIVE STOCKS

Table with columns for Stock, Denomination, Closing, Change, etc.

RECENT ISSUES

Table with columns for Issue, Amount, Date, etc.

FIXED INTEREST STOCKS

Table with columns for Issue, Amount, Date, etc.

"RIGHTS" OFFERS

Table with columns for Issue, Amount, Date, etc.

FT-ACTUARIES SHARE INDICES

Table with columns for EQUITY GROUPS & SUB-SECTIONS, FIXED INTEREST STOCKS, and FIXED INTEREST PRICE INDICES.

Advertisement for Debenture Corporation, including text about Net Asset Value and company details.

Advertisement for Reliance Knitwear Group, including text about company management and products.

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Tr. Mgrs., Friends' Provid. Unit Tr. Mgrs., and others, including their names, managers, and performance metrics.

Table listing insurance and property bonds, including companies like Abbey Life Assurance Co. Ltd., Crown Life Assurance, and others, with their respective details.

Table listing various financial services and trusts, including Schenker Trust Mgrs. Ltd., Target Tr. Mgrs. (Scotland) Ltd., and others, with their names and contact information.

Table listing offshore and overseas funds, including Alexander Fund, Allen Harvey & Ross Inv. Mgt. (C.I.), and others, with their names and details.

NOTES: Price of each share is shown in pence unless otherwise indicated. Dividends are shown in pence unless otherwise indicated.

Handwritten scribble at the top of the page.

INDUSTRIALS—Continued

Table of industrial stocks including companies like British Airways, British Petroleum, and various manufacturing firms.

INSURANCE—Continued

Table of insurance companies such as British Overseas Airways, British Overseas Assurance, and others.

PROPERTY—Continued

Table of property-related stocks and companies.

INVESTMENT TRUSTS—Cont.

Table of investment trusts and funds.

FINANCE, LAND—Continued

Table of finance and land-related stocks.

NOMURA The Nomura Securities Co., Ltd. advertisement with contact information for London and other offices.

MINES—Continued

Table of mining stocks, including Australian and Tins.

AUSTRALIAN

Table of Australian mining stocks.

TINS

Table of tin stocks.

COPPER

Table of copper stocks.

MISCELLANEOUS

Table of miscellaneous stocks.

GOLDS EX-\$ PREMIUM

Table of gold stocks.

NOTES

Notes section containing various financial notices and company announcements.

REGIONAL MARKETS

Table of regional market data.

OPTIONS

Table of options and call rates.

LEISURE

Table of leisure-related stocks.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade stocks.

SHIPPING

Table of shipping stocks.

SHOES AND LEATHER

Table of shoes and leather stocks.

SOUTH AFRICANS

Table of South African stocks.

TEXTILES

Table of textile stocks.

COMMERCIAL VEHICLES

Table of commercial vehicle stocks.

COMPONENTS

Table of component stocks.

GARAGES AND DISTRIBUTORS

Table of garage and distributor stocks.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publisher stocks.

PAPER, PRINTING ADVERTISING

Table of paper, printing, and advertising stocks.

PROPERTY

Table of property stocks.

OVERSEAS TRADERS

Table of overseas trader stocks.

RUBBERS AND SISALS

Table of rubber and sisal stocks.

TEAS

Table of tea stocks.

INDIA AND BANGLADESH

Table of India and Bangladesh stocks.

SRI LANKA

Table of Sri Lanka stocks.

AFRICA

Table of African stocks.

MINES

Table of mining stocks.

OILS

Table of oil stocks.

FINANCE

Table of finance stocks.

DIAMOND AND PLATINUM

Table of diamond and platinum stocks.

CENTRAL AFRICAN

Table of Central African stocks.

FINANCE

Table of finance stocks.

DIAMOND AND PLATINUM

Table of diamond and platinum stocks.

Small text at the bottom right of the page.



Howe 'astonished' at EEC budget share

BY GUY DE JONQUIERES, COMMON MARKET CORRESPONDENT, IN BRUSSELS

SIR GEOFFREY HOWE, Chancellor of the Exchequer, yesterday described the mounting imbalance in Britain's EEC net budget contribution as "wholly unsatisfactory" and called on the Community to decide before the end of this year on action to correct it.

Speaking after his first appearance at an EEC Finance Ministers' council, he said that he viewed the rise in the cost of EEC membership with "a sense of astonishment" which, he believed, ought to be shared by other members of the Community.

The Government had not decided what precise measures it would like taken to improve the situation. His main aim yesterday was to ensure that the budget problem would be on the agenda of all important EEC meetings during the rest of this year, and he was satisfied that he had achieved this objective.

Britain's partners must realise that the imbalance in its net contribution was a serious problem not just for the UK but for the Community as a whole, because it accentuated divergencies in national economic performance which the EEC was seeking to narrow.

He rejected assertions by several other governments, not

ably the French, that transfers between member states under the EEC budget were too small to have any real effect on national economies.

In substance, much of what Sir Geoffrey said could have been uttered by his predecessor, Mr. Denis Healey. He continued to block, as Mr. Healey had done, a proposal to pay interest rate subsidies on EEC loans promised to Ireland and Italy when they joined the European Monetary System. The UK insists that it should be entitled to similar aid if it decides to join the EMS, but France refuses to accept this demand on the ground that Britain is not one of the EEC's less prosperous countries.

While insisting that the UK will take a tough bargaining position, Sir Geoffrey stressed that the Government approached the EEC from a committed pro-European standpoint. The tone of his remarks was welcomed by a number of the other Ministers, even though some of them do not accept Britain's case for budgetary reform.

Britain's net budget contribution is forecast at £900m this year, rising to more than £1bn in 1980, when the UK may overtake West Germany to become the single largest net contribu-

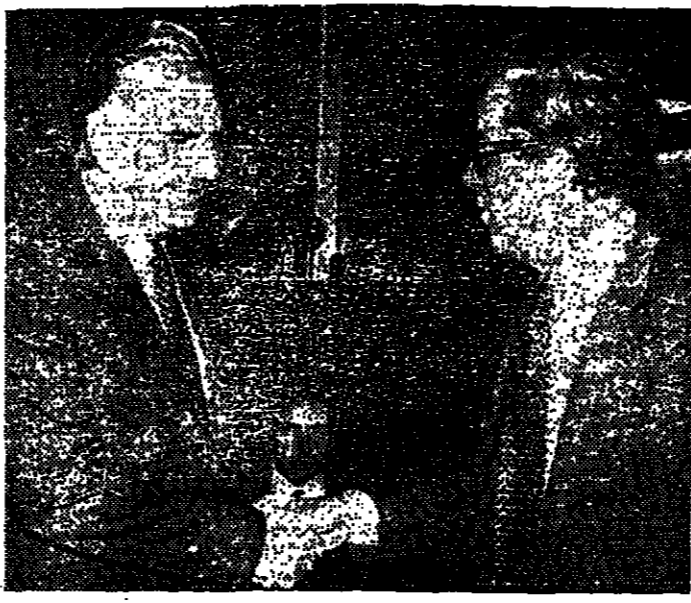
tor. The size of the payment is chiefly due to the fact that the UK contributes heavily towards the Common Agricultural Policy but receives little from it in return.

The European Commission yesterday formally denied Press reports that Mr. Roy Jenkins, its president, had deliberately suppressed a forecast allegedly showing that the UK's net contribution next year would be even greater at about £1.5bn.

While conceding that such a figure had once been mentioned in an internal working paper, the Commission said that it was "out of date and wrong". It added that at a meeting at which Mr. Jenkins was alleged to have concealed the higher figures had never taken place.

Meanwhile, the Finance Ministers approved a Commission plan to borrow 500m units of account (about £320m) to fund the first tranche of loans to be made under the new Ortolli loan facility.

The facility, which is authorised to lend up to 1bn units of account will be used to finance energy and infrastructure projects, chiefly in the EEC's poorer regions. The exact form and timing of the borrowings have not yet been decided.



Sir Geoffrey Howe, the Chancellor, is welcomed to the EEC Finance Ministers' meeting by M. Rene Monory, the French Minister of Finance (left).

Opposition to bid for U.S. bank mounts

BY STEWART FLEMING IN NEW YORK

POLITICAL OPPOSITION to the Hongkong and Shanghai Banking Corporation's acquisition of 51 per cent of Marine Midland Bank of New York is mounting.

Mr. Robert Farrell, chairman of the New York State Assembly Banking Committee, will introduce legislation into the Assembly today to ban foreign bank acquisitions of New York banks above a certain size.

Mr. Farrell, the Attorney-General of New York State, has said that he finds the prospect of the "distant control" of Marine Midland's deposits and assets "deeply troubling".

Miss Muriel Siebert, the New York State banking superintendent, had strong reservations about the deal, which was proposed a year ago and has already been approved by the Federal Reserve Board in Washington.

Miss Siebert has indicated that she has not decided finally whether to use her powers to block Hongkong and Shanghai's acquisition of one of New York's largest banks, Marine Midland

has assets of \$12bn (£5.9bn). She is understood to have sent a lengthy memorandum to the Attorney-General's office outlining her reservations about the deal.

This seems to have stirred Mr. Abrams into public support of certain of Miss Siebert's views. He has issued an official statement expressing anxiety about control of New York State banking assets by an institution beyond the reach of local regulations, and about the threat to "vital concepts of consumer protection".

Similar fears appear to motivate Mr. Farrell. Mr. Douglas Ellner, counsel for the committee, confirmed yesterday morning that a Bill blocking foreign bank acquisitions of New York State banks would be introduced this afternoon.

He indicated that there was concern about the possibility that if Hongkong Bank acquired Marine Midland the foreign bank might drain resources out of communities inland in New York State, where Marine Midland is the largest bank.

THE LEX COLUMN

Dividend outlook at Unilever

Unilever's first quarter figures are flattered by comparison with the corresponding 1978 results, which were very poor. All the same, the 23 per cent rise in pre-tax profit to £135.6m is satisfactory, while the operating margin of 5.3 per cent is similar to that of 1977, which had the most normal of recent first quarters.

Volume growth is put at 7 per cent. Roughly speaking, 2 per cent of this came from the acquisition, National Starch, and in the first quarter of 1978 volume had actually fallen. The underlying trend seems to be for 3 per cent real sales growth, which is what he group has been suggesting for the year as a whole.

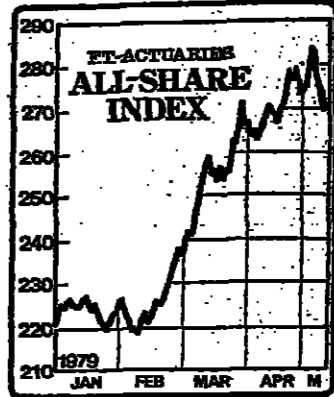
In 1978 consumer demand in Unilever's main markets increased as the year progressed; this year the group is worried that the pattern may be reversed. The second quarter figures, certainly, will do very well to match the very good 1978 second quarter performance, since when the benefit of higher consumer spending in Europe came straight through into profits.

Trading in the Unilever Limited shares recently has been increasingly dominated by dividend considerations - a backlog of 50p gross is waiting to be paid when UK dividend controls come off. Once that is out of the way, Unilever would presumably maintain a dividend cover near the 3.3 times (not all paid) declared (the total dividend declared of roughly £380m before currency changes for 1979 pre-tax profits, this would give a yield of not much below 6 per cent on the current share price of 63p).

Yesterday the shares held up well in a falling market after the figures were announced. But there may be little more excitement to come from Unilever this year, unless sterling weakens and its attractions as an overseas earner come to the fore again. The heavy days of February and March when the Limited's shares uncharacteristically outperformed a rising London market - a period brought to an end by switching into NV - have been succeeded by a staid phase.

Easy come, easy go, if banks like Keyser Ullman were so desperate in 1973 to lend out the money they had gained in freak property deals, it was

Index fell 7.4 to 525.4



last 51 years, is proposing to increase its authorised share capital by another fifth. Even after the latest rights issue the bank still has plenty of unissued capital left. The extraordinary meeting could prove a good arena for the buyback institutions which want to gain more effective control over the manner in which companies issue their paper.

Oil shares Ahead of today's Queen's Speech, oil shares have been a nervous market. There were rumours flying around the City last night that the Government would firmly commit itself to selling off part of BP and/or promise a swinging increase in Petroleum Revenue Tax.

Next month's Budget would seem a better time and place to announce measures such as these, but even so the market's worries about oil shares are understandable. In the early months of the year oil shares forged ahead on the back of the sharp rise in oil prices. By the beginning of May the FT-Actuarial oil share index had risen by 39 per cent compared with a 27 per cent rise in the market. Since then the sector has fallen by over 8 per cent - more than twice as fast as the market.

Some of the reaction reflects profit taking and there are signs of some American selling of BP. However, the two main clouds overhanging the sector currently are the possibility of higher tax rates and a large placing of BP shares. Of the two, the latter is causing the most concern and explains why the BP share price has been performing so sluggishly this year. If the Government sold off 25 per cent of BP it could raise around £1bn at current prices which would make worthwhile dent in the FSBP.

For a Government committed to cutting personal taxes - one of the few sources of extra revenue, without courting electoral unpopularity - in the North Sea. Following the sharp rise in oil prices, higher North Sea taxes seem inevitable.

Standard Chartered Following the Post Office pension funds' objections to the planned increase in Lloyd's Bank's authorised share capital, another bank is now risking incurring the pension funds' wrath. In its rights issue documents, Standard Chartered Bank, which has doubled the number of its shares in issue over the

S.E. Benevolent Fund Members are reminded that the collection for the Stock Exchange Benevolent Fund closes on Friday May 18. It would be greatly appreciated if those that have not done so would send in their cheques and covenant payments as soon as possible.

Community deficit with Japan could top \$8bn

BY GUY DE JONQUIERES, COMMON MARKET CORRESPONDENT IN BRUSSELS

THE EEC deficit on trade with Japan could rise to more than \$8bn (£3.9bn) this year from \$6.4bn in 1978, Sir Roy Denman, the Commission's Director-General for External Affairs, forecast on his return from consultations between the EEC and Japan in Tokyo.

The talks held last week are part of the preparations which the Community is making for the world economic summit to be held in Tokyo next month.

Sir Roy's prediction of a substantial further deterioration in the EEC's balance of trade with Japan in spite of an expected fall in Japan's overall current account surplus with all its trading partners during the same period seems to contradict the more confident assessment given by Herr Wilhelm Haferkamp, EEC Commissioner for External Affairs at a Financial Times conference in Brussels 10 days ago.

Herr Haferkamp said that: "Our bilateral deficit with respect to Japan is no longer growing but is being stabilised at what is still being considered as an excessively high level."

Sir Roy indicated that the EEC and Japan had been unable to agree on the likely near-term development of their bilateral trade balance. The EEC's own

forecast is based on trends which have emerged during the first three months of this year and on the assumption that the Yen's relationship with other currencies remains unchanged during the coming months.

In spite of his gloomy prediction for the bilateral trade balance, Sir Roy claimed that he had made "significant progress" in persuading the Japanese authorities to relax administrative restrictions affecting several domestic markets of interest to EEC exporters.

He was, however, unable to say when these changes would come into effect. Sir Roy declined to say whether the progress achieved last week was sufficient to eliminate the need for retaliatory EEC curbs on Japanese exports, hinted at in an internal working paper which he wrote for the commission several weeks ago.

The council of EEC Foreign Ministers is due to decide at its next meeting on June 12 in Luxembourg the broad lines of the approach which the Community should take towards its trade with Japan.

The EEC has been taking soundings among banks and

finance houses in Tokyo, aimed at assessing the possibility of making a public borrowing issue on the Japanese capital market.

The issue was broached by M. Francois Xavier Ortolli, the Commissioner in charge of economic and monetary affairs, at last week's talks in Tokyo.

It is thought that the Commission has no specific borrowing plans in mind at present but that M. Ortolli was interested in exploring possibilities for borrowing by the European Coal and Steel Community, Euratom, and to finance the new \$1.3bn community lending facility.

Since the start of last year, the EEC has made several private placements with Japanese banks and institutional investors. All of these were denominated in dollars, however.

While Japanese bankers and government officials are believed to have welcomed, in principle, the idea of EEC borrowings on their capital market, they apparently indicated that they would prefer to wait until the recent rate of capital outflows from Japan had abated somewhat.

Editorial Comment, Page 18

Troubled Australian bank told to seek a merger

BY JAMES FORTH IN SYDNEY

THE BANK OF Adelaide has been advised by the Australian Reserve Bank, the country's central bank, to seek a merger in order to overcome the problems of its finance overhead. This is the first time the reserve bank has been known to step in and advise a problem-hit bank to find a merger partner.

The move is part of a \$460m (£32.5m) rescue operation for Finance Corporation of Australia, the wholly-owned subsidiary of the Bank of Adelaide whose financial problems led the parent bank to cut its dividend for 1978.

The Bank of Adelaide is the smallest of Australia's major trading banks. Its finance subsidiary, which is bigger than the rest of Bank of Adelaide, has something like \$80m of its \$450m loan portfolio tied to problem property investments.

The bank makes clear that earlier talks among the major trading banks aimed at providing a life-

line for FCA have failed. A statement from the reserve bank, the Australian Bankers' Association and the Bank of Adelaide disclosed that the major trading banks had refused to resuscitate FCA but had agreed to support the Bank of Adelaide in "view of its importance in the financial system".

The rescue operation ends months of speculation about the financial health of FCA. The reserve bank has told the Bank of Adelaide not to give FCA any support beyond the substantial amount already provided, and suggested it should merge with a large private trading bank.

Discussions to this end have already taken place and an announcement could be made within a few days. The bank most favoured for the merger vehicle is the largest of Australia's private trading banks, Bank of New South Wales.

Weather

UK TODAY BRIGET at first, cloudy later but staying warm in the south. London, S.E. England, E. Anglia, Cent. S. England, Midlands, E. England, Channel Islands, Cent. N. England, Highlands, N. Ireland. Sunny intervals, occasional rain in places. Max 20C (68F). S.W. England, Wales, N.W. England, Lakes, I.O.M., S. Scotland, Glasgow. Cloudy with rain, becoming brighter later. Max 15C (59F). OUTLOOK: Becoming cooler, rain in places.

Table with columns for location, Y'day, and Y'day midday. Lists cities like Alicante, Algiers, Amman, Athens, Bahrain, Barcelona, Beirut, Belfast, Belgrade, Berlin, Birmingham, Blackpool, Bochum, Bologna, Bristol, Brussels, Budapest, B. Aires, Cairo, Cardiff, Cape T., Chicago, Cologne, Copenhagen, Oporto, Dublin, Edinburgh, Eindhoven, Freetown, Florence, Frankfurt, Geneva, Gibraltar, Glasgow, Hamburg, Harbin, Hong Kong, Innsbruck, Istanbul, Izmir, Jeddah, Jerusalem, Johannesburg, London, Lyons, Madrid, Manchester, Milan, Moscow, Nicosia, Oslo, Ottawa, Paris, Perth, Rome, Santiago, Sao Paulo, Seville, Singapore, Stockholm, Sydney, Taipei, Tehran, Tokyo, Valencia, Vienna, Warsaw, Zurich.

Power men reject 14%

ments came in spite of a recommendation for acceptance by national union negotiators. About 85,416 workers in power and transmissions stations throughout the country returned their ballot papers for counting by the Electoral Reform Society. The results showed 19,254 in favour of acceptance and 66,162 against.

Mr. Jack Riggin, national officer for electricity supply in the General and Municipal Workers Union, said that union negotiators would report back to their respective executives to discuss the rejection before any new move was made. But it was clear that they were able to identify certain elements in the pay offer which were "totally unacceptable".

Chief of these was insufficient new money. Immediate consolidation of bonuses into basic rates was also a major demand.

The joint negotiating committee said consultations would take place within the industry before any new approach was made to Government. Meanwhile there had been "no change" in guidance since this Government took over.

Unofficial shop stewards lobbying yesterday's meeting said they would discuss the ballot results at a national meeting in Doncaster on Saturday when a call was likely to be made for a national delegates conference on pay in the industry.

Keyser loan

the funds of a public company (Dowgate and General Investments) for his own ends.

The inspectors conclude that Dowgate's shareholders were badly misinformed and their interests ignored.

Part of the blame, they say, can be attributed to weaknesses in the various companies acts. They therefore recommend new regulations prohibiting directors from giving unreasonable personal guarantees, tightening up the provisions regarding boardroom minutes, and further disclosure on the means of financing takeovers.

They also want stronger powers for future investigations by the Department of Trade. In particular, they want the right to call witnesses outside the companies involved and to hear their evidence under oath.

Computerised phone system in £1m launch

BY MAX WILKINSON

THE LAUNCHING of System X, the Post Office's new family of computerised telephone exchanges, will cost £1m, when it is unveiled at the world telecommunications exhibition at Geneva in September.

This will be the showcase from which the three British telecommunications manufacturers will hope to mount their export drive for the 1980s.

Money for the exhibition is being put up jointly by the Post Office and the three companies, Plessey, Standard Telephones and Cables and the General Electric Company.

Sir William Barlow, chairman of the Post Office, said the development programme for System X had been brought forward by a year, and the accelerated development was on schedule. A working model of a System

X exchange will be demonstrated in Geneva and the Post Office expects to have its first system connected to the network by 1981.

Sir William said he was optimistic about the prospects of selling System X overseas. He believed it would be highly competitive with rival computerised exchange systems which would be on the market in the early 1980s.

The new system has cost £150m to develop. It was a computer to control the sequence of switches for connecting a call.

The sound waves of a telephone call are converted to a series of pulses at the rate of many millions per second. These batches of pulses can be switched to different destinations by microscopic circuits in the heart of a computer. The telephone numbers can be sent

along the same wires as the coded speech. Telex, computer data and other digital information can all be handled by the same system without modification.

In Europe, the French CIT-Alcatel's E10 system, Swedish Ericsson's digital version of its AXE system and ITT's prototype System 12 will be the main competitors. The first two have already been installed for customers.

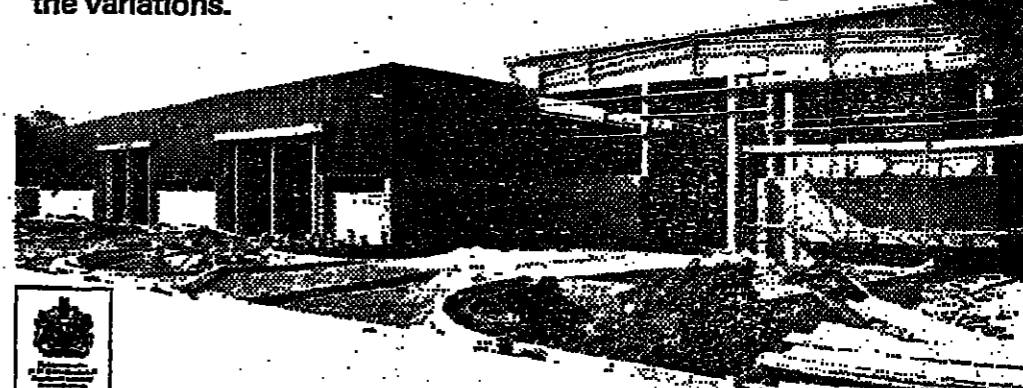
Thomson CSF in France now also has a fully digital system and Siemens in Germany is developing one for the Bundespost. Philips of Holland has a computer controlled system called the PRX.

Sir William said the Post Office requirement for switching equipment was running at £200m a year. This would continue for the foreseeable future and would provide a sound

Variations on a CRENDON theme



The Crendon 4" beam and column design is just about the most versatile structural system available to the industrialist today. Combining economic framing with quick precise erection these precast frames are readily adaptable to suit most warehouse, factory and two storey building requirements. Bespoke arrangements are well within the design capability of the system which allows a wide choice of claddings and insulations. The basic theme is expounded in our technical information leaflet "Crendon Metric 4" - our engineers are always pleased to help with the variations.



CRENDON CONCRETE CO. LTD. Thame Rd, Long Crendon, Aylesbury, Bucks. HP18 9BB Tel: Long Crendon 208481. NORTHERN Rawcliffe Rd., Goole, N.Humberes. Tel: Goole 4201. SCOTLAND Shotts, Lanarkshire ML7 5BP. Tel: Shotts 20261.

Registered at the Post Office. Printed by St. Clement's Press for and published by the Financial Times Ltd., Abchurch Lane, London, EC4A 3DF. © The Financial Times Ltd., 1979.